## BEFORE THE OFFICE OF TAX APPEALS STATE OF CALIFORNIA

IN THE MATTER OF THE	E APPEAL OF,	)		
		)		
BED BATH & BEYOND,	INC.,	)	OTA NO.	18011340
		)		
i	APPELLANT.	)		
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TRANSCRIPT OF VIRTUAL PROCEEDINGS

State of California

Tuesday, October 26, 2021

Reported by: ERNALYN M. ALONZO HEARING REPORTER

1	BEFORE THE OFFICE OF TAX APPEALS
2	STATE OF CALIFORNIA
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6	BED BATH & BEYOND, INC., ) OTA NO. 18011340
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14	Transcript of Virtual Proceedings,
15	taken in the State of California, commencing
16	at 9:37 a.m. and concluding at 12:26 p.m. on
17	Tuesday, October 26, 2021, reported by
18	Ernalyn M. Alonzo, Hearing Reporter, in and
19	for the State of California.
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1	APPEARANCES:	
2		
3	Panel Lead:	ALJ TOMMY LEUNG
4	Panel Members:	ALJ MIKE LE
5	raner nembers.	ALJ CHERYL AKIN
6	For the Appellant:	ERIC TRESH TIM GUSTAFSON
7		D. DENENBERG
8	East the Decreased onto	
9	For the Respondent:	STATE OF CALIFORNIA FRANCHISE TAX BOARD
10		THOMAS LO GROSSMAN
11		CRAIG SWIESO
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1	California; Tuesday, October 26, 2021
2	9:37 a.m.
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4	JUDGE LEUNG: We are ready to go on the record
5	for Appeal Number 18011340 Bed Bath & Beyond, Inc., for
6	the taxable years: End of February 2011, February 2010,
7	February 2009.
8	Today is October 26th, 2021, and it's
9	approximately 9:45 in the morning. My name is Tommy
10	Leung. And along with Judges Akin and Le, we will be
11	deciding the outcome of this case.
12	May I have the parties please state their
13	appearances for the record, beginning with you,
14	Mr. Gustafson.
15	MR. GUSTAFSON: Tim Gustafson with Eversheds
16	Sutherland on behalf of Appellant Bed Bath & Beyond.
17	MR. TRESH: This is Eric Tresh with Eversheds
18	Sutherland on behalf of Bed Bath & Beyond.
19	JUDGE LEUNG: Thank you.
20	Franchise Tax Board?
21	MR. LO GROSSMAN: This is Thomas Lo Grossman on
22	behalf of Franchise Tax Board.
23	MR. SWIESO: Craig Swieso on behalf of the
24	Franchise Tax Board.
25	JUDGE LEUNG: Thank you gentleman.

Exhibits for the record, I am admitting into the record Exhibits A, as in apple through M as in Milk Duds for the Franchise Tax Board and Exhibits 1 through 13 for the Appellants with no objections.

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(Appellant's Exhibits 1-13 were received in evidence by the Administrative Law Judge.)

(Department's Exhibits A-M were received in evidence by the Administrative Law Judge.)

And we are sealing Exhibit 9, 10, 11, G, as in George, I, as in Isaac. And the parties and the judges on the panel are all reminded that when referring to those exhibits, to please refer to them by the exhibit numbers and not to mention the names of the vendors.

We do have a motion from Mr. Gustafson concerning the exhibits. Mr. Gustafson?

MR. GUSTAFSON: Thank you, Your Honor.

This is a function of doing this remotely combined with the fact that we have three exhibits admitted under seal. Those are Exhibits 9, 10, and 11 that you just went through. Whereas, during our direct examination of Mr. Taplits, we would like to discuss some of these exhibits. But given they are under seal, we do not want to post them -- screen share, for purposes of the presentation.

So we circulated, prior to hearing, pages from

1 the exhibits with certain questions highlighted that we 2 specifically wish to address. So our request to the panel 3 is we can use those highlighted copies simply for purposes of facilitating with his testimony. They will not be 4 5 shown on the screen, but we will use them in our case in 6 chief. 7 JUDGE LEUNG: Okay. Mr. Gustafson, I got most of I think I got all of it, but it would help you 8 that. 9 maybe being closer to the mic so it would be clearer. 10 we were able to get most of that. 11 Mr. Lo Grossman, any objections? 12 MR. LO GROSSMAN: No objections, Your Honor. 13 JUDGE LEUNG: Thank you. 14 So yes, the exhibits that you submitted this 15 morning, the ones that are under seal, yes, that will be 16 fine, and you can have the witness refer to them. 17 it. 18 The issues to be determined in this hearing 19 concern the sales factor: 20 Number one, whether the treasury function of Bed 2.1 Bath & Beyond should be included in the sales factor. 22 Number two, whether the vendor allowances should 23 be included in the sales factor. 2.4 The taxable years at issue are taxable years

ending February 2011, February 2010, and February 2009.

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1 Mr. Gustafson, it's my understanding you have an 2 opening statement to make? 3 MR. GUSTAFSON: Yes, Your Honor. And with regard to my audio, if the -- is this better if I'm speaking 4 5 directly into the microphone? JUDGE LEUNG: Yes. That is much better. 6 Thank 7 you. 8 MR. GUSTAFSON: Wonderful. Thank you very much. 9 If necessary, please let me know and I can dial in via 10 phone if that's better for the panel. But to jump right 11 into our opening statement as --12 JUDGE LEUNG: Just one second, Mr. Gustafson. 13 Hang on for a second. 14 Mr. Lo Grossman, do you have an opening statement 15 to make, or do you wish to make one? 16 MR. LO GROSSMAN: No opening statement for 17 Franchise Tax Board, Your Honor. 18 JUDGE LEUNG: Okay. Thank you. 19 Mr. Gustafson, you can basically go straight 20 through your opening statement and go into your 2.1 presentation without any break in the action, okay? So go 22 right ahead. 23 MR. GUSTAFSON: Thank you, Your Honor. /// 2.4 /// 25

## OPENING STATEMENT

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MR. GUSTAFSON: As you indicated that there are two issues in this case. We have two issues, but we have one statute. And that statute is California Revenue & Taxation Code Section 25120(e), and the definition of sales for purposes of --

(Phone interruption.)

Also, as you indicated that we have three tax years at issue; tax years ending February 2009, February 2010, and February, 2011. And during these years, the sales under the statute was defined to mean all gross receipts to the taxpayer other than receipts specifically allocated through the UDITPA provisions.

