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BEFORE THE OFFICE OF TAX APPEALS
    STATE OF CALIFORNIA
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IN THE MATTER OF THE APPEAL OF, )
CULTURE SHOCK YOGURT, INC., ) OTA NO. 20096666
APPELLANT.
)
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$\qquad$ )

TRANSCRIPT OF VIRTUAL PROCEEDINGS State of California Wednesday, August 18, 2021

Reported by:
ERNALYN M. ALONZO
HEARING REPORTER

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Transcript of Virtual Proceedings, taken in the state of California, commencing at 1:00 p.m. and concluding at 2:47 p.m. on Wednesday, August 18, 2021, reported by

Ernalyn M. Alonzo, Hearing Reporter, in and for the State of California.

APPEARANCES:

Panel Lead:

Panel Members:

For the Appellant:

For the Respondent:
ALJ TERESA STANLEY

ALJ JOSHUA ALDRICH ALJ AMANDA VASSIGH JOANNE GIUDICELLI MIKE GIUDICELLI

STATE OF CALIFORNIA DEPARTMENT OF TAX AND FEE DEPARTMENT

NALAN SAMARAWICKREMA CHRISTOPHER BROOKS JASON PARKER


California; Wednesday, August 18, 2021
1:00 p.m.

JUDGE STANLEY: Okay. Let's go on the record then.

We're hearing the Appeal of Culture Shock Yogurt, Inc., Case Number 20096666. The date and time is August 18, 2021, and it is pretty close to 1:00 p.m. This meeting was scheduled for Cerritos, California, but is being conducted remotely due to Covid-19.

Once again, I'm Teresa Stanley, and my panel members are Judge Josh Aldrich and Judge Amanda Vassigh. I will conduct the hearing, but the panel will equally deliberate and prepare a written decision.

Starting with the Appellant, I'm going to ask you that identify yourself for the record.

MS. GIUDICELLI: Hi. I'm Bobbi Giudicelli.
JUDGE STANLEY: And for Mr. Giudicelli, you want you to identify yourself too?

MR. GIUDICELLI: Yes. I'm Michael Giudicelli.
JUDGE STANLEY: Okay. And CDTFA, please.
MR. SAMARAWICKREMA: This is Nalan

Samarawickrema, Hearing Representative for the Department.
MR. PARKER: Jason Parker, Chief of Headquarters Operations Bureau.

MR. BROOKS: Christopher Brooks, Tax Counsel for CDTFA.

THE STENOGRAPHER: Judge Stanley, I couldn't hear you. Either you're muted or the mic was too far, but I haven't heard anything you've said.

JUDGE STANLEY: Do I need to start from the top? Can you hear me now?

THE STENOGRAPHER: Barely. JUDGE STANLEY: So you're not able to hear me at all?

THE STENOGRAPHER: I'm able to now.
JUDGE STANLEY: So if $I$ lean in and get closer to the microphone, can you hear me better now?

THE STENOGRAPHER: Yes, Judge, I can hear you better. Thank you.

JUDGE STANLEY: Better but not great. All right.

I'll try to stay closer to the microphone and see if that helps.

So do I need to start from the beginning, Lynne? THE STENOGRAPHER: Yes. At this point, go ahead and just start from after the introductions were made.

JUDGE STANLEY: Okay. At the prehearing conference, there were no objections to any of the exhibits that were presented. So at this point, we are going admit into evidence Appellant's Exhibits 1 through

10 and CDTFA's Exhibits A through H.
(Appellant's Exhibits 1-10 were received in evidence by the Administrative Law Judge.) (Department's Exhibits A-H were received in evidence by the Administrative Law Judge.)

The issue today -- sorry. The issue today is whether the Appellant has shown that there should be an adjustment to unreported taxable sales, which is based on a taxable sales percentage using observation tests and sales reports; and the second issue is whether Appellant has established that the negligence penalty should be deleted.

Ms. Giudicelli, do you agree that those are the issues today?

MS. GIUDICELLI: This is Bobbi Giudicelli. Yes, I do.

JUDGE STANLEY: Thank you.
And Mr. Samarawickrema, do you agree?
MR. SAMARAWICKREMA: Yes.
JUDGE STANLEY: Okay. Great. Okay. In this case we also decided at the prehearing conference that there would be no opening statements and that the two representatives for the corporation would be testifying as witnesses.

And I also understand, Ms. Giudicelli, that you
want to refer to specific exhibits. The Judges each have a copy, and so does CDTFA, of all the exhibits. So if you -- when you reference an exhibit, if you just let us know which exhibit it is and on what page, if you want to be page specific, then give us a couple of seconds to get there. We should all be good and be able to follow along with you. Are you ready to proceed at this point, Ms. Giudicelli?

MS. GIUDICELLI: Yes, we are.
JUDGE STANLEY: Okay. Are you or Mr. Giudicelli planning to testify first?

MS. GIUDICELLI: I am.
JUDGE STANLEY: Okay. Then let me ask you to please raise your right hand.

## J. GIUDICELLI,

produced as a witness, and having been first duly sworn by the Administrative Law Judge, was examined and testified as follows:

JUDGE STANLEY: Thank you. You can proceed.
MS. GIUDICELLI: Okay. And I need to announce who I am each time?

JUDGE STANLEY: Just so we know who is testifying
do, that first and then only if you speak again later.

## PRESENTATION

MS. GIUDICELLI: Okay. Then this is Bobbi Giudicelli. And just for the record, if I show up Joanne Giudicelli, that's my legal name. I go by Bobbi, and most things have that name on it.

So first of all, I want to apologize. I just saw on the document last night that $I$ was supposed to respond prior to today to the question why I didn't -- I was requesting not to have three days of in-person audit. I did just see that last night, but the explanation will be included in my testimony here. Also, I have -- I had requested that $I$ can add a closing statement at the end, and I wrote to one of the administrators and she said that would not be a problem. It probably won't add time.

Okay. So to the first issue, has the Appellant shown that there should be an adjustment to unreported taxable sales of $\$ 224,000$, which is based on taxable sales percentage from observation tests and sales reports. So how I address that, the $\$ 224,000$ is not in question. What is in question is the percentage of sales that were likely the taxable sales during the three-year period.

Now, first to answer the question about not having the three days of in-person audit. That was the request of the CDTFA. They did do one day in each location. It was disruptive. It created a different
environment than what was the norm for these neighborhood shops. My employees are well known by many of the regular customers. Specifically, each of them that was working the day that the on-site audit was occurring, there was concern. There was real concern. A number of customers approached the employees and said, "Are you uncomfortable with this guy? Who is this guy? Why is he sitting in the shop?"

I mean, you have to understand. These are neighborhood shops. They are regular customers who come in all the time. They get to know the employees. And a lot of them were concerned that my employees did not -- I have one -- I had one female employee working at any given time. And I have to believe there were people who stayed at the shop -- customers who stayed at the shop just for her comfort to make sure that she was okay. I got that feedback from both of the shops, and I wasn't willing to go through this exercise two more days at each shop.

