

## BEFORE THE OFFICE OF TAX APPEALS

STATE OF CALIFORNIA

IN THE MATTER OF THE APPEAL OF, )  
 )  
GREGORIOS SHAKOLAS, ) OTA NO. 18083527  
 )  
 ) APPELLANT. )  
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TRANSCRIPT OF PROCEEDINGS

Los Angeles, California

Wednesday, July 24, 2019

Reported by:  
ERNALYN M. ALONZO  
HEARING REPORTER

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Transcript of Proceedings, taken at  
355 South Grand Avenue, South Tower, 23rd Floor,  
Los Angeles, California, 91401,  
commencing at 10:09 a.m. and concluding  
at 10:42 a.m. on Wednesday, July 24, 2019,  
reported by Ernalyn M. Alonzo, Hearing Reporter,  
in and for the State of California.

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APPEARANCES:

Panel Lead: Hon. DANIEL CHO

Panel Members: Hon. KENNY GAST  
Hon. NGUYEN DANG

For the Appellant: GREGORIOS SHAKOLAS  
JUAN GUZMAN

For the Respondent: STATE OF CALIFORNIA  
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(Appellant's Exhibits were received at page 6.)  
(Franchise Tax Board's Exhibits were received at 6.)

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1           Los Angeles, California; Wednesday, July 24, 2019

2                           10:09 a.m.

3

4           ADMINISTRATIVE LAW JUDGE CHO: Let's go on the  
5 record.

6           This is at appeal of Gregorios Shakolas, OTA Case  
7 Number 18083527. Today is July 24th, 2019, and the time  
8 is approximately 10:09 a.m. We're holding this hearing in  
9 Los Angeles, California. My name is Daniel Cho. I will  
10 be the lead Administrative Law Judge for this appeal.  
11 With me are Administrative Law Judges, Nguyen Dang and  
12 Kenny Gast.

13           Can the parties please introduce and identify  
14 yourself for the record beginning with appellant.

15           MR. GUZMAN: My name is Juan Guzman, CPA.

16           ADMINISTRATIVE LAW JUDGE CHO: Thank you,  
17 Mr. Guzman.

18           Department?

19           MR. LAMBERT: Scott Lambert. To my left is Lisa  
20 Renati. And to Lisa Renati's left is Pam Bergin,  
21 representing the department.

22           ADMINISTRATIVE LAW JUDGE CHO: Thank you very  
23 much.

24           The issue in this appeal is whether adjustments  
25 are warranted to the determined measure of tax. With

1       respect to evidentiary record, the department has provided  
2       Exhibits A through C, and appellant did not object to  
3       these exhibits. Therefore, these exhibits are entered  
4       into the record.

5               (Department's Exhibits A-C were received  
6               in evidence by the Administrative Law Judge.)

7               ADMINISTRATIVE LAW JUDGE CHO: Appellant has  
8       submitted Exhibits 1 through 16, Department has not  
9       objected. Therefore, these exhibits are also admitted  
10      into the record.

11              (Appellant's Exhibits 1-16 were received  
12              in evidence by the Administrative Law Judge.)

13              ADMINISTRATIVE LAW JUDGE CHO: As a reminder to  
14      both parties, just because we've admitted all these  
15      exhibits into the record, it doesn't mean that each  
16      exhibit will be given the same amount of weight. We'll  
17      examine each exhibit, and give each exhibit its  
18      independent value at the time.

19              All right. So as we had agreed, Mr. Guzman, you  
20      will have 20 minutes to do your presentation arguments.  
21      Whenever you are ready, please begin.

22              MR. GUZMAN: I am ready.

23

24                                      OPENING STATEMENT

25              MR. GUZMAN: We're going to start off -- my

1 understanding is the entire audit is based on -- an  
2 estimate based on credit card ratio. So the thing is that  
3 there's three pillars that are sustaining or maintaining  
4 this audit. This is the sales tax audit -- at least the  
5 copy that I have -- 15 pages worth of audit work.