So the primary question before the panel is whether two types of receipts are properly considered sales under this definition and, thus, included in Bed Bath & Beyond sales factor. The first type of receipts is treasury function receipts. And like many large corporations, Bed Bath & Beyond has internal treasury function that manages its excess cash and invests in certain U.S. treasuries and other securities. And the question is here is whether the receipts from the sale of the securities are includable in the sales factor.

Starting with the statute, we say -- we say, you know, our argument is yes, it does. The statute says all

gross receipts not allocated. And here, there is no contention that the treasury receipts should otherwise be allocated. We also have a California Supreme Court decision in Microsoft versus -- Microsoft Corp. versus the Franchise Tax Board saying that treasury function receipts are included in the sales factor under the statute.

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And we also have the California legislature saying that they are included in the sales factor up until tax years beginning on/or after January 1st, 2011, after the years at issue in this appeal. The second type of receipts is vendor allowances. And here, like many large retailers, Bed Bath & Beyond negotiates different allowances with its vendors and negotiates corresponding services and benefits that it provides to those vendors, with an over-arching goal of promoting a vendor and its products. Now, these vendor allowances are receipts to Bed Bath & Beyond.

We have a similar question regarding this issue with the treasury function issue are the receipts from the vendor allowances includable in Appellant's sales factor. Again, as with the first issue, we looked at the statute that's during the years at issue define sales to mean all gross receipts not allocated. Again, here there's been no contention that vendor allowance receipts should be allocated. We can also look to Microsoft and the

California Supreme Court's interpretation of sales and how gross receipts as used in the definition of sales means the full amount received.

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So under the governing statute and California
Supreme Court precedent, the starting point is that both
types of receipts are includable in Bed Bath & Beyond
sales factor. That raises the question, well, okay.
What's the dispute here? Well, for the treasury function
issue, this is a pure legal issue as there's no facts in
dispute, but the Franchise Tax Board promulgated a
regulation under a different statute. That's California
Revenue & Taxation Code Section 25137, which is
California's alternative apportionment statue.

And that regulation specifically excludes treasury function receipts from a taxpayer's sales factor beginning for tax -- for tax years beginning on/or after January 1st, 2007. So they promulgated this regulation despite the fact that the California Supreme Court held that the very same type of receipts are includable under the governing statute in effect during the years at issue.

And more importantly, despite the fact that the state legislature confirmed such receipts were included in the sales factor during the years at issue. Well, and how did the legislature do this? By amending the statute in 2009 to exclude treasury receipts, which is exactly what

the FTB did by regulation, but only for tax years beginning on/or after January 1st, 2011.

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So the question becomes, does the FTB's authority supersede that of both the legislature and the California Supreme court? No, it doesn't. There is no end around available to the FTB, even through another statute. From both the legislature and the state's high court has said that these receipts, treasury function receipts, are includable in the sales factor for these years, our years at issue, years before January 1st of -- all years beginning before January 1st, 2011.

Now, as for where the receipts should be sourced, there's no dispute that they would be properly, if includable in the sales factor, they are properly sourced outside of California. For the -- now turning briefly to the vendor allowance issue, they are both legal and factual issues that we will be arguing and discussing today. On the legal side, again, we point to the statute, sales means all gross receipts.

And the Franchise Tax Board in its briefing has pointed elsewhere. It has pointed to its own administrative guidance, which imposes restrictions not found in the statute or regulation regarding these types of receipts, vendor allowances. Our primary position is that the statute controls.

On the factual side, there are questions that have been raised as to whether the Appellant has substantiated its position. As it will be discussed this morning, vendor allowances are supported by Bed Bath & Beyond's returns, information in its books and records and its public filings, and by witness testimony.

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Today we will hear from Mr. Steve Taplits. He is Bed Bath & Beyond's vice president of tax who will talk more about the allowances, what they are, what benefits and services Bed Bath & Beyond provides in exchange for the corresponding payments, and more detail on -- more context and detail about the allowances themselves.

Now, the secondary issue with regard to the vendor allowances is where the receipts should be sourced. Under California sourcing provisions, specifically, the cost of performance methodology for sales other than sales of tangible personal property that was in effect during the years at issue. On this point, you will hear how the vast majority of the activities related to the allowances occurred in New York and also New Jersey, and to a lesser extent, New Jersey.

You will hear about Liberty Procurement Company, the Bed Bath & Beyond entity that was responsible for managing the vendor relationships, negotiating the vendor allowances, and performing under the various agreements

with regard to these allowances. From advertising to promotional displays, even down to the layout of the stores, all of the decisions were made in and directions came out of New York and Liberty Procurement Co.

And you will hear about the limited role of the in-store employees as far as their activities were concerned related to vendor allowances and, basically, what amounted to relief following instructions from back East.

So to wrap up the opening here, we have two types of receipts. And it's our position that both types are properly includable in Bed Bath & Beyond's sales factor denominator, but not in the numerators. They are properly sourced outside of California.

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## PRESENTATION

MR. GUSTAFSON: And so now turning to the first issue, that is, Your Honors, is we'll jump right into the argument and more about the treasury receipt issue. So, again, we have a statute that defines sales to mean all gross receipts not allocated for the years at issue. It's our position that the statute controls. As I mentioned, FTB promulgated a regulation in 2008 under Revenue & Taxation Code Section 25137.

So, specifically, this is the FTB Regulation

25137(b)(1)(d) that excludes treasury receipts from the sales factor. This regulation was in effect -- or it was promulgated in 2008, but it was in effect for tax years beginning on or after January 1st, 2007, which covers the tax years at issue. But, you know, despite this -- the promulgation of this regulation, the statute controls.

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As I mentioned in the brief opening, you have the decision out of California Supreme Court Microsoft versus Franchise Tax Board, which interpreted a definition of sales as in particular, gross receipts to mean this full amount received, all gross receipts. And, notably, that case specifically involved treasury receipts, the same receipts that are issued here.

And not only do we have the state high court affirming inclusion of these receipts. The legislature also did as well. The legislature confirmed that treasury receipts were includable as sales during the years at issue. How again -- and how do we know this? Well, the legislature amended the statute in 2009 to exclude the treasury receipts, but it made the changes not effective until tax years beginning on or after January 1st, 2011. And prior tax years were expressly under the old definition. Again, all gross not allocated.

So here we have crystal-clear legislative intent that sales for the years at issue includes all gross

receipts of the taxpayer, including treasury function receipts. So there was, you know, the -- there's a few indications of this legislative intent. One, the legislature amended the statute after FTB's regulation was already in effect.