The other concern I had was because of the volatility and unpredictability of traffic and sales patterns in each shop, I knew that it was risky to have the percentage of taxable sales be determined by three visits within a short time frame. It just wasn't going to give us a reliable calculation of what the percentage of sales that were dine-in sales. So that's why I opted not
to do that. And I offered, instead, to be able to provide the sales receipts of legitimately finding out which customers were dining in over a period of time. And so that's the way we went.

So now, I -- so all right. So here's where it's going to get a little dicey. I have page numbers on the exhibit document, and I can give you the exhibit that's on the bottom of the page. But, meanwhile, assuming we're all on the same latest one that you sent out, the latest binder that we received, I'm now looking at page -- let's start at pages 397, which is Exhibit 3, page 1 of 38 . And one of the things that -- is everyone there? Yes. Okay. Sorry. I have to go back and forth between this screen where I see you all and the exhibits.

What this shows and, actually, for the next 40-some pages, what you're going to see is the records of the sales patterns monthly in the first three pages. So scroll down to page 397, 398, and 399 will show it by month for each of the three years in question. And then if you look beyond that you'll see every month broken out where these are records that $I$ kept every single day. And if you look -- just let's go to page 400, for example, which is Exhibit 3, page 4 of 38.

What you're going to see there is each of the three shops in 2015 for January. And you can go across
and look at where it says, "Gross Under Mill, Gross Under Bronze, and Gross Under Auburn." And if you go across, you can see a huge disparity in, you know, the sales receipts for the day by as much as $50,60,70$ percent. So the amount of traffic and the amount of sales for any given day is not predictable.

And then if we go to page 499, we're now looking -- nope. That's not the right page. Oh, wait. Sorry. Yup. Nope. The page just got -- sorry. There is -- okay. All right. I might not be on the right -oh, wait.

JUDGE STANLEY: Ms. Giudicelli, this is Judge Stanley. Actually, you can just direct us to the exhibits.

MS. GIUDICELLI: Yeah, now it just changed. Oh, wait, wait, wait, wait. Okay. I got it. 449. There we go. Sorry about that. Okay. Go to page 449, which is Exhibit 7, page of 1 of 1, and the following page, it would be 1 of -- Exhibit 8, 1 of 2. These are the graphs of the volatility of traffic. This was in 2019 when I was on a digital register that tracks everything. So you can see in both of these graphs. One is for the Grass Valley shop. One is for the Auburn shop. You can see the volatility.

And my concern was we're picking random days at a
time, you know, out of a single month or two or whatever. Make sense? Okay. Okay. So these exhibits I'm using to support my argument that we should be using the 10 months of 2019 that were recorded by the digital registers when we were asking and recording every customer that came in that was opting to dine in versus take to go. Okay.

There was another -- there was another point that the CDTFA brought up that I had argued. The gift card purchases were not to be considered because they shouldn't be taxed. And they weren't being considered in the disparity of some months where a huge portion, December for example, the gift card purchases were a huge portion of the revenue for that month. And so the amount of sales tax that would be charged in, say, December or a month when -- when gift card sales were high should -- should be considered separately.

If you go back to 397, this happens to be the information that I captured. So this would be for 2015. Again, we're back to Exhibit 3, page 1 of 38. And if you go down -- okay. If you go down almost to the bottom of that spreadsheet where it says "Gift Card" in big letters. And then you go a couple rows below that, and it says, "Dollars sold," you can see that in January we sold $\$ 630$ in gift cards.

And then the next month $\$ 1,119$. And then we go
down later in the year we have in November $\$ 523$ sold in gift cards. And the month after that $\$ 1,959$, which is a huge percentage of December sales. So, you know, there is -- the gift card issue was a real issue, and I do -- I do show what our gift card sales were every month for the three years in question. And then -- dah, dah, dah.

Okay. Now, if we go to 4th -- page 435, now we're looking at Exhibit 4, page -- this is page 1 of 11. We may go further into it. But what this is is that same spreadsheet that $I$ was recording everything for all the years that I've had the shops, and then I shared with you for 2015 to 2017. This is now the spreadsheet that I added the information of tracking taxable sales and the percentage of sales that were taxable sales on any given day. Actually, here it is by month for the first couple of pages, and then after that it's by day.

And the disparity in the spread of -- of sales -of taxable sales is huge on any given day. So let's go to -- I'm sorry. Page 1 is going to be the annual. So it shows every month taxable percent of total sales that were taxable. At the bottom of that spreadsheet you have sales tax and then three lines down these are all the Sutton shop numbers. January was 9.6. February was 5.79. We have as high as 8 percent, as high as 9 percent in December.

And then in Auburn we have as low as February being 1.94 percent of the sales were taxable, up to in October 11.7 percent of the sales were taxable. This is all recorded in our digital register for all of 2019. We did not acquire the digital register -- we were using a manual register until -- until January 1 of 2019.

The next issue that $I$ want to discuss is the Mill Street location. So the Mill Street was our first location. It was down -- it was located in Downtown Grass Valley as our first shop. 106 Mill Street, which was our address, is dead center of the Downtown area. The customer space in this shop is half of the customer space in the Sutton shop, possible even less than half. More, importantly, this is a destination spot. People come here when they are coming Downtown for other reasons, or they are visiting as tourists.

We did most of our business when there were events Downtown, like the car show, Thursday night market in the summer, Cornish Christmas in December, et cetera. They had a lot of Downtown events. Culture Shock shop was a place the customers would come in to grab a yogurt and continue walking around town to do their shopping or participate in the event going on in the streets. There was very little dine-in traffic. I don't know how many -how much there was, and there's no way to calculate it
now, but we had less chairs there.
And, in fact, to satisfy the city for the lack of customer bathroom -- which was the article that is included in the exhibits -- in 2013, we took out most of the original eight seats we had in there. Whatever taxes we filed in those years, $I$ feel very confident, covered the taxable sales for Mill Street. It's a completely different environment from the other two shops that are in a shopping strip mall like area. I did include exhibits on page 510 to 516. These pictures looked a lot better when I sent them. I'm sorry. But it's actually a Downtown area with shops and galleries and wineries.

And, you know, Culture Shock was a tiny little storefront that really people were -- it was a grab-and-go, and it was setup more to be a grab-and-go to be in town. So that -- I'm sorry. That was exhibit -that's Exhibit A, pages -- page 40, and it goes to at least -- yeah -- to page 46. So those are all the pictures of the Downtown area taken right off of Google satellite pictures. Okay.

The other thing I wanted to address is the union article that CDTFA pulled up. That's on page 559. Okay. They pulled that up, and they highlighted -- and they highlighted something that the Union, the local newspaper, reported that $I$ said. It is not a quote. I don't believe

I stated it. It says in the article that, "Culture Shock owner Bob Giudicelli said she is frustrated by the required because 85 percent of her customers take their yogurt to go."