6 I'm going to take care of this because it doesn't  
7 mean anything. It doesn't mean anything. I'm talking to  
8 the substantial amount of pages that were used to  
9 calculate this liability and do the audit. We're talking  
10 about 10 pages. These 10 pages represent the taxpayer  
11 being assessed tax on these 10 pages.

12 ADMINISTRATIVE LAW JUDGE CHO: I'm sorry,  
13 Mr. Guzman. I don't mean to interrupt you.

14 MR. GUZMAN: And these are -- this is exhibit --  
15 let me see. This is the audit report itself. I think  
16 everybody should have a copy of this.

17 ADMINISTRATIVE LAW JUDGE CHO: Mr. Guzman, if you  
18 don't mind, can you talk into the microphone --

19 MR. GUZMAN: Okay. I'm sorry.

20 ADMINISTRATIVE LAW JUDGE CHO: -- so everyone can  
21 hear. We're having a hard time hearing. That's all.

22 MR. GUZMAN: Okay. So if we refer to the audit,  
23 the -- that schedule 12, page 6. Oh, if you have the  
24 pages, page 6 and 15. Those are the ones that really is  
25 sustaining the liability. We got these pages to say,

1 based on this body of work, we feel the taxpayer has  
2 underreported as sales. And if we look at the report  
3 itself, we look at Schedule 12A, page 17 of 15, where they  
4 have an error rate of -- let's see -- in 2014 is  
5 30.3 percent, and 2013, 48 percent, and in 2012 is 57.03.

6 The audit was actually -- the test was in 2015.  
7 So if anything at all, if they're going to use a  
8 percentage of error, use the 30.34 percent across the  
9 board, if any tax is going at all, because the test was  
10 done in 2015. We're projecting back to 2012. There is --  
11 people are getting out of the recession. Every -- credit  
12 amount -- there are a lot of issues that -- that -- what  
13 you saw in 2015, not similar to what you saw in 2012.

14 So as we go on with the other report, this whole  
15 audit is based on page 10 of 15. What does this consist  
16 of? This was this page. Your Honor, it took the auditors  
17 this page at least 30-some hours to produce. And if you  
18 look at the page, specifically, the date that two auditors  
19 were doing this test, it's a -- it's blank. So this is  
20 holding up the liability.

21 So that just gives you a little snapshot picture  
22 of what I'm talking about as far as the audit is  
23 concerned. I'm going to go through and just explain to you  
24 this is a mom and pop burger stand. They cannot compete  
25 with McDonalds. They cannot compete with Denny's. But



1 yet, their financial, once we look at their data, are very  
2 similar.

3 So what I'm saying is the net income, that was  
4 totally disregarded. Why would the financial statement  
5 show that income? If I was a buyer of a business,  
6 wouldn't I want to know about that income? Certainly. I  
7 don't really care about the markup. I care about that  
8 income. I'm going to through each of the exhibits and  
9 some points.

10 Just to give you an idea, looking at the 10-K  
11 from McDonald's rate of return, it was 20, 28 percent.  
12 Denny's restaurants -- I just looked it up on Google just  
13 a few minutes ago -- rate of return, 13.4 and 17, 9.3 and  
14 16, 13.5. I will show what the taxpayer is actually  
15 showing as the -- the rate of return.

16 Let's go into Exhibit Number 1, Adequacy and  
17 Completeness of Records. Okay. Let's see. These are the  
18 records that were provided to the auditor, monthly  
19 statements or envelopes. What do these contain? On top  
20 of each envelope, other -- it's not a profit and loss.  
21 It's called cash receipts and disbursements. Same thing.  
22 It's a profit and loss.

23 The general ledger, what does that show? It's  
24 stapled together. It shows the venders, all venders,  
25 income. They were attached, Your Honor, to these

1 envelopes. So if we have these pillars are sustaining,  
2 what they are they sustaining? Lack of records, low  
3 markup, and the department's reasonableness; those are the  
4 three pillars that are sustaining this liability.