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So whether their regulation or not, the legislature comes in and says, okay, we're taking a look at this. And we're going to say, yes, these receipts are no longer included in sales, but we're going to set the date for this exclusion starting three years down the road; tax years beginning on/or after January 1st, 2011. And as noted in the legislative history, the purpose of the legislation was to explicitly exclude treasury receipts, per the Senate floor analyses.

So they were included, particularly as confirmed by the Supreme Court in Microsoft. And as of 2009 when this legislation was passed, they were still included and the legislature says, okay, we are going to specifically exclude them starting 2011. And, again, that's -- the legislature could have made the amendment -- the amended definition retroactive, but it didn't. So not only did it not make it retroactive, it made it -- and it did. It held off the effective date for another two years into the future.

So, again, for 2009 and 2010, these receipts were

still included. And, again, it was part of this amendment. The -- the legislature amended what -- you know, 25120(e) to say for tax years beginning before January 2011 sales means all gross receipts not allocated -- the old definition. It said part of this amendment it -- it just put it right there in black and white for years beginning before January 1st, 2011 these -- the old definition applies. This exclusion for treasury receipts does not apply.

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In addition to the -- the California Supreme

Court and the California legislature, as noted in our

briefing, we also have the California Court of Appeal

interpreting the treasury function receipt issue in the

Decision of General Mills versus Franchise Tax Board,

which applied the pre-amendment definition that the case

was decided after the legislative amendment but was

looking at years before the amendment became is effective.

And it followed Microsoft saying that treasury receipts are includable in the denominator and expressly stated that such receipts are excluded only for years for which the amendment is effective. So right -- years beginning on or after January 1st, of 2011. So further confirmation that the important date here under the statute, for whether or not treasury receipts are included, is January -- for tax years beginning January --

on or after January 1st, 2011.

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So the FTB as an administrative agency does not have the authority to usurp the will of the legislature via regulation. And the regulation directly contravenes the statutory provisions. And we have — there are a number of legal authority and citations speaking to the limits of an administrative agency. For example, the legislature may confer upon an agency the power to fill up the details of a statutory scheme, but the administrative agency may not substitute its judgement for that of a legislature in a case, there is the Alcoholic Beverage Control Appeals Board, and we're happy to provide cases and citations in any post-hearing briefing that the panel may require or ask for.

There's no agency discretion to promulgate a regulation which is inconsistent with the governing statute. And any administrative action that is not authorized by or inconsistent with acts of the legislature is void. And the case, there is Carmel Valley Fire versus California. And similarly, administrative regulations that alter, amend a statute, or in large or impair its scope or void and are required to be struck down. That's JR Norton Cove versus Agriculture Labor Relations Board.

But I think most importantly, the Microsoft Court address this -- this very point. And if I may just quote

directly from pages 771, 772 of the Supreme Court's opinion. We note the Court of Appeals' argument that policy reasons favor systematic exclusion of the return of capital from investment redemptions, rather than a requirement that the Board document distortions resulting from application of the standard formula on a case-by-case basis.

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All right. So instead of having to deal with whether or not inclusion of treasury function receipts are distortive because they're otherwise includable on a case-by-case basis, there's a rationale to exclude them entirely. And so the court continues, absent a global redefinition of gross receipts to exclude such returns, smaller distortions insufficient to trigger a reappraisal under section 25137 may slip through the cracks resulting in underestimation of the tax owed California.

This concern may well be valid. Recognizing this problem, numerous other state legislatures have amended their respective income apportionment statutes to expressly exclude investment returns of capital from the definition of gross receipts. And it continues -- and I'll wrap with -- conclude the quote with this, amicus curiae. The multistate tax commission has proposed model regulations that likewise exclude investment returns of capital from gross receipts.

The legislature is free to follow these leads.

In the absence of legislative action, however, we are not free judicially to amend the UDITPA to achieve this result. So here we have the California Supreme Court saying, we get it. We hear you. There are potential issues where you might have smaller amounts of these exact same treasury receipts that come through that -- that may not rise to a particular level of distortion, and you want to deal with them all in one fell swoop.

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We understand. That makes sense. We've seen other state legislatures do that. And we even have proposed regulations from -- model regulations from the Multistate Tax Commission. But we, the California Supreme Court, are waiting for the state legislature to act. That's what we're waiting for. The legislature is free to follow these leads. The absence of legislative action, the court is not freely judicially to amendment UDITPA to achieve this result.

And that's exactly what FTB has done. So FTB, much like the California Supreme Court, doesn't have the authority to amend UDITPA to achieve the same result. It's up to the state legislature, and that's what the state legislature did in 2009. It amended the statute following this. It's like the court laid out the road map and the legislature walked right down it and say, okay.

We hear you California Supreme Court. We are going to amend our statute to exclude treasury receipts, and that's what we did. And that's what the legislature did, and they did it with a date in mind; a specific date, Jan -- tax years beginning on/or after January 1st, 2011.

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So the fact there's -- it's a clear pronouncement by the high state court and the legislature that these receipts are includable. The Franchise Tax Board's authority is limited. It cannot do what the California Supreme Court won't do with regard to contravening the will of the legislature or take -- usurping the power of the legislature. It has its own authority, but that authority is limited. And in one way it's limited in that it's up to the legislature to amend the statute. And that's what it ultimately did.

I think -- and even -- so that's our position is that the statute controls and the receipts come in. But even if FTB's regulation applies there's a couple of points worth mentioning here. The first one -- and this is something for the panel to consider -- is that the regulation itself does not contain a quantitative distortion component related to treasury receipts. The California courts have held that the distortion statute, Revenue & Taxation Code Section 25137 applies where there is both quantitative distortion and qualitative

distortion.

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All right. So from the decision of General Mills, the panel knows that there were two decisions -- General Mills decisions. The first one, General Mills won, was interpreting Microsoft and saying an alternative formula could be imposed under Section 25137 if the challenged activity both qualitatively differs from the taxpayer's principal business and quantitatively distorts the formula by a substantial amount.

So FTB's regulation seeks to exclude treasury receipts based on a qualitative distinction alone, you know, improperly omitting quantitative factors. So even if it's just \$1, the treasury receipt is excluded. So that's one thing to consider about FTB's regulation.

And the second -- the second thing to consider about the regulation is if applying it to here is what itself results in distortion. The case in Microsoft and General Mills, the ultimate question was whether or not inclusion over the receipts, these treasury function receipts, didn't fairly represent the taxpayer's activities in the State of California. Did they distort -- would create distortion and permissible distortion.