So I've been interviewed by the newspaper several
times and enough to know it can be -- what they report can be inaccurate. And I don't believe that I said that. But if I did pull a figure out of the air, it was to make a point that I don't believe I should have been forced to have a customer bathroom after I had already been permitted and operating the business without a customer bathroom for four years.

If you need other examples of how inaccurate we can all be when under pressure, in this document alone, on page 478, the CDTFA states that the Auburn shop had 6 tables and 13 stools. That's inaccurate. That in fact is the Grass Valley Sutton shop. The CDTFA, on page 478, also stated that the Grass Valley shop has 1 table. That in fact is inaccurate. That is a description of the Auburn shop. The CDTFA, on page 478, states the hours of operation of Culture Shock Yogurt. That's inaccurate because the hours of operation changes seasonally, and sometimes within the season based on traffic.

And lastly -- not lastly. On page 480, paragraph 2, said that, quote -- said that I said that our
traffic changes based on weather, month, and season. In fact, that what $I$ said was there is a great disparity from day-to-day as I've already demonstrated in my exhibits. Lastly, they marked something as Mills Station. That's never been published anywhere, and that -- I just don't know what to say. So my point here is not to make the CDTFA look like they've made a bunch of mistakes. That's not the point, and I'm not contending that. What I am doing is pointing out that if they want to take a local newspaper article and pull something out of there that I said and use any of their -- any of their reasoning to decide how much sales tax $I$ have or haven't paid, it -it's just -- it's not the place that I would look for that information.

Okay. So to conclude Issue One, I have on page 447 -- so this is all the information taken directly from the 2019 sales for the 10 months that we owned the shops in 2019. It's taken from the digital Square register, as well as my spreadsheet, which the figures match up. So go
down. This is Exhibit 5. If you take a look at the summary on Exhibit 6, which breaks it out into each shop. Exhibit 6 on page 447, page 1 of 2, I look at the gross sales, and I look at the taxable. By my calculation the taxable -- sorry -- taxable sales of 6.88 percent for Grass Valley and the taxable sales of 7.3 percent for

Auburn.
And I believe and it is my contention that we should be using those figures to calculate unpaid sales tax, which I believe I did calculate. Yeah. So I believe -- go back to page 446, Exhibit 5, page 1 of 1. And by my calculations, I should have paid unpaid sales tax of $\$ 6,781$. So that takes care of Issue One.

Issue Two was the negligence penalty. So when I opened the Mill Street shop in 2009, the City of Grass Valley and my contractor, who obtained all of our permits, explained to me that if $I$ had less than 10 seats, it was considered a to-go establishment. I operated under that assumption and proceeded to open the next two shops; the Sutton shop and the Auburn shop.

Shortly after I opened Auburn sometime in 2011 or 2012, a woman from the Franchise Tax Board, which was the predecessor to CDTFA I assume, visited the shop. It was a random visit. I happened to be there, which I wasn't always there. I happened to be there when she came in. She gave me her card and told me that I needed to get a new seller's permit and that I needed to file a sales tax return. She did explain that $I$ need to pay sales tax on all dine-in sales. I told her it wasn't that much and asked if $I$ can estimate it, and she said yes as long as I file my taxes.

So the CT -- CDTFA on page -- if you'll go to page 40 -- 4 -- I'm sorry -- 480. Go down to staff's position. This is Exhibit A, page 10 of 60. Go down to the staff's position. And in there it says, "If the Department finds that a person's failure," don't need to read this all to you. But in here it says, "If the -- if the person's failure to make timely return or payment is due, the person's reasonable reliance on written advice from the Department, the person may be relieved of the taxes imposed," et cetera, et cetera.

My contention is whose responsibility is it to write it down? This woman from the Franchise Tax Board came into my shop, was face to face with me, offered me nothing in writing, had this conversation with me and left. Why would I even think that there was anything more that I needed to do. So yes, I didn't have anything in writing, and I understand that seems to have become a big deal in this audit process, but that was completely out of ignorance.

I didn't know I needed to have something in writing. She should have given me something in writing. Or that when it changed from the Franchise Tax Board to the CDTFA, maybe things changed. I don't know. But it's, you know, I had a full-time job to run this business. And I had no reason to -- for it to even dawn on me or occur
to me that $I$-- that $I$ was doing anything differently than what I should do.

Continue down Staff Position to now page 11 of 60. And in paragraph 3, this is where they bring up the observation test. During the observation test sales of gift cards were netted from total sales and were not included in the taxable sales presented calculations. There's a whole thing about the gift cards, and I have already addressed that. But for that to come out as an argument about negligence, $I$-- I don't -- I'm not sure I really understand why it is there.

They never asked me for any numbers on the sales card -- on the gift card sales and -- but yet, I have provided them in the -- in the spreadsheets that I have shared with you. And then on page 506 -- okay. So I like this one. So I guess they think that I received this letter, that there was a program started in 2018, I guess, with this statewide compliance and outreach program. Which I'm guessing the acronym is pronounced SCOP.

In any case, it looks like outreach to the business community. I should have gotten a visit from somebody. I did not. I should have received this letter. I did not. The CDTFA does know that my mailing address is different from the physical shop address. This is the physical shop address. I did not receive this letter. It
is not where I receive mail and I definitely -- and from what I know, nothing was received at the Auburn shop either. And I know for a fact that our mailing address in Grass Valley, which is different, I did not receive anything. So -- and besides it was in 2018. So that doesn't change anything for what happened between 2015 and 2017, which is the years in question.

And finally, the CDTFA claim that I did not keep records because I did not have the Z-tapes to supply them and, therefore, I only had partial recordkeeping. First of all, I keep impeccable records bordering on OCD. Exhibits 2, 3, and 4, which we have looked at those spreadsheets, and I welcome to please go back and look at them again. I compulsively keep records. Everything that shows up on the Z-tapes and showed up on the Z-tapes during those three years is captured, and more is captured on my spreadsheets. So this is not a -- a -- an example of somebody that just doesn't keep records.

I didn't have the -- the -- also -- I'm sorry. Exhibit 2 is the check register. You will see in the check register that every single night I updated what the cash deposits were, what the credit card sales were, that were going to be put in the account. I mean, I'm talking about a compulsive person. Exhibit 3 has the same information as the check register. That's the
spreadsheets plus a whole lot more, including everything you would see on the Z-tapes. My ultra-organized OCD-like behavior could stand having the rolls and rolls of Z-tapes, which would amount to a thousand a year when you have three shops for eight -- for eight-plus years.

I mean, where do people even store 8,000 rolls of register tape? That -- that's just not the way I do things. I'm ultra-organized. And every bit of information on the Z-tape and then some was recorded on my spreadsheets. I supplied CDTFA with everything they asked for; tax returns, bank statements, et cetera, within less than a week when they first reached out to me to let me know I was being audited. This is not a case of someone who keeps shoddy records.