5 So let's go on to Exhibit 1. These reports are  
6 not done by taxpayers. They are done by a professional  
7 accounting firm. And then we saw -- well, we see on my  
8 exhibit, which is Number 1, Special Procedures. Prudent  
9 tax auditing requires that the auditor observe and  
10 evaluate factors outside the appellant records in the  
11 audit work papers. There's 1, 2, 3, 4, 5, 6, 7, 8, 9, 10  
12 procedures. At least the audit work papers that I see  
13 does not numerate a single one of them. Does that make  
14 this tax auditing imprudent? That's from page -- or  
15 section -- it's in the Audit Manual 08/01/15.

16 The point I want to make, there was a reason  
17 years ago the Board of Equalization invested a lot of  
18 money, a lot of talent to come up with an audit manual,  
19 which is Chapter 8, dedicated to the restaurant and dining  
20 industry. So why not follow this? So that's what I'm  
21 looking at here, is audit manual. We look at the adequacy  
22 and completeness of records 1, 2 -- I'm sorry -- 1, 2, 3,  
23 4, 5, 6, 7, 8. There are about 11 items.

24 The only thing the taxpayer is lacking -- I'll  
25 show you -- are the cash register tapes. How many of

1     those do you think they generate on a daily basis?  
2     1,000? A three-years basis? 250,000? 125,000? It's  
3     impossible to maintain those. So the next thing I want to  
4     do is the department makes a big thing about the cash  
5     register tape. The manual doesn't make it a big thing.  
6     It says the cash register tapes may be used to support  
7     price changes. Now, they may be important. That's  
8     Section 0801.20.

9             I'm going to hop onto Exhibit 2, Profit and Loss  
10    Statements. That's where monthly profit and loss  
11    statements are provided at the time of the audit. Not  
12    because I'm saying it, but in the auditor's log book it  
13    actually indicates that these -- it doesn't say profit and  
14    loss statements, but he checked Report -- Reported Sales.  
15    The only way you can check reported sales is to have  
16    profit and loss statements.

17            The audit manual says, "If the net profit and  
18    return on investment is high, it is likely that reported  
19    sales are understated." This comes directly from the  
20    audit manual. I don't think that was considered in the  
21    audit at all. And let's see what we have. And that was  
22    Exhibit 2.

23            I'm going to hop onto Exhibit 3, Establishing  
24    Audit Total, Taxable Sales, Audit Manual 0810.35. If the  
25    tax deficiency is established, the return method must be

1       used. It doesn't say shall be used, may be used. It says  
2       must. And years ago maybe -- the FAM in 2002, these  
3       letters were italicized. Basically, anything in the audit  
4       manual, they had this italicized. It's a directive. You  
5       cannot deviate from that.

6               ADMINISTRATIVE LAW JUDGE CHO: Just a reminder,  
7       Mr. Guzman.

8               MR. GUZMAN: Yes, sir.

9               ADMINISTRATIVE LAW JUDGE CHO: Try to talk a  
10      little bit slower, if you don't mind.

11              MR. GUZMAN: Okay.

12              ADMINISTRATIVE LAW JUDGE CHO: Thank you.

13              MR. GUZMAN: Certainly.

14              Exhibit No. 4, Department's Method Use Current  
15      Sales Test Data to Project Primary Year. Well, that was  
16      data in 2015 based on the cash registry tapes of the  
17      analysis that they made for 14 days they extrapolated, and  
18      they use a daily average to come up to something that  
19      seemed reasonable.

20              I really think that the audit manual indicates  
21      that a second method, alternative method, should be used.  
22      And I don't think back in 2002 -- because that's the page  
23      that it was done as far as the FAM is concerned. But I  
24      think the intention was that if you came up with  
25      additional sales based on markup and you do a credit card

1 analysis and they're pretty close, I'm pretty solid. I'm  
2 pretty solid in that knowledge. I feel really  
3 comfortable.

4 In this case we just have a credit card test just  
5 hanging up there that was done outside of the audit  
6 period. In fact, the Section 080315, under Reasonableness  
7 it says, "The preferred method." It doesn't talk about  
8 markup. "The preferred method for the reasonableness  
9 evaluation is analysis of the taxpayer's net income."  
10 Right there. Right down in the audit manual. And it  
11 makes an analysis on how to use the purported or the  
12 additional tax sales, at the end of the day just makes  
13 sense.