And here inclusion of the treasury receipts on average, across the years at issue, makes up just 5

percent of the taxpayer's gross receipts. Those -- that's not distortive, and the taxpayer's apportionment factor fairly represents its activities in the state. And you can compare that with the facts in Microsoft where the treasury receipts made up 73 percent of Microsoft's total gross receipts in General Mills. There the treasury receipts made up about on average 19 percent between 8 and 30 percent, depending on the multiple years -- the various years at issue in that case.

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And here, again, on average we have a difference of 5 percent. So it wouldn't rise to the level of impermissible distortion. So as a consequence, again, if the FTB gets by the statutory argument, which we don't — which we think ends the discussion and if the regulation applies, it's — the application creates distortion. And so that's the Board of Equalization decision in Appeal of Fluor is satisfied because that's the decision that held that once the criteria of distortion regulation are met, the regulation applies and is the burden of the party seeking deviation from the regulation to prove that application creates distortion.

And so under our facts, Fluor satisfied. Even if FTB's regulation applies, even if it is consistent with the California court's interpretation of Section 25137, the receipts still come in. So again, there's no end

around available to FTB via regulation -- under 25137 or otherwise, because we have the legislature and the State's high court saying these receipts are includable in the sales factors for these years.

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Turning now to Issue Two and the vendor allowance issue. I'll -- we're going to be introducing the subject and then ultimately just handing it over to my colleague Mr. Tresh to enter in witness testimony. But just to start off with regard to, you know, the question of whether or not these vendor allowances, like the treasury function receipts are includable in the sales factor, maybe a little context about industry practice.

So these vendor allowances generate hundreds of billions of dollars for retailers every year. And result from the ability of these retailers, like Bed Bath & Beyond, to negotiate the amount and type of allowance they receive and services that they provide to the vendors to compete in this increasingly competitive consumer goods industry that Bed Bath & Beyond negotiates a whole bunch of different allowances with its vendors. Each contract is negotiated independently. No two contracts are necessarily the same.

And Bed Bath & Beyond not only does it negotiate the allowances, it negotiates the services -- the corresponding services and benefits that it provides to

the vendors. So our primary argument is similar to the first issue, is that the statute controls under Revenue & Tax Code Section 25120(e), sales means all gross receipts. Under the Supreme Court's decision in Microsoft, gross is the whole amount received.

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So we have our -- we have receipts, and we include the whole amount. And so the default position is coming into the sales factor for the years at issue. For purposes of this appeal and for administrative convenience, we have specifically focused on five categories of receipts. We've identified these in our briefing, and these categories have, in fact, the highest amount of receipts involved for the years at issue. And the five categories are markdown reimbursement, vendor rebates, supply chain or distribution charges, vendor compliance fees, and cooperative advertising allowances.

And, you know, we have addressed these in our briefing, but we're going to explore them further today with Mr. Taplits. And you'll hear from Mr. Taplits how each type of allowance generates receipts to Bed Bath & Beyond. Mr. Taplits is going to explain how Bed Bath & Beyond provides benefits, both tangible and intangible in exchange for the receipts -- exchange for these receipts these payments from the vendors. And the tangible benefits include such things like product

placement, in-store promotion, and intangible benefits, like overall marketplace exposure.

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When Bed Bath & Beyond carries a vendor's product, other retailers see it and take notice and often start carrying the product too because of Bed Bath & Beyond's influence in the industry. I mean, once you get that Bed Bath & Beyond's seal of approval, it carries great weight. And that adds huge benefits to Bed Bath & Beyond's vendors. In addition to these benefits, Bed Bath & Beyond provides -- performs services in exchange for the vendor allowance payments.

These services include providing store space -designated store space, favorable product placement,
promoting and advertising a vendor's product by using
marketing and promotional materials, print and digital
advertising. I know we have all received the mailings,
the rectangular blue and white mailings with the coupons.
You have all seen those and used those. Bed Bath & Beyond
also provides signs and displays for specific products.
And they also provide -- performs market research,
providing data to vendors covering sales, inventory by
location on a regular basis.

And it's on this last point you will hear from Mr. Taplits how vendors -- you know, they could obtain market research from third-party vendors. But they buy it

From Bed Bath & Beyond because, frankly, Bed
Bath & Beyond's information is better. Their data -- the
data analytics is better. And why is that? Well, it's
because of the insight and the intimate knowledge that Bed
Bath & Beyond has of that vendor's products and the
relationship they have from the agreements in place. And
in addition to the data analytics, similarly, the
advertising that Bed Bath & Beyond provides is similar to
what a third party could provide.

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Another point that I will discuss with Mr. Taplits is the contracts themselves that Bed Bath & Beyond has with its vendors state how the company is eligible to earn certain allowances. Now, that language is consistent with Bed Bath & Beyond's position that these allowances once earned are receipts includable in the sales factor. And the payments — these payments, these vendor allowance receipts are included in Bed Bath & Beyond's books and records and reported its public filings. And Mr. Taplits is going to walk through some examples there.

And turning now to the sourcing question. The preponderance of income producing activities related to these vendor allowances is outside of California based on cost of performance. Mr. Taplits will discuss Liberty Procurement Company. It's an entity that was based in New

York until 2012 when it moved to New Jersey. He'll talk about how Liberty was the Bed Bath & Beyond entity responsible for managing vendor relationships, negotiating vendors allowances, and performing the activities associated with services and benefits Bed Bath & Beyond provided in exchange for the allowances.

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Liberty's employees were located in New York during the years at issue. It had no offices or employees in California. Mr. Taplits is going to discuss this in more detail, but Liberty determines the store product placement. It determined the end-cap displays, those prominent displays at the end of the store aisles. That was determined back in -- back East, not in the California store. Checkout displays, product promotion displays, marketing, advertising, Liberty was the entity that was developing and coordinating the advertising, generally, and promotion for the vendors.