My same business -- this same business was audited by the IRS in 2015. I supplied all the records they requested upon demand. After 18 months of review, I owed them less than $\$ 1,000$ I was only able to get through this because of my compulsive recordkeeping. This was a case of ignorance, not negligence. And -- and, I mean, I can't -- I'm the most transparent person, and I do things always on the up and up. It's just -- it's just not something I would do.

There are a few -- just a couple of other points that I want to make that don't really relate specifically
to one or the other of the two issues. One is on page 464. At the bottom of this -- this is the -- I'm sorry. This is Exhibit A, page 24 of 33. On 7/23/2018 Carlos' entry in here this is -- this is a record, I guess, of all the contacts he had with me. Carlos' contention here is, "Met with taxpayer July 23rd at 1:30." Gives the address. And then he says, "Taxpayer stated that she would disagree with the audit regardless of the results."

I actually resent that, and I'll tell you why. This is completely taken out of context. I was stating that the methodology yields inaccurate results, and I was disagreeing with the methodology. I was also disagreeing that Mill Street should be considered comparable to the Sutton Street shop for all the reasons stated above. But I resent that the allegation and the inaccuracy of that statement.

On page 466, which is Exhibit A, page 26 of 33. Let me get to where I was. Okay. Okay. So I don't understand this at all. I think it's saying something that is completely inaccurate, but actually don't even understand it. Under Staff's Position, it's talking about, taxpayer's previously applying a taxable percentage of 2 percent to the total sales of their store locations to determine the taxable amount. Her visits to the store
locations and the observation tests conducted by the auditor, it was determined that two percent estimation by the taxpayer was not accurate. I get that.

Then it says, "The taxpayer has been informed that cold food consumed on the premises of the taxpayer, including seating provided by the lessor and included in the taxpayer's lease agreement, should be taxed." I honestly don't even understand why the -- my lease or landlord or whatever is being brought up. But I just want it on record, there's nothing to do with anything that has to do with my lease or sales of -- or taxable sales or any of that. So I just wanted that on record.

And then -- and then also, the next paragraph where -- and this was mentioned a few times in other exhibits. But the auditor conducted observation tests of the business locations, which resulted in an overall taxable percentage of blah, blah, blah. And then it says after these two tests were conducted the taxpayer -- no. I'm sorry. That is not the paragraph. My bad.

The next paragraph talks about the weighted percentage. So that they got to the new weighted percentage using the observation, the in-person observation figures of 41 percent and 29 percent combined with what I supplied them from May to June as far as actual sales. And I just want to understand how was it
weighted. Like, how much weight did the -- did the in-person observation 41 percent and 29.8 percent, how much of that was in the weighted calculation.

I don't need an answer, but $I$ know that $I$-- it also led to a much higher than reality of 25.54 percent and 16.72 percent. And, again, points to, I think, that using the real, real, real numbers of 10 months of 2019 is probably -- makes a lot more sense to me as the accurate figures to use.

And I think that is done. I think I'm done. That is it, except for my closing statement.

JUDGE STANLEY: Ms. Giudicelli, this is Judge Stanley again.

Can you hear me now, Lynne? Can you hear me? THE STENOGRAPHER: Yes, but you're -- I can barely hear you. I can hear you, though.

JUDGE STANLEY: Okay. I'm sorry that I don't know what's going on, but I'll try to just keep my voice up instead of trying to figure it out while we have a hearing.

I wanted to ask Mr. Samarawickrema if CDTFA has any questions for this witness?

MR. SAMARAWICKREMA: This is Nalan
Samarawickrema. We don't have any questions for the witness. Thank you.

JUDGE STANLEY: Thank you. This is Judge Stanley. Judge Aldrich, do you have any questions? Judge Aldrich, did you hear me? Your microphone is not on.

JUDGE ALDRICH: How about now? All right. Thank you. I don't have any questions at this time. Thank you very much.

JUDGE STANLEY: Judge Vassigh, do you have any questions of the witness?

JUDGE VASSIGH: I do have a question. I'm
looking at your Exhibit 5, and I'm wondering if you can clarify how you came to the estimates for 2015 to 2017? If you can just quickly clarify your methodology there. MS. GIUDICELLI: Can you give me a page number? JUDGE VASSIGH: Sure. It is page 446 in the exhibit log.

MS. GIUDICELLI: Yeah. Okay. Okay. So -- so you're asking how I came to the percentage that should -that was taxable of 7.3 and 6.8?

JUDGE VASSIGH: Yes. I realize you relied somewhat on the 2019. I'm just wondering if you can expand on that a little bit.

MS. GIUDICELLI: Absolutely. So if you -- so
let's go to -- I have to find what page it is. So in 2019 -- 2019, I -- so I tracked 436 -- okay. Let me see
if it's where $I$ think it should be. Okay. So if we just go right above that, starting on page 430 -- Exhibit 4. Go to Exhibit 4. So that is the same spreadsheet, and if you look down -- okay. If you go to page -- Exhibit 4, page 2 of 11. So that's January. I have a page for every month, January to October. And if you look -- sorry. It's really small on my screen.

If you -- if you go down to sales tax. Okay. So
if you go down -- you see on the left side where it says "Sales Tax" and it says, "Sutton EN, Sutton Tax, Auburn EN," and "Auburn Tax." So what I did is I actually tracked -- since I owned the shops in 2009, I tracked the number of transactions in the shop and the amount of every single transaction. So that's part of the information that's captured on all of these spreadsheets. Well, this is 2019. So because we were a digital register, I actually knew how many or how much, what the actual sales figures were for dine-in because we were asking every customer.

And you look at the -- $\$ 40$ was dine in out of -if you go up to Sutton or Brunswick -- it's called Brunswick -- up top. If you go up there, the gross sales for that day is $\$ 413$. So $\$ 40$ of the $\$ 413$ is the -- is the revenue that was taxable revenue. And if you go down to where it says, "Percent of Total Sales," you'll see 9.7
percent, which is, in fact, $\$ 40$ out of a $\$ 417$ revenue.
So I tracked that for every day, and then I took an average every month. And I will be really honest with you. I don't recall if $I$ took the monthly average and averaged across 10 months, or if I took every single day of the 10 months and did an average across there. But that's how I came to the percentages that were taxable sales in each shop.

Does that make sense?
JUDGE VASSIGH: Thank you.
JUDGE STANLEY: This is Judge Stanley. Is this any better for hearing me? Okay. Great. Must be my microphone.

I did have a couple of questions, Ms. Giudicelli. With the Mill Street location, you had said that during the issue with the restroom and not having one, that you took out most of the chairs. Did you leave some inside then?