14 Exhibit 5, this is the CDTFA Field Decision.  
15 There are some contradictions here. If we look at the  
16 California Department Tax and Fee Administrative appeals  
17 decision, specifically on page 2, there's two items.  
18 Lines 14 through 17 keep on saying that there were no  
19 invoices. And what's critical here is the one I have  
20 under B. Lines 22 through 25 says, "The department  
21 expected 250 to 300 percent markup."

22 The only place I've seen those has been a sit  
23 down -- I mean, steak houses, restaurants selling beer and  
24 wine, beer bars. This is a mom and pop restaurant. It  
25 sells hamburgers, a lot of them. And, again, on page 6,

1 lines 4 through 7, again, because we didn't have the  
2 purchase invoices we couldn't do a shelf test. It's just  
3 impossible.

4 Exhibit 6, Memorandum dated March 7, 2018, and  
5 this basically comes from the department. And on page --  
6 let me see -- page 2, again, I emphasis they couldn't do a  
7 shelf test because there was no purchase invoices. And on  
8 page -- let's see what page. This is the second page. We  
9 note that positive net income does not necessarily prove  
10 that gross receipts are reported correctly, but it's an  
11 indication. There's a reason why the FAM, Field Audit  
12 Manual, has it.

13 Then we go into Exhibit 7. This is the auditor's  
14 assignment record. I always ask to see what is it that  
15 the auditor did during all this time. And section --  
16 there's -- there's a section on Audit Manual 80305, and  
17 I'll refer to that in a quick second. It says something  
18 like this, "The comments should never indicate that the  
19 records were adequate when it was necessary to compute  
20 sales by markup."

21 Back then in 2002 there was no credit card  
22 analysis but the same concept. Such a common -- it's  
23 inconsistent with a use of a markup method. In this case  
24 it's consistent with the use of credit card method because  
25 it's still next to it. So we all look at the tax returns

1 and reporting method, which is the exhibit -- and if we  
2 look under Books and Records, what does it say? Account  
3 books and records are adequate. Well, if they're adequate  
4 shouldn't they be acceptable. Right there in the audit.  
5 It says right there, the Reconcile Report and Recorded  
6 Sales. These are coming directly from the auditor.

7 Consumable supplies, that's where you look at the  
8 purchase invoices. That's where the purchase invoice are  
9 inside this packet. All purchase invoices, all bills of  
10 any kind are inside this packet. Did you see these? He  
11 says here, "Examined separately from other purchases."

12 Well, that's kind of odd to believe. If you open  
13 this up and see invoices for utilities or other thing, you  
14 must have the purchase invoices. So this is coming  
15 directly from the auditor. Then when we go to flip to  
16 report of audit findings, this was dated July 10, 2018, a  
17 couple of years or so after the auditor. I don't how this  
18 was prepared during that date, but here again, books and  
19 records adequate, the auditor is sayings. He's the empire  
20 out in the field. He's calling strikes and balls. He's  
21 calling this a certain way that it needed the umpire.

22 And if he says adequate, why didn't we impeach  
23 the records of the taxpayer. And the invoices, they're  
24 not available, but, yet, he saw invoices that says test  
25 supplies. Where did those come from? And then we're

1 going to Established Time Log. These are in Exhibit  
2 Number 8.

3 And we go to the date of 4/29/15, Set Up an  
4 Appointment. He asks for the bank statements, purchase  
5 statements, purchase invoices, federal income tax returns.  
6 And what did he get? He got federal income tax returns,  
7 purchase invoices, bank statements. So he got the  
8 purchase invoices. Why didn't he do a shelf test? And  
9 why do they keep on saying that there are no purchases?  
10 The auditor saw them. I have to assume he saw them right  
11 there.

12 And then he did the credit card test. It took  
13 two people to do a credit card test that consisted of one  
14 sheet of paper but no support of any other kind. Then --  
15 this was back in August of 18, '15. And the audit was  
16 actually completed and presented to the taxpayer. The act  
17 of discussion was about eight months after that. What's  
18 the point? I want to make two points.