They created video signage. They designated product fixtures, register placement. And they even planned -- Liberty even planned the physical layout and designed the store, including where products are placed on shelves. And all this was Liberty. It had taken place in New York by Liberty employees. Now, in contrast, the in-store employees' activities related to vendor allowances is amounted to following Liberty's

1	instructions. So any cost incurred to hang signs or
2	install in-store promotion or displays at a retail
3	location is minimal.
4	And at this point, I'm going to turn it over my
5	colleague, Eric Tresh, who will be handling the testimony
6	of Mr. Taplits.
7	MR. TRESH: Thank you, Tim.
8	And good morning, Your Honors.
9	I'd like to call Mr. Steven Taplits, Bed
10	Bath & Beyond's Vice President of Tax, to the stand.
11	JUDGE LEUNG: Thank you. Mr. Tresh, before you
12	go on
13	Mr. Taplits, I need to swear you in. So if you
14	could please raise your right hand.
15	
16	STEVEN TAPLITS,
17	produced as a witness, and having been first duly sworn by
18	the Administrative Law Judge, was examined and testified
19	as follows:
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21	JUDGE LEUNG: Thank you. Please state your name
22	for the record.
23	THE WITNESS: My name is Steven Taplits.
24	JUDGE LEUNG: Thank you, sir.
25	Mr. Tresh, please continue.

## 1 DIRECT EXAMINATION 2 BY MR. TRESH: 3 Okay. Good morning, Mr. Taplits. Good morning. 4 Α 5 Mr. Taplits, can you please state for the record 6 your current employer and your job title, please? 7 My current employer is Bed Bath & Beyond, Inc. 8 I'm the Vice President of Taxes and an officer of the 9 corporation. Thank you. And Mr. Taplits, how long have you 10 11 been employed by Bed Bath & Beyond? Since October of 2010. So is that 10 or 12 11 years? 13 14 Okay. Mr. Taplits. What are your primary 15 responsibilities in your role as an officer of Bed Bath & 16 Beyond? 17 I oversee the whole tax department, inclusive of 18 sales tax, income tax, any international taxes. I assist 19 in legal matters relating to whenever taxes are involved. 20 I sort of manage the people that are directly involved 2.1 with preparing tax returns or handling any tax type of 22 work. 23 And, Mr. Taplits, in the course of your

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understand many of the company's business operations?

responsibilities, do you have reason to know and

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A Yes, I do.

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Q Mr. Taplits, are you aware that this case relates to the fiscal years 2009, 2010, and 2011?

A Fiscal end of those years, yes.

Q Okay. And during those times, from your time joining the company in 2010, your responsibilities remain constant since from the start of the time you joined the company?

A Yes.

Q Okay. Mr. Taplits, can you tell the Court how you came to be familiar with the issues in this case?

A Well, it's actually a long history. I used to be the Vice President of Taxes at Bed Bath -- at Home Depot.

And there was an issue of the treasury securities being in the denominator of the apportionment factor there. And I was dealing with a law firm. Apologies, but it was not your law firm, Eric.

And we ended up taking the case to the Board of Equalization, and we actually won the case because we didn't have distortion and they included the treasury security receipts in the denominator of the apportionment factor for those years. And then what happened subsequent to that, the Franchise Tax Board came out with a deal that they were settling with any company that had the treasury receipts in the denominator, depending on the level of

distortion.

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So when I got to Bed Bath, I checked to see at some point -- it was after the returns were filed, but at some point I asked if we were including treasury receipts in the denominator, and the answer was no. And I said, well, we should probably amend those returns. And I -- then we did. We did so, and we ended up settling with the Franchise Tax Board those years, 2000 -- maybe '06 or something like that. 2007 or 2005, I don't remember which years.

And, you know, based on the program that the Franchise Tax Board put together, I mean, there was no need to litigate the issue again. It didn't make any sense. So then some period of time later -- and I honestly don't remember if it was a year or two years -- either I called the attorney that handled this for me originally at Home Depot or he called me, and we started talking about whether or not we should do the same thing for fiscal year end 2009, '10, '11.

And we had this discussion that the statute was not effective until -- in January -- after January -- years beginning after January 1st, 2011, and the years that we were dealing with were before that. So it sounded like a reasonable thing to do and to properly file the tax returns, including what we were entitled to put in the

denominator. So we did that, but the same -- at about that time -- actually, it was probably the same call -- the attorney asked me, "Well, is there anything else that you're aware of that are receipts that the company might not be putting in the denominator?"

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You know, I actually thought for not that long, and I said, "Honestly, the only thing I could think of would be vendor allowances." And he said, "Well, tell me about it?" And I told him about the vendor allowances and what they are, what I knew at that time. And he said, "Well, I think, you know, you should find out more about it." And we did.

We found out more about it, and he believes -the attorney believed and convinced me, and I convinced
upper management that we should amend the returns for
fiscal year ending February 2009, '10, and '11 to include
the vendor allowances in addition to the treasury
receipts. So we did. And, you know, that's -- that's the
extent of what happened.

Q Thank you, Mr. Taplits. And, Mr. Taplits, so keying off those -- that conversation you had on the vendor allowances, so the lawyer comes to you and he says -- well, you say to the lawyer, hey, we might consider including vendor allowances. The lawyer says, hey, we should do some more diligence. Tell me about

that. And so did you learn more about the vendor allowances at that time? Did you become familiar with them?

A I became as familiar as I thought I needed to be. I spoke to -- in particular, I spoke to one of the vice presidents that was in charge of merchandising or buying. I don't remember what his title was, but I did know him for, like, nine years. He's not with the company anymore. That was David Denenberg, and he explained it to us. And I conveyed that to the attorney and, you know, we had that conversation and decided to include it in the denominator.

Q And Mr. Denemberg has submitted an affidavit in this case. Are you aware of that?

A Yes, I am.

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Q Okay. And Mr. Denenberg has since left the company and is no longer with the company; is that correct?

A Unfortunately, yes.

Q Okay. And so, Mr. Taplits, can you tell the Court what are vendor allowances? Is it really an allowance, or is it a receipt? What is a vendor allowance?

A It's monies that we receive for doing certain services, both tangible or intangible, for the vendors.

My personal belief -- and I think it's logical -- that

nobody does something -- nobody gives you anything for nothing. So if we're going to receive vendor allowances, we're doing something for it. Nobody just does it. And I believe we received it for the services we perform, whether it's tangible or intangible. I believe we are, yeah.

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Q And Mr. Taplits, what are some of those services that you perform in exchange for the vendor allowances?

A You know, I mean, as an example, I guess we -from markdown reimbursements as an example, I mean, we
don't even have to necessarily, you know, markdown
products if we don't want to. But, you know, what happens
if a vendor is coming out with a new product and want to
get their old product out of the store and only have the
new product in the store?

And so we'll, you know, we might mark it down. We're doing that service for the company, so the product can be sold. If we mark it down too much so that we can really get it out of the store, we expect the vendor will compensate us for that differential. But our services is -- is, you know, we're helping the vendor get the product out of the store. I mean, just as an example.