MS. GIUDICELLI: We did. We do have -- you know, we had people come in, like, with young children and the mom would want the kids to sit and wait for them to get their yogurt. We had older people that came in. I'm really sorry. We had older people that came in. And, you know, we needed to have a few stools in there for people to sit.

It wasn't impossible to come in and sit and have your yogurt. We probably left four stools in there. But, you know, it was to accommodate, at that time, not to, you know, not to reduce the amount of eat-in sales -- our dine-in sales. But it was to accommodate the city's wishes to become, you know, for them to relieve me of the obligation to have a customer restroom.

JUDGE STANLEY: Okay. And you said that those were taken out in 2013; correct?

MS. GIUDICELLI: It was during -- shortly after this whole -- yeah, the whole question about the restroom.

JUDGE STANLEY: And did they remain out of there during the audit period, or did you ever put them back in?

MS. GIUDICELLI: The problem is that the -- oh, during the 2015 to 2017, they did not go back in. One of the reasons that -- and I'm not sure if this is the question that you're asking, but I know that the CDTFA, as part of their exhibits, they had pictures from our website. And that's one of the reasons that $I$ so count on partner, Mike, to be here because he takes care of all of our technical stuff. So if that is the question you're asking and you want some explanation of that, you -- he is here to offer that.

JUDGE STANLEY: Okay. This is Judge Stanley. I'll wait for his testimony and see if some of those
questions are answered. I just -- I have another one about the Mill Street location, though. Are you proposing that we apply zero percent taxable sales to that location?

MS. GIUDICELLI: I'm -- I'm proposing that only because I did file and pay for taxes for that -- for those years. I did file and pay between 1 and 2 percent for a total revenue in each of the shops.

JUDGE STANLEY: Okay. And it's your position -is it your position that the 1 or 2 percent that you paid was adequate -- an adequate percentage for that location?

MS. GIUDICELLI: I would propose more than.
JUDGE STANLEY: Okay. And I was just wondering with the respect to the person who visited your location, did you get a business card or anything that would show that you talked to somebody who gave you advice?

MS. GIUDICELLI: I did, and I have no idea where
it is. It's not something -- I mean, from, you know, eight years ago, it's just not something I would have hung onto. I knew what I needed to do, and -- and I did it. I got my sellers permit or resale license, whatever it is, and I got -- and I started filing the taxes.

JUDGE STANLEY: Okay. Thank you. With no
further questions, do you want to have Mr. Giudicelli testify now? Is that the plan?

MS. GIUDICELLI: You know, honestly, I don't
know. Only if there's a question about the pictures on there.

I guess -- I guess, Mike, why don't you discuss the pictures.

MR. GIUDICELLI: Yeah, I can --
JUDGE STANLEY: Hang on one second,
Mr. Giudicelli. I need to swear you in. You want to raise your right hand?

## M. GIUDICELLI,

produced as a witness, and having been first duly sworn by the Administrative Law Judge, was examined and testified as follows:

JUDGE STANLEY: Thank you. You may proceed.

## WITNESS TESTIMONY

MR. GIUDICELLI: The only piece of information I have to add is in regard to Exhibit G, pages 2 and 4. And those relate to the archive screen captures of our cultureshockyogurt.com website. Specifically, in regard to the pictures that are of our interior spaces of the shop. Unfortunately, I don't have a time or date stamp on those photos, but those pictures were taken -- if $I$ had to guess, I don't know the exact date, but very soon after
each shop was opened, just so we can put them up on our website.

Now, it wasn't common practice for us to update our website, especially, in the event of removing seating or tables from the any of the locations. Really, the only use of our website was for a web presence. So if someone Googled Culture Shock Yogurt, they would be presented with our website. And, in fact, from there we urged customers to go to Facebook for any updated-relevant information.

So that's why you'll have two different date stamps on those archives; one from 2015 and one from 2017, just because those were legacy pictures that we just hadn't updated.

JUDGE STANLEY: Thank you.
Mr. Samarawickrema, do you have any questions for Mr. Giudicelli?

MR. SAMARAWICKREMA: This is Nalan
Samarawickrema. No, we don't have any questions for the witness. Thank you.

JUDGE STANLEY: Okay. Judge Aldrich, do you have a question?

JUDGE ALDRICH: I don't have any questions for Mr. Giudicelli.

JUDGE STANLEY: And Judge Vassigh, do you have any questions for Mr. Giudicelli?

JUDGE VASSIGH: I do not.
JUDGE STANLEY: Okay. There was a question raised for Ms. Giudicelli about whether when you applied for the seller's permit, did you receive any brochure or information that would explain how sales and use tax works?

MS. GIUDICELLI: I do not recall.
JUDGE STANLEY: Okay. Thank you. All right. Do
you have anything further to present, Ms. Giudicelli?
MS. GIUDICELLI: Just a closing statement.
JUDGE STANLEY: Okay. Then we'll turn it over to Mr. Samarawickrema to present CDTFA's case.

MR. SAMARAWICKREMA: Thank you.

## PRESENTATION

MR. SAMARAWICKREMA: This is Nalan Samarawickrema.

Appellant is a California corporation that operated three frozen yogurt shops during the audit period, with one store located on Bell Road in Auburn, California and two stores in Grass Valley, California, located Sutton Way and Mill Street location -- Mill Street.

The Mill Street location closed toward the end of the audit period on September 8th, 2017. The Bell Road
provided seating facilities on the business premises, which included 3 tables and seating for 12 customers. The Sutton Way location provided seating facilities on the business premises, which included 3 tables with seating for 6 customers. The Mill Street location also had 3 tables with seating for 6 customers. And that will be on your Exhibit A, pages 50 through 54, and Exhibit G. Appellant also sold frozen yogurt for resale, and it occasionally sold yogurt at various events.

The Department audited Appellant's business for the period of January 1st, 2015, there December 31st, 2017. The Department started the audit field work in February 2018 and completed the audit field work on October 16, 2018. On October 28, 2019, Appellant sold the two locations. During the audit period, Appellant reported around $\$ 2.2$ million as total sales and claimed around $\$ 850,000$ as nontaxable sales for resales, around $\$ 1.4$ million as nontaxable food sales, and around $\$ 7,000$ as nontaxable labor, resulting in reported taxable sales of around $\$ 23,000$. And that will be on your Exhibit A, pages 17 and 18.

Appellant did not provide complete sales documents of original entry, such as cash register Z-tapes or guests receipts to identify taxable and nontaxable sales for the audit period. The Department rejected

Appellant's reported taxable sales due to lack of complete records and low reported taxable percentage. It was also determined that Appellant's records were such that taxable sales could not be verified by a direct audit approach. Therefore, the Department estimated taxable sales based on site observations and available sales record for this Appellant.

During my presentation $I$ will explain why the Department rejected Appellant's reported taxable sales. Why the Department used an indirect audit approach, how the Department estimated Appellant's unreported taxable sales for the audit period, and why the Department recommended a negligence penalty for this Appellant. The Department completed two verification methods to verify the reasonableness of Appellant's reported total taxable and nontaxable sales.