19 One point is that if audited right in the  
20 establishment, if he had the sign right front of you  
21 showing the sale and prices, you have the menu right in  
22 front of you, why don't you ask the taxpayer for those  
23 purchase invoices that coincide with those things? You  
24 can very easily do a shelf test, a short test, and support  
25 your findings. It never was done. It could have been



1       done. Unfortunately it was not.

2               So it took eight months to wrap up the audit and  
3       present it to the taxpayer. There was no communication.  
4       Taxpayer Bill of Rights indicates that the taxpayer at all  
5       times should have communications during the audit. There  
6       was no communication, just a bombshell. At least what I  
7       can see from the assignment record of the auditor himself,  
8       no indication. Here you go. You owe so much.

9               I'm going onto Exhibit Number 9, Financial  
10       Statements 12, 13, and 14. I made copies of those and  
11       provided those as exhibits. The amounts should tie into  
12       the income returns. The point I want to make, again, the  
13       general ledger was attached to the profit and loss  
14       statement. If in two years we have, actually, the  
15       purchase journal attached too, very easy to have been  
16       reviewed. Very easy to check purchases, but it was not  
17       done.

18              The taxpayer paid good money for the accountant  
19       to be doing his payroll, doing his sales tax, doing his  
20       accounting, doing his income taxes. So the taxpayer did  
21       not prepare the sales tax. The taxpayer did not prepare  
22       the income tax. The taxpayer did not prepare the PNL  
23       statements. What I have here in Exhibit 10 is basically  
24       what I showed you a moment ago about the package.

25              These are records that were presented to the

1 auditor. As you can see on Exhibit 1, page 1, there's a  
2 stack of folders such as these and the cash receipts and  
3 cash disbursement report on top.

4 We go to Exhibit 11, and this is the key too.  
5 Here we are, the federal income tax return. This is the  
6 first step. You go in there the very first day of your  
7 audit, and you requested this. What are you going to do  
8 about a federal income tax return? I'll tell you one  
9 thing. Back in 1990, '92 the IRS had something called the  
10 Economic Reality, which really consisted of the program of  
11 the IRS and the Board of Equalization to analyze federal  
12 income tax returns to idiots on the inside as to what to  
13 look at before you start projecting. If the Board at the  
14 time didn't see that it's being warranted, why invest  
15 money in something like that?

16 So what happens on federal income tax return? It  
17 gives you a wealth of information. I have a copy of 2014  
18 as part of that. It gives you a wealth of information.  
19 From there, you obviously have a net income. The markup,  
20 the problem with markup is there could be extraneous items  
21 that should not be there. We don't know. There was never  
22 a segregation test. And also it gives you the rate of  
23 return.

24 On Exhibit 12 I have a schedule. And that  
25 schedule shows rates of return. I have a rate of return

1 based on the taxpayer's records. I have a rate of return  
2 based on adding the additional sales of the department  
3 that it proposes to assess. If we look the -- Harry's  
4 Place, based on reported sales, the overall rate of return  
5 is 28 percent. Like I said, McDonald's is 28 percent.  
6 Denny's is, like, 13 percent. It's within range. And  
7 this is not a McDonald's, and this is not a Denny's.

8 They don't have -- they do not buy in volume.  
9 It's just a mom and pop restaurant. Then if we add those  
10 sales -- additional sales, you can see the rate of return.  
11 Exorbitant. The other thing you can do with the federal  
12 income tax returns is you can do a cost of living. Just  
13 look at a Schedule A. What are the expenses? There's no  
14 Schedule A. The house is paid for. No, it's not. He  
15 owes, like, \$200,000. 3,000 bucks a month, that's what he  
16 pays. There's a net profit that covers that.

17 ADMINISTRATIVE LAW JUDGE CHO: You have about two  
18 minutes left. It's just a reminder to you.

19 MR. GUZMAN: Okay.

20 ADMINISTRATIVE LAW JUDGE CHO: Otherwise there's  
21 less time.

22 MR. GUZMAN: I just wanted to refer to you  
23 that -- Exhibit 14. Look at the prices. You can see they  
24 are very low. And Exhibit 16 is important because I use a  
25 markup that the department proposes that or indicates that

1 sustains or supports this audit. And if we use our  
2 figures -- look at rib-eye steak and shrimp, \$3.64 would  
3 be the cost. \$3.17 would be the cost if the markup was  
4 300 percent. There's no way or high you can buy a steak  
5 for \$3.00.