Q And I'll ask some more direct questions in that regard. But before I do that, Mr. Taplits, is it your understanding that Bed Bath & Beyond negotiates these

vendor allowances -- we're going to talk about the specific categories in a moment -- but that you negotiate these vendor allowances with a significant number of your vendors?

A To some extent I'm sure we negotiate vendor allowances with all vendors. There's no reason to not negotiate them. If you're going to do business with somebody, you're going to negotiate. Now, depending on the power of the parties, some vendor allowances will be greater than others or different from others. You know, but there's a system in place that is used, and the buyers, you know, try to follow the system.

Q Yeah. So, Mr. Taplits, for purposes of our appeal today and for the Court's benefit, we've identified five main categories of vendor allowances that we're going to discuss with you in a moment. Those five categories are markdown reimbursements, vendor rebates, supply chain or distribution charges, vendor compliance fees, and cooperative advertising.

Mr. Taplits, is it your understanding that each one of those categories that I just read falls broadly within the category of vendor allowances as we're talking about them?

A Yes.

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O Okay. So I'd like to start with the markdown

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reimbursements. You just described what a markdown reimbursement is where the company marks down a product to move inventory for the benefit of a vendor; is that right?

A Well, it's a benefit for the vendor. It also, at times, depending on the markdown will be to our benefit too. We want to sell product too. But it's certainly many times a benefit to the vendors.

Q Does the company provide data analytics to its vendors as part of the markdown reimbursement services?

A Yeah, of course. For all services there's data analytics. I mean, we have a robust IT system and data collection system on the products that are sold and the products that are sold ancillary to the products that are sold.

Q And so part of the reason why the company gets paid for markdown reimbursements, like its receipts, it is because the vendor is being provided with a robust set of data analytics; is that accurate?

A Well, that's one of the reasons. Yes.

There's -- like I said, there are reasons. I gave another example just to move product as an example, but yes.

Q Okay. And, Mr. Taplits, in your view are markdown reimbursements receipts to the company?

A Yeah. Absolutely.

Q Okay. Mr. Taplits, are you familiar with the

term "vendor rebates?"

A It's the company. There's monies coming in to the company, so I can -- so it's a receipt, you know.

Q Mr. Taplits, are you familiar with the term "vendor rebates?"

A Yeah.

Q What is a vendor rebate?

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A If -- let's say there's various levels of sales that we achieve for a vendor, we receive vendor money for the level of sales that we achieve.

Q Okay. In the course to earn those vendor rebates, what are some of the things that Best Buy might do?

A You know, you said Best Buy.

Q Best Buy. Bed Bath & Beyond. I'm sorry. Maybe a case for another day. Bed Bath & Beyond. I'm sorry, Mr. Taplits.

A I mean, I can just, I guess, give examples. You had mentioned our -- no, Tim had mentioned our procurement company. It used to be called Bed Bath & Beyond Procurement Co. Inc. It moved to New Jersey in 2012, and we changed the name to Liberty Procurement Co. Inc. because it's on Liberty Avenue. So we changed the name.

I think at the time that -- during the years at issue right now, I think that company had maybe over 400

people working for it. I think it may have over 800 people now. But, you know, one of the things it does is it plans store layouts, the end caps, where products are place. And we do it in order to drive sales for vendors.

And I'm sure they take into account, okay, where are we getting the most benefit for our buck? So we'll do it more for vendors that are giving us either vendor rebates or larger vendor rebates. It's logical to do that to drive the right business.

Q And, Mr. Taplits, that planning, the end caps and where the store -- planning on how it's all laid out and the data analytics associated with that, that's performed by those hundreds of people that were in New York and now are in New Jersey; is that correct?

A Well, some portion of the hundreds of people that were in New York and are now in New Jersey. You know, they do a lot of other things too. They're different people.

Q Okay. And, Mr. Taplits, are vendor rebates receipts to the company in your view?

A Yes.

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Q Okay. Mr. Taplits, are you familiar with supply chain charges?

A Yes.

Q And what are supply chain charges?

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A We receive a rebate from -- we receive monies from the customer -- from the vendor if the freight that we've -- of course that we've agreed to pay, exceed a certain threshold.

Q Okay. And in your view are the supply chain charges receipts to the company?

A Yes.

Q Mr. Taplits, are you familiar with vendor compliance fees?

A Yes.

Q Okay. Can you tell the Court what vendor compliance fees are?

A You know, it's really interesting. I was thinking more about that the other day. The first time I ever heard about that was when Walmart instituted it.

Okay. So I guess we probably followed Walmart. I mean,

I've been in the retail business since '78 -- '83 -- 1983.

So a long time. So I've seen quite a bit. And the vendor compliances is if a vendor, you know, ships something late, or doesn't pack it right, or if they, you know, do something they shouldn't do, you know, they owe us money.

And we usually supply them data so that they know exactly what they've done wrong and why so that they know not to do it again, you know, or that they reduce their noncompliance. So, you know, we try to work with the

1 vendor. 2 Q Okay. 3 I mean, we want -- we want the product in the store, obviously, and we want it when we want it, and we 4 5 want it how we want it. So --6 And, Mr. Taplits, these data -- the data that you 7 supplied to the vendors that we've talked about in each of 8 these categories of vendor allowances, is that data 9 provided using I.T. infrastructure that Bed Bath & Beyond 10 owns? 11 Α Yes. 12 And where is that I.T. infrastructure located? 13 Α That specific I.T. infrastructure was probably in 14 New Jersey at the time, the I.T., actually, servers and 15 stuff like that. But they were utilized by the New York 16 people in order to compile the information, the format 17 that was necessary. 18 So the I.T. infrastructure was in New Jersey and 19 used by people in New York or New Jersey? 20 Correct. Α 21 And, Mr. Taplits, are you familiar with 22 cooperative advertising allowances? 23 Α Yes. 2.4 Q What are cooperative advertising allowances? 25 As an -- I can give examples. Let's say we're Α

sending flyers out to customers. In the flyer we may push a product -- a particular product. You know, an eight-page flyer or whatever it is could cost a lot of money to print. And by the way, it's all -- it's printed outside of California or in the paper bought outside of California. But there's a large cost to those, the mailings, the postage, and everything else, which is also posted outside of California. We have a firm that handles that for us.

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There was actually a recent court case in Michigan that shows that. That actually went up the Court of Appeals that we won at the Court of Appeals level. So if we're going to be pushing a vendor's product, we expect them to share in the cost. Plus, there's probably a markup, I'm sure, and that's what that is. It's vendor allowances that they pay us money for it, for the advertising that we're doing for them. And I'm sure -- I mean, back in those days I don't think we did TV advertising or radio advertising. Probably a little but, you know, we did that too. So it depends on how much we advertise for them.