First, the Department compared Appellant's reported total sales with sales reflected on Appellant's 2015 and 2016 federal income tax returns. No differences were noted. And that will be on your Exhibit A, page 32. The Department also compared reported total sales of around $\$ 1.5$ million to the purchases of around $\$ 450,000$ reflected on Appellant's 2015 and 2016 federal income tax returns and calculated an overall markup of 327 percent. And that will be on Exhibit A, page 32. Accordingly, the

Department considered this reported markup as reasonable for Appellant's type of business. Therefore, the Department accepted Appellant's reported total sales for the audit period.

Second, Appellant indicated that it calculated its taxable sales by applying a 2 percent taxable sales ratio to recorded total sales to estimate taxable sales for the audit period. And that will be on your Exhibit E, page 9, line 13 and line 14. However, according to the reported taxable sales of around $\$ 23,000$, Appellant only reported 1 percent of total sales as taxable sales for the audit period. And that will be on your Exhibit A, page 33.

Appellant has not provided any documentation for the audit period to support reported taxable sales. Further, during the audit and appeal process, Appellant acknowledged that it is unable to estimate taxable sales percentage from its own records because it did not record dine-in sale of frozen yogurt. And that will be on your Exhibit E, page 12, line 24 through line 26 . Therefore, the Department rejected Appellant's reported taxable sales.

To verify the taxable sales ratios, the Department chose to conduct an observation test at the active business locations. The Mill Street location had
closed prior to this audit field work. So the Department was not able to observe sales activities at that location. Per Appellant's permission, the Department visited the Bell Road location on Thursday, March 8, 2018, and visited the Sutton Way location on Tuesday, April 10th, 2018.

During the two site observations, the Department observed that Appellant's cashiers did not ask from its customer whether the item was purchased for dine in or to go, and that Appellant failed to charge sales tax reimbursement on its sales of yogurt consumed on the premises. Based on these observation tests, the Department observed a taxable sales ratio of 41.24 percent for Bell Road location and 29.88 percent for Sutton Way location. And that will be on your Exhibit A, pages 24 through 27.

However, before the Department could perform additional observations at these sites, Appellant refused to allow additional observation tests. And that will be on your Exhibit A, page 9, 14, and 23. This obstructed the Department's ability to gather additional complete facts about how Appellant actually conducted daily sales at each active location. It also prevented the Department from determining any potential variance in Appellant's actual taxable sales or different days and times of the week.

After rejecting the additional site observations, Appellant provided the Department with sales information for each location for the period of May 7, 2018, through May 23rd, 2018, and June 1st, 2018, through June 30th, 2018, a period outside of the audit period. And that will be on your Exhibit A, pages 28 and 29.

The analysis of this May and June 2018 record shows a computed taxable sales ratio of 20.26 percent, ranging from as low as 2.83 percent to as -- high as 44.51 percent for Bell Road location, and 16.57 percent ranging from as low as 5.53 percent to as high as 38.71 percent for Sutton Way location. And that will be on your Exhibit A, pages 23, 28, and 29.

Based on the observation test, Bell Road location has a 41.24 percent taxable sales ratio while the recorded taxable sales ratio is only 20.26 percent. And that will be on your Exhibit A, page 23. Similarly, based on the observation test, Sutton Way location has a 29.88 percent taxable sales ratio, while the recorded taxable sales ratio is only 16.57 percent. And that will be on your Exhibit A, page 23.

These figures show that the May and June recorded taxable sales ratios was significantly lower than the taxable sales ratios which the Department actually observed. The Department also noted that the May and

June 2018 records reflect the recorded taxable sales ratios for those days at the Bell Road location is significantly lower than the taxable sales ratio observed. And that will be on your Exhibit A page 28 and 29.

Appellant was unable to explain the reason for the taxable sales ratio variances, and the Appellant refused to allow additional observation tests to determine any potential variance in Appellant's actual taxable sales for different days and times of the week. Even though the Department was unable to verify the taxable sales ratios on the May and June 2018 sales records, the Department combined the site observation test results with May and June 2018 sales records outside the audit period to compute audited taxable sales ratio of 20.54 percent for Bell Road location and 16.72 percent for Sutton Way location, which benefit the Appellant. And that will be on your Exhibit A, page 23.

In order to estimate the taxable sales for the closed Mill Street location, the Department used the best information available. The Department considered the Mill

Street location having a similar taxable sales ratio as the Sutton Way location, which benefit the Appellant because Sutton Way location's audited taxable sales ratio of 16.72 percent was lower than the Bell Road location's audited taxable sales ratio of 20.54 percent. Also, Mill

Street and Sutton Way locations were both in Grass Valley and had the same seating capacity. These two stores had the same or similar menus.

Finally, the Department estimate audited taxable sales of $\$ 247,501$ for three locations using the total store sales of $\$ 1,383,577$ reflected on Appellant's profit and loss statement and the audited taxable sales ratios for the audit period. And that will be on your Exhibit A, page 22 and 31. Audited taxable sales were compared with reported taxable sale of $\$ 22,680$ to compute unreported taxable sale of $\$ 224,821$ for the audit period. And that will be on your Exhibit A, page 21.

The Department then compared the unreported taxable sales with the reported taxable sale of $\$ 22,680$ to compute the error rate of 991.27 percent; and that will let us know 91.27 percent. And that will be on your Exhibit A, page 34. Appellant claims that the audited taxable sales using the audit are not accurate and are not represented. They claim the Department should have examined at least a one-year sample period to determine the proper taxable sales rations. And that will be on your Exhibit E, page 10, line 8 and line 9.

Appellant claimed that it installed a new point of sale system for both active locations on

December 25th, 2018. This is after the Department
completed its audit field work. Appellant also indicated it reviewed its point of sales report from its newly installed point of sale system for Bell Road and Sutton Way location for the period January 1st, 2019, through October 27, 2019, and calculated taxable sales ratio of 7.31 percent for Bell Road location and 6.88 percent for Sutton Way location. And that will be on your Exhibit A, pages 38 and 39.

The Department reviewed and analyzed this POS sales record and ultimately rejected them. The POS records only summarized gross sales, returns, discounts and comps, net sales, tax, tips, total collected, fees and net total. And that will be on your Exhibit A, pages 38 and 39. Upon examination of Appellant's 2019 POS sales record, the Department noted that Appellant did not provide any source document or POS download or folders to collaborate the figures listed in the POS sales records. Moreover, Appellant sold both stores on October 28, 2019, but failed to provide any of these sales records until April 28, 2020. Therefore, the Department did not have the opportunity to verify Appellant's newly installed POS system for programming and record keeping accuracies. The Department reviewed the spreadsheet for 2019 sales information for both locations. They're located on Exhibit 4.