6 And the point I want to make is that all the  
7 indicators are there. That may be that 100 percent was  
8 was not reported, but I think it was accurate what was  
9 reported. Net income is something that should be taken  
10 into consideration. The procedures that they take for  
11 auditing should be done in such a way that it's -- it's  
12 favorable not only to the State, because you save money by  
13 not spending too much time on the audit; the same thing  
14 with the taxpayer.

15 If the taxpayer owes the money, obviously, I  
16 would not be here today if I saw a profit of \$25,000,  
17 \$50,000, \$70,000. On the reports and the articles that I  
18 have here, the profit expand. I'm telling you, McDonald's  
19 restaurants, 150. Look at those tax returns and see what  
20 the profit this gentleman is showing. And they're not  
21 doing McDonald's.

22 Thank you.

23 ADMINISTRATIVE LAW JUDGE CHO: Thank you very  
24 much, Mr. Guzman.

25 Panel members, do you guys have any questions?

1 Judge Dang?

2 ADMINISTRATIVE LAW JUDGE DANG: Thank you. I  
3 have no questions.

4 ADMINISTRATIVE LAW JUDGE CHO: Judge Gast?

5 ADMINISTRATIVE LAW JUDGE GAST: No questions.

6 ADMINISTRATIVE LAW JUDGE CHO: All right. I  
7 don't have any questions either at this time. With that,  
8 then we will go to the department. So you will have  
9 20 minutes as well for your presentation and arguments.

10 MR. LAMBERT: Thank you.

11

12 OPENING STATEMENT

13 MR. LAMBERT: This particular audit covered a  
14 three-year period. It was essentially the years 2012,  
15 2013 and 2014. The taxpayer reported on a quarterly  
16 basis. As the appellant mentioned, this is a fast-food  
17 restaurant. The department normally finds that there is a  
18 lower credit card percentage at fast-food restaurants than  
19 there are at the fine-dining establishments.

20 So generally the more expensive the restaurant,  
21 it's generally the higher the credit card percentage. But  
22 initially, the taxpayer provided income returns for two  
23 years, 2012 and 2013. They provided bank statements,  
24 1099-K merchant information, which is essentially the  
25 credit card receipts that -- that they received.

1           There was no detail summary information. There  
2           were no Z tapes. There were no cash register tapes.  
3           There was no accounting for the sales, other than the  
4           summary records that were provided. The markup -- the  
5           reflective markup from the income tax return for 2012 was  
6           115 percent. The markup for 2013 was 160 percent, and  
7           that's shown in our exhibit, page 46 of the markups.

8           So what that shows is an unusual markup between  
9           the two. Which you'll find in this type of industry is  
10          the markup stay fairly constant, and they're generally  
11          higher than this. So that in of itself was a red flag for  
12          us, the fact that we did not have the detailed  
13          information. There was an issue with the markup of  
14          record. And then if you look at Bates -- oh, I'm sorry --  
15          page 45 of our exhibit. What that is is the bank  
16          deposits.

17          And what you'll find is very little cash going  
18          into the bank. Basically 98 percent of the deposits are  
19          credit card, and 2 percent is cash. And we are unable to  
20          account for the cash, or I should say the appellant is  
21          unable to account for that particular cash. Also, the  
22          reported credit card percentage, if you look at page 42,  
23          what it will show is that there was -- and it's in  
24          Column G -- there was a 66 percent credit card percentage  
25          is what we consider to be very high for this type of

1 industry.

2 So based on that, the department decided to  
3 conduct observation tests. And actually -- and this is  
4 quite common. We ask the appellant to maintain two week's  
5 worth of sales information. Now, during that two-week  
6 period, our auditors were also out on two of the days to  
7 kind of supervise or review what exactly was going on just  
8 to make sure all the sales are being rung up.

9 And the auditors were satisfied that the  
10 information from that two-week period was representative  
11 of the taxpayer's business. What was found during that  
12 two-week period was a credit card percentage of  
13 45.88 percent, which is substantially below what the  
14 reported credit card percentage was.