Q And, Mr. Taplits, would an example of the advertising be a big coupon that's sent in the mail, for example, somebody might receive? Would that be an example of advertising?

A It's possible that there is some vendor information on some of those coupons, but I'm really not certain that the coupons had vendor information -- specific vendor information. I haven't really looked at them in so many years, and I don't recall back then if that was the case. It's possible, but I -- I don't want to testify to it.

Q Okay. And, Mr. Taplits, can you tell the court what are some of the -- you mentioned there were tangible and intangible benefits associated with the provision of services under the general vendor allowance nomenclature. What are some of the intangible benefits that a vendor receives by paying Best Buy for the vendor reimbursements?

A Bed Bath.

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Q Oh, my god. I'm so sorry. Bed Bath & Beyond. Excuse me. What are some of the intangible benefits that Bed Bath & Beyond receives?

A Later I'll tell you a funny story. But, actually, the one example -- it's a real interesting example that comes to mind because I actually found out on my own. I don't think anybody -- you know, it's like David Denenberg didn't tell me this. I found out just in general conversations with people. I don't remember if you recall when SodaStream first came to market. SodaStream is an Israeli company, and it first came to

market, and we received -- this is what I was told. Okay. So I'm just conveying what I was told, and I believe it to be true.

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We received an exclusive for a period of time to have their product in our stores, and we pushed their product hard. And SodaStream, you know, it's where they have the carbon dioxide that goes into the water, and it creates like a club soda seltzer with flavors and stuff like that. So I think -- I think we had that exclusive possibly for six months, but I'm not sure how long.

And other retailers -- you know, talk about the intangible benefit -- other retailers, you know, they saw us having this product and it was a boom for SodaStream.

I mean, once, you know, the exclusive period was over, they started doing business all over the country and other retailers. And they became a very successful company. I remember their stock price I think went sky high.

So, you know, if -- I guess if -- if other retailers see that Bed Bath is buying something and pushing something, they want to do it too. And that's a big intangible benefit to a vendor. And it's not just SodaStream. It's happened elsewhere.

Q So that would be an example of why a vendor like SodaStream would pay Bed Bath & Beyond or these vendor allowances; is that correct?

A That is correct.

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Q Okay. So, Mr. Taplits, I'm talking about some other benefits. You've mentioned that markdown reimbursements help prevent the return of unsold merchandise; is that correct?

A Well, I don't think I said it that way. What I said is that markdown reimbursements help the vendor get old product out of the store, and if it's marked down past the point where we're going to eat the markdown, then we get a markdown reimbursement. And it's for the benefit of not only us but also for the vendor because, you know, they want to bring, you know, new products to customers. I mean, customers don't just want to keep buying the same old product. In many cases, if you don't showcase new products, your sales are going to decrease.

Q Mr. Taplits, is it the company's experience that the vendor allowances help to increase vendors' revenue?

A It helps to increase vendors' revenue, and it helps to increase our revenue. Yes.

Q And would they help to increase vendors' market share, in your SodaStream example for it?

A It should. I mean, it depends on the vendor. You know, I don't think it necessarily always happens because it depends on the market also.

Q So can the vendor allowances help increase a

vendor's profitability?

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A Yes, it can, if they -- as an example, if they're able to bring newer product into the store with a higher margin that they could sell to us.

Q And can the vendor allowances help to increase or help the ability of vendors to sell to other retailers?

Is that a possible benefit of a vendor allowance?

A To sell to other retails? I'm not following the question.

Q So SodaStream for example. When SodaStream was paying Bed Bath & Beyond for vendor allowances the visibility helped to get it into other retailers; correct?

A That's a correct statement.

Q Okay. And all of those different services is it your experience, the company's experience, that vendors are willing to pay Bed Bath & Beyond for those tangible and intangible benefits?

A Absolutely. As I said when I first started this, nobody gives you some money for doing nothing. You have to be doing something for them. And I, you know, outlined a few items of the items that I believe we're doing for vendors.

Q Mr. Taplits, we talked a little bit about the data analytics that the company provides. I'm going to drill into some examples of what information those data

analytics might have. So, for example, would the data analytics help tell a vendor where their products should be located in a store? Would that be one example of data analytics?

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A Well, I mean, I can give you an example, you know. Let's say that we sell luggage, to give as an example. Let's say we sell luggage. And how data analytics show that people that buy luggage -- this is before the iPhone, by the way. Because once you get the iPhone you don't need the product, I'm about to tell you about. That people that buys luggage will also buy these travel alarm clocks because they need to wake up, but you don't need it anymore.

And I never liked to wait for a phone call from the hotel. But people buy these alarm clocks. So we were able to tell the vendor, as an example, that if we sell your luggage product, they were also buying alarm clocks. So we go to the alarm clock vendor and we say, okay, we should put it by the luggage besides putting it in the clock area. So the data analytics helps the clock company, you know.

Q And it would have been the team in New York and New Jersey using that I.T. infrastructure that was coming up and would be able to say customers that buy luggage might also buy more alarm clocks, let's put them together

in the same placement?

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A I mean we have probably over a million SKUs of products that we're selling. And yeah, it has to be done with technology and systematically and through I.T. You can't just do it off the cuff.

Q And then that strategy would have been disseminated down to the stores. In other words, the folks in New York and New Jersey with their I.T. infrastructure would then tell people in the stores around the country, put the alarm clocks next to the luggage?

- A That is correct.
- Q Is that fair?

A Yeah, they give stores instructions. I don't know how often that happens, but they give the stores instructions on how to -- where to put it on the shelves and stuff like that and pricing and everything else.

Q In theory could those data analytics could -maybe they wouldn't be as good, but could you buy data
analytics from a third-party company? Could your vendors
have chosen not to get them from you and gotten the data
analytics from somebody else?

A And they probably do both for what they sell in our stores and what they sell to other retailers, but it seems to me -- let me strike that.

It makes sense that if we have the specific data

for our stores, the vendors are going to want the best data for our stores. If you go to a third party, although you can buy that information, you don't necessarily know, you know, where the data is really coming from. For us you know the data is come from firsthand knowledge of what products are being sold in our stores.

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Q So Bed Bath & Beyond built a better mouse trap, so to speak, and that's why companies paid for its data in this regard; is that fair?

A For our stores. For our stores, yes.