These figures show that the recorded taxable sales ratios for May and June 2019 were significantly lower than the recorded taxable sales ratios from Appellant's own records for May and June 2018. And that will be on your Exhibit 4, pages 6 and 7, and Exhibit A, page 23. They are far lower than the taxable sales ratios witnessed during the observation test. Therefore, the Department finds that the observation tests in May 2018 and June 2018 sales reports are more reliable and accurate than the 2019 POS sales reports and continues to find that no adjustments are warranted for the audited taxable sales ratios computed in this audit.

According to the minutes and orders of prehearing conference, your panel requested to discuss whether the Department considered the size of the stores, its seating capacity, and the weather condition when estimating the taxable sales ratio for Mill Street location. The Department accepted the reported total sales for all three locations. And the Department did not estimate additional total sales for this Appellant. Therefore, it is not necessary to consider the size of the store when estimating taxable sales ratio.

The Department noted both Sutton Way and Mill Street locations have the same seating capacity, which included three tables and six stools for six customers.

And therefore, it was not necessary to make any adjustment for seating capacity. And that will be on Exhibit A, page 50 and 54, and Exhibit G, page 2 and 4.

Appellant did not provide complete sales information and continues to claim that there are no taxable sales from the Mill Street location. Therefore, determining the audited taxable sales ratio for the Mill Street location, the Department properly relied upon the 16.72 percent ratio from the Sutton Way location because both locations had the same seating capacity, and both locations had a similar menu during the audit period.

Appellant did not provide outdoor seating for Sutton Way or Mill Street location. Appellant only provided outdoor seating for Bell Road location. And that will be on your Exhibit A, page 53. It is not necessary to consider the Appellant's outdoor seating arrangements during summer months when estimating taxable sales ratio for Bell Road location because the Department used the audited taxable ratio of 20.54 percent, instead of observed taxable ratio of 41.24 percent to give a benefit to the Appellant.

The Department agreed that the total sales on summer months may be greater than non-summer months. It is the Department's experience, however, the dine-in sales for frozen yogurt sellers like Appellant are high in
non-summer months than summer months. Because during summer months, customers tend to purchase their frozen yogurt to go and walk in the area while consuming their frozen yogurt. But during poor weather in non-summer months, customers tend to prefer to sit inside the store and enjoy their frozen yogurt.

Appellant has not provided any verifiable documentary evidence to support its taxable sales ratios were higher in summer months than the non-summer months. Therefore, the Department find it is reasonable and rational to estimate taxable sales ratios based on best information available. As mentioned earlier, the Department did not use sales observation results alone to estimate unreported taxable sales for this Appellant, even though Appellant refused to allow additional observation tests.

If the Department had used taxable sales ratios derived from observation tests alone in order to estimate unreported taxable sales for the audit period, then the unreported taxable sales would be increased from $\$ 224,821$ to $\$ 438,806$. And that will be on your Exhibit A, pages 21 and 22. But by combining the results of the observation tests and the May and June 2018 results, the Department, thus, establish additional taxable sale of $\$ 224,821$ to give a benefit of $\$ 213,985$ for Appellant. And that will
be on your Exhibit A, page 21 and 22.
The audit calculation of unreported taxable sales was reasonable and was in Appellant's favor since it was the lowest of the difference computed. Ultimately, the Department decided to use an audit method which yield the lowest deficiency measure to give a benefit to the Appellant.

Finally, the Department impose a negligence penalty based upon its determination that Appellant's books and records were incomplete and inaccurate for sales and use tax purposes, and because Appellant failed to accurately report its taxable sales. Specifically, the Department noted that Appellant provided a limited record for the audit period, and Appellant failed to provide documents of original entry to support its reported sales tax liability. As a result, the Department had to compute Appellant's taxable sales based upon observation tests and the application of audited taxable sales ratios.

In addition, the audit examination disclosed unreported taxable sales of $\$ 224,821$, which when compared with reported taxable sale of $\$ 22,680$ for the audit period resulted in an error rate of 991.27 percent. This exceptionally high error rate is additional evidence of negligence. Appellant has not provided any reasonable documentation or evidence supporting an adjustment to the
audit finding. Therefore, the Department request the appeal be denied.

This concludes my presentation, and I'm available to answer any question the panel may have.

Thank you.
JUDGE STANLEY: This is Judge Stanley. Thank you, Mr. Samarawickrema.

Judge Aldrich, do you have any questions for CDTFA?

JUDGE ALDRICH: No questions. Thank you.
JUDGE STANLEY: Judge Vassigh, do you have any questions for CDTFA?

JUDGE VASSIGH: I do not thank you.
JUDGE STANLEY: Okay. And I also do not have any questions.

So, Ms. Giudicelli, I'm going to turn it over to you to make your closing remarks whenever you're ready.

Excuse me. You're muted, I believe.
MS. GIUDICELLI: Sorry about that. I was asking is this a response to what he said, or is this my closing statement?

JUDGE STANLEY: This is Judge Stanley. Why don't you go ahead and incorporate your responses to what they had to say in with your closing. You can do both of them at the same time. You are under oath, so any new facts
that you testify to can still be a part of the record.
MS. GIUDICELLI: Okay. Thank you.

## CLOSING STATEMENT

MS. GIUDICELLI: Okay. So first in response to what he said. I did want to also include that $I$ did research prior to opening these yogurt shops. A lot of the research was going to yogurt shops, literally, all over the country and definitely all over California. I can tell you that I never once was asked if my purchase was to dine in or to take to go.

And whenever I have started previous businesses, my research is what teaches me how to operate my business, so I -- I had no idea. I had never experienced anybody asking me. And, obviously, only if you ask a customer if they're dining in or taking it to go, are you going to get accurate numbers as to the percentage that dine in versus to go. So that, again, goes more to my ignorance in not knowing.

Secondly, that was completely inaccurate about the number of seats. And in their documentation, it was documented a different number of seats in each of the three shops. So in the shops that they visited -- even though they swapped them, and they were mentioned, kind of, as the other one -- but the number seats in -- inside

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the store at Auburn was eight with an additional six seats outside. The Sutton store had 13 chairs with the 6 tables and because of the layout and because it was a much, much larger store. And the Mill Street location, during that period, had 4 seats. So it's completely inaccurate that we had the same number of seating within each shop.

Also, the theory about the sales of dine in or the percentage of dine in sales in the cooler months is much higher is completely dispelled by my numbers. And the three years of 2015 to 2017 plus all of 2019, if you look across each year, the number of dine-in sales -well, you only have the information in my records for 2019. But if you go across the years, it is absolutely not dependent on season. It is really dependent on something else. But there is no consistency across any single month or across the year to make it predictable with the -- with season or the weather.