15 I should also point out the two-week period that  
16 we tested was August 10th, 2015, through August 24th of  
17 2015. So it was outside of the audit period, but it was  
18 the first time that the department had the ability to look  
19 at the taxpayer's detailed records. In other words, the  
20 taxpayer didn't keep their earlier information regarding  
21 their detailed sales. So we were unable to analyze that  
22 information.

23 So essentially the four areas that I brought up  
24 earlier and reasons why we would impeach the records is  
25 why we went to use the credit card method. So what we

1 would do is take the credit card receipts from the 1099-K.  
2 We take out the sales tax that's included in there. We  
3 did not note there were any tips that appeared to be in  
4 the credit card receipts.

5 And then we basically divided that by the credit  
6 card percentage, 45.88 percent, to get our audited taxable  
7 sales, subtract it out with what was reported, and then  
8 came up with the difference. Now, we did that for each  
9 particular year, and that's why you see a different  
10 percentage of error in each year.

11 So we calculated it based on the specific  
12 information that was provided. In other words, the 1099-K  
13 information, that's how we came up with what the audited  
14 taxable sales were and, hence, the percentage of error.  
15 So when you take a look at a reasonableness of -- we'll  
16 also take a look at an alternative method. And if you  
17 look at page 41, we came up with an estimate using the  
18 average daily sales and compared that to what our figures  
19 were.

20 And essentially by using the average daily sales  
21 from the two-week test, it comes up higher than the  
22 figures that we established for the audit period.  
23 Therefore, we considered the amounts that we arrived at to  
24 be representative, if not, conservative. It should be  
25 pointed out that during the test, that there were cash



1 sales of \$19,437 in cash sales.

2 During the audit period, the taxpayer -- and that  
3 works out to \$9,718 in cash sales a week. The taxpayer  
4 reported cash sales of \$3,789. There's a substantial  
5 difference between those two figures, and that's where we  
6 believe the underreporting took place was in the cash  
7 sales. They did not go into the bank account, and we  
8 believe that they were not reported to the State of  
9 California.

10 I believe that concludes my presentation.

11 ADMINISTRATIVE LAW JUDGE CHO: Thank you very  
12 much.

13 Panel members, do you have any questions for the  
14 department? Judge Dang?

15 ADMINISTRATIVE LAW JUDGE DANG: Thank you. No  
16 questions.

17 ADMINISTRATIVE LAW JUDGE CHO: Judge Gast?

18 ADMINISTRATIVE LAW JUDGE GAST: No questions.  
19 Thank you.

20 ADMINISTRATIVE LAW JUDGE CHO: I just have a  
21 quick question that I want to confirm. You did use 1099-K  
22 information for all three years; correct?

23 MR. LAMBERT: That's correct.

24 ADMINISTRATIVE LAW JUDGE CHO: All right. Thank  
25 you. That's all I have.

1           With that, Mr. Guzman, you will be given your  
2     five minutes on rebuttal.

3  
4                           CLOSING STATEMENT

5           MR. GUZMAN: I basically want to make a few  
6     points. And the first one on the credit card ratio, the  
7     book shows 66 percent. I represent a lot of similar  
8     restaurants. And pretty much it's in the range of 66  
9     percent. I haven't seen anything other than that, I  
10    guess. Usually 66 is the norm.

11           The markup, what I've seen out in the field for  
12    45 years now, a markup between 140, 160 and 180. Because  
13    if you look at the selling prices, it's very low. Nothing  
14    more than \$8.00.

15           The other issue I want to make is that, I think  
16    one of the things we do, even not only for sales tax  
17    purposes, but for federal and state income purposes,  
18    there's nothing illegal about not depositing cash into the  
19    bank account. You can pay your bills with the cash, as  
20    long as it's being reported. What I'm saying is that the  
21    test that was made, was made in such a way.

22           If you look at that very, very -- I mean,  
23    pertinent schedule of those 14 days tested, there's one  
24    schedule that's totally blank. And there's two auditors  
25    working on that. When usually there's an observation -- I

1 just finished doing an observation test with another  
2 auditor. We sat there. The auditor was collecting data  
3 every hour, and recording the data and presenting a lot  
4 more schedules than we're seeing here today.