And lastly, they mentioned that it was an extremely high error rate. They're -- they're saying it was a high error rate as -- as -- as support that I was negligent. The high error rate is based on their number not the true numbers or the more accurate numbers that are presented that $I$ have presented here in this -- in this --

JUDGE STANLEY: Ms. Giudicelli. I'm sorry to interrupt you. It looks like we've lost one of our panel
members.

MS. GIUDICELLI: Okay.

JUDGE STANLEY: So we'll pause for a second and see how far you have to back up.

MS. GIUDICELLI: Okay.
JUDGE STANLEY: Okay. I'm going to recess for about five minutes to figure out how to fix Judge Vassigh. Thank you.
(There was a pause in the proceedings.)

JUDGE STANLEY: If you'll start with whatever you were saying when you were talking about the seats or just thereafter, Ms. Giudicelli.

MS. GIUDICELLI: Sure.

JUDGE STANLEY: You may proceed again.
MS. GIUDICELLI: Okay. So what I was saying about the seating is that the CDTFA's contention was that the seating is exactly the same and across all three shops, and in, reality, that's not true. The Auburn shop had eight in-door seats and six outdoor seats. The Sutton shop while, yes it did have the 3 tables, it had 13 seats because the configuration of the tables was quite different, and the floor space is at least twice as large.

So there were 13 seats there. And those 3, yes while it did have the six tables, it only had four seats. And it had a very small floor space, so very little room
for people to be in there.
The next point was that his contention was that the sales -- or what they're theory is the sales in cold months have a higher percentage of dine-in customers and my spread -- all of my spreadsheets and numbers, point of sale system numbers, dispel that theory. So the disparity from day-to-day continued whether you were in warm months or cold months.

Number Five, the Department stated that the high error rate is their argument for why they believe I was negligent. That extremely high error rate that he quotes is based on their numbers of a higher percentage of in-dining sales.

And then lastly, he mentioned that I didn't even present them my point of sale numbers from 2019 until April of 2020. That's -- I -- I don't even know what to say because I so many times offered other numbers. When I gave him the May to June numbers because May 7 th or whatever that day is, is the day I started asking customers and tracking who was dining in and who was taking to go. And I tracked those numbers from that day early in May through when we sold the shops in 20 -May of 2018 through October 28th of 2019.

I offered up the spreadsheets where I was tracking that prior to getting the point of sale systems
in place as well as the point of sale numbers. I had offered that a number of times, and the answer was always, no, we're done. We -- we've got the information that we're going to use, and we're pretty much done. Anything else that you want to say is going to go through an appeal process. And so, I mean, I was pretty much shut down for any further discussion.

That was my response. That's my response to what we just heard from the Department. In my closing statement, you actually have a copy of this in my request for redetermination. But $I$ would like to really, you know, read it in this forum. The reason is I really think it supports very well getting into this situation unnecessarily and purely on my part out of ignorance.

So I would like to suggest that the IRS and the state Franchise Tax Board, which is now the CDTFA, take a look at the impact of an audit on small businesses and owners of small businesses. Big businesses have experts in each functional area. As small business -- as a small business owner, we need to have expertise in every functional area ourselves; operations, finance, accounting, marketing, human resources, legal, taxes, technology, purchasing, logistics, et cetera.

Culture Shock Yogurt is certainly not --
JUDGE STANLEY: Ms. Giudicelli.

MS. GIUDICELLI: Yes.
JUDGE STANLEY: I'm sorry to interrupt again. This is Judge Stanley. Our stenographer is asking that you slow down a little bit.

MS. GIUDICELLI: No problem. Do you want me to go back at all?

JUDGE STANLEY: Ms. Alonzo, do you need to go back?

THE STENOGRAPHER: No. That's not necessary.
MS. GIUDICELLI: Thank you.
THE STENOGRAPHER: Go ahead from where you're at. Thank you.

MS. GIUDICELLI: Okay. As a small business owner, we need to have expertise in every functional area; operations, finance, accounting, marketing, human resources, legal, taxes, technology, purchasing, logistics, et cetera. Culture Shock Yogurt is not the first business and probably not the last business that I have started.

When I went into the frozen yogurt business, I sought out experts in different areas and needed to become fully responsible and knowledgeable. I needed to learn about running a retail shop, about handling frozen products, about building a clean room, et cetera. I had some Departments reaching out to me, and that is how I
learned certain things. Other things that were obvious to me that I needed to learn, I researched and networked to get educated.

When the IRS audited me, while nothing was bound to be out of sorts, it was a learning experience as I do my books myself, even better than before. This audit with the CDTFA has taught me about sales tax, and I obviously needed to learn this. Why I am suggesting that these government tax organizations could be more productive if the process was more proactive than punitive is follows:

Just receiving notification of an audit puts an undue amount of stress on a small business owner, even the most honest and transparent of us. Sometimes it is paramount to PTSD. Should I count the sleepless nights I have had over these audits? If I were managing the governmental tax organizations, this is how I would structure it.

I would require a 30 -minute consultation with every new business when they apply for their resale permit. In that 30 -minute consultation, the auditor, which should be a consultant, would explain about sales tax and any other taxes that that Department is responsible to collect and, specifically, relevant to the business being started.

The Franchise Tax Board, or CDTFA in this case,
would make more money and collect taxes for the life of the business, and the business owner would know their options before they make certain decisions about how they will run their business.

So rather than creating an adversarial
relationship with your customers, we the taxpayer, you would have a supportive relationship. Revenue would go up and expenses of these audits would go down, and any ignorance of the tax laws would have been resolved.

JUDGE STANLEY: Ms. Giudicelli, does that complete your statement?

MS. GIUDICELLI: Yes, it does.
JUDGE STANLEY: Okay. This is Judge Stanley. There was just one additional question for you that was raised and that is whether the configuration that you were talking about in the seating was -- are you talking about during the audit period or during the observation?

MS. GIUDICELLI: During for the audit period. And for the two shops that were open, it was that same during the observation.

JUDGE STANLEY: Okay. Seeing no further questions from my co-panelists, I'm going to close the record. And we will meet and deliberate and issue our written opinion within 100 days. So you'll have our decision, you know, at least within 100 days.

| 1 | And since we have no further hearings today, I'm |
| :---: | :---: |
| 2 | going to adjourn this meeting. Thank you all for your |
| 3 | participation and your patience with our technical issues. |
| 4 | (Proceedings adjourned at 2:47 p.m.) |
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|  | STATE OF CALIFORNIA OFFICE OF TAX APPEALS 56 |

I, Ernalyn M. Alonzo, Hearing Reporter in and for the State of California, do hereby certify:

That the foregoing transcript of proceedings was taken before me at the time and place set forth, that the testimony and proceedings were reported stenographically by me and later transcribed by computer-aided transcription under my direction and supervision, that the foregoing is a true record of the testimony and proceedings taken at that time.

I further certify that $I$ am in no way interested in the outcome of said action.

I have hereunto subscribed my name this 8 th day of September, 2021.