5 So I -- there's another -- there's a credibility  
6 gap, because I have no idea where those figures came from.  
7 Auditors from other districts provide a listing of exact  
8 detail, hour per hour. Remember this restaurant does not  
9 have a drive through. Nothing has been said about the  
10 SECA package. It's really critical to know the SECA  
11 package. It's 64. So based on the figures the State has,  
12 my gosh, that place has to be full all day long.

13 But the point being in a cash, it is not a  
14 problem with cash as long as it's being reported. And  
15 here again I press hard, and I want to indicate that the  
16 department really hasn't touched this. The reasonable --  
17 the reasonable test was using the same 14 days. I don't  
18 think the FAM really -- the people, the actual authors of  
19 this book intended that to happen.

20 They wanted another test to support this test.  
21 And then that piece of paper with no data -- at least I  
22 don't have it. And if you notice, the auditor's work  
23 papers are all done on April 26 of 20 -- I don't recall  
24 what date. The audit manual says that, "Any time we're  
25 going to schedule you with that date, we're working on

1       that schedule."

2               So if we look at the audit report, look at those  
3       dates, April 26 -- I want to say '15 or '16. Those are  
4       the dates. That cannot make sense. How could you be  
5       doing a test on August '18 where the auditor report -- or  
6       he put something they are depending on to assess tax  
7       that's dated a year, two years later?

8               So I really rest my case in point saying that  
9       here's the taxpayer, rate income, the percentage tied in  
10      to McDonald's -- McDonald's sells low priced items --  
11      volume. Taxpayer sells -- I think he sells better food  
12      and larger portion. And I don't think he volume discounts  
13      at the end of that. McDonald's, it's all in the 10-K.  
14      All the information at Denny's. Go look at Denny's.

15              Those ratios are there. The only problem here is  
16      that I don't have the markup, or that the auditor looked  
17      at without looking at any test of any kind. Oh, this is  
18      low. But it never was communicated to the taxpayer or the  
19      representative. I did not take this case until it was  
20      already in appeals.

21              So there was no communications, the way to defend  
22      this. Now, it's three or four years after. With the  
23      point I want to make too is that because if you have two  
24      or three auditor working on an audit, why not do a shelf  
25      test and support your findings. Well, at least if you

1 have a schedule, then you're supporting your findings.  
2 Why don't you have back up to it? I want to know what the  
3 auditor did for 30 hours. I don't think just prepare that  
4 schedule.

5 Another point I want to make is the three pillars  
6 the department is standing on, supported. Lack of  
7 records. We have the records. Reasonable test. A test  
8 made with the same data, whereas the shelf test, in fact,  
9 I didn't get a chance to look at -- present you with my  
10 exhibit. I prepared a short test. I did that in one  
11 hour. They could have done that at the restaurant. They  
12 never did. In my short test, it supports this right here.  
13 So the reasonable test would have been done with another  
14 procedure. It could have been done very easily.

15 And I thank you, Your Honor.

16 ADMINISTRATIVE LAW JUDGE CHO: All right. Thank  
17 you very much.

18 Thank you for both sides.

19 This will conclude the hearing. The panel will  
20 meet and will discuss the case. We will issue a written  
21 decision within 100 days of today. The case is submitted,  
22 and the record is now closed.

23 (Proceedings adjourned at 10:42 A.M.)  
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HEARING REPORTER'S CERTIFICATE

I, Ernalyne M. Alonzo, Hearing Reporter in and for the State of California, do hereby certify:

That the foregoing transcript of proceedings was taken before me at the time and place set forth, that the testimony and proceedings were reported stenographically by me and later transcribed by computer-aided transcription under my direction and supervision, that the foregoing is a true record of the testimony and proceedings taken at that time.

I further certify that I am in no way interested in the outcome of said action.

I have hereunto subscribed my name this 14th day of August, 2018.

\_\_\_\_\_  
ERNALYN M. ALONZO  
HEARING REPORTER