Q Okay. And could the same be said of advertising? In other words, vendors could buy advertising from lots of different marketing companies I would imagine. Is that your experience given your background in retail? I can buy advertising services from many people; right?

A It's a lot. Yeah, but it's very costly for them to do it on their own. It's a lot easier just to go on the back of a Bed Bath flier or something else that Bed Bath is doing and -- and they're sharing the cost plus, you know, maybe some markup. It would -- it's a lot less costly for them.

Q So one of the reasons that your vendors would buy a cooperative advertising -- pay you for the cooperative advertising at issue in this case is because the type of advertising you could do would be better than that they

could receive from a third party; is that fair?

A Plus they want us to drive their sales, and we are driving their sales. They're benefiting. We're earning the money that they're paying us because we're driving their sales.

Q Okay. Mr. Taplits, are you familiar with how the vendors pay the allowances to Bed Bath & Beyond?

A Yes.

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Q And are you familiar with how Bed Bath & Beyond identifies and records these allowances in its records?

A Yes.

Q Okay. Can you tell the Court a little bit of how that works? How do you receive the money, and how do you record it in your records? Can you identify it?

A Yeah. There's a system called the AMS System. I don't recall what it stands for. But it identifies all of the different allowances that are negotiated by Liberty Procurement Company employees, and it goes vendor by vendor. It details them all. The -- what was the --

Q And in that follow-up question -- thank you,
Mr. Taplits. Follow-up question, so this AMS System that
you mentioned, does it allow Bed Bath & Beyond to track
the vendor allowance payments internally?

A Yes, internally. And the way the vendor pays us is they -- there's a credit that goes against the accounts

payable that we have. There's probably very little that's actually sent by check or wire. So if we owe them money, the credit comes in through AMS into whatever system there is to track the accounts payable. I guess that's in the purchase journal.

Q So to provide an example, Mr. Taplits, let's say SodaStream, if there was an accounts payable for SodaStream for \$100, and SodaStream agreed to pay Bed Bath & Beyond for a vendor allowance for data analytics or cooperative advertising, accounts payable of \$100 could be reduced by \$1.00, or \$10.00, or \$20.00, but you would reduce it. The way you would receive that money is by, you would offset against the accounts payable; correct?

A Correct.

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Q Mr. Taplits, these agreements whereby the vendors would pay you for these allowances, were they typically documented in contracts for the vendors?

A Yes.

Q Okay. And did Bed Bath & Beyond have a standard contract with its vendors?

A Well, it's somewhat standard. But, I mean, depending on the strength of the vendor, it's going to be changed through negotiations, sometimes significantly and sometimes not at all. It depends on the vendor.

Q So a startup company like SodaStream might have

different allowances than a Proctor & Gamble might pay to the company, perhaps?

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A I don't want to speculate, but that would be my guess. But I don't really want to speculate how it would work out, and who would do what.

Q And these allowances that you track in the AMS System, you mentioned at the outset of your testimony that you thought they should be included in the denominator of your California sales tax -- California sales factor -- California sales apportionment factor, did the company do that? Did you include the vendor allowances that were tracked in the AMS System in the California -- amended California income tax return denominator?

A In the amended ones, yes. Now, keep in mind I wasn't employed when they filed the original returns for the -- probably the first year, fiscal year ending

February 2009. The second year, if I came in October, the return was due in December. So I didn't make any changes for February 2010, and I probably didn't even have the conversation with counsel regarding the issue until after the February 2011 was filed. I might have been thinking of it. I don't even recall the timeline.

Q But the reason why --

JUDGE LE: I'm sorry. Just one moment.

MR. TRESH: Sure.

2 allowed for the witness testimony. I think we can go 3 ahead and allow a few more minutes to allow you to wrap 4 this up, if that's okay. 5 MR. TRESH: Yes. Thank you. Thank you, 6 Judge Le. 7 BY MR. TRESH: 8 If I can jump, I'm going to ask you to pull up Q 9 and look at Exhibit 9. Now, we're not going to put this 10 on the screen. This is one of the exhibits that has been 11 deemed confidential. If we can just turn to Exhibit 9, 12 please, for members of the panel? 13 I don't -- I don't -- I have to take out the book Α 14 and see if I can find it. Okay. 15 Yup. It won't be going on the screen. 16 Yeah. Okay. And I don't have where you 17 highlight it either. I only have the original exhibit 18 line. Okay. I have it, but I don't have any highlights. 19 That's okay. Mr. Taplits, this is a contract 20 between a subsidiary or an affiliate of Bed Bath & Beyond 2.1 and one of its vendors; correct? That's what we're 22 looking at in Exhibit 9? 23 Yeah. Let me just -- yes. Exhibit 9, yes.

JUDGE LE: We are now at like the 30-minute mark

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Q

how much money Bed Bath & Beyond can earn from the vendor

Okay. And this is a contract that talks about

1 allowances; correct? 2 Correct. 3 Okay. Mr. Taplits, does -- if I look under, Q there's a line item on page 2 of the contract and it says, 4 5 "Co-op advertising allowances?" 6 Α Okay. 7 Do you see that on page 2 of the contract? 0 8 I see it. Α 9 And does this say best -- the affiliate of the Q 10 company is eligible to earn a cooperative advertising allowance? 11 12 A Yes. Yeah. Yes. 13 And with respect to the other contracts that have 14 been put into evidence in this case, do they also say that 15 the company earns its vendor allowances? 16 Hold on and let me look. Yes. Exhibit 10, yes. 17 I mean --18 MR. TRESH: Judge Le, we'll be concluding in a 19 moment. 20 MR. TAPLITS: I mean, I have to look at 2.1 Exhibit 11 and go through it to see what's in there. I mean, if we're having -- if we're going to have an 22 23 advertising allowance, we're going to say that it is 2.4 earned. Yes. 25 BY MR. TRESH:

1	Q And so, Mr. Taplits, is the concept that Bed
2	Bath & Beyond earns these receipts as set forth in its
3	contracts, is that consistent with the treatment of
4	including them in your California sales factor
5	denominator?
6	A Yes.
7	Q Okay. Thank you, Mr. Taplits.
8	MR. TRESH: Thank you, Judges for indulging a few
9	more questions. That concludes our testimony.
LO	JUDGE LEUNG: Thank you, gentleman.
L1	Mr. Tresh, do I understand you to say that your
L2	presentation is complete?
L3	MR. TRESH: It is, Judge. Thank you.
L 4	JUDGE LEUNG: Okay. So we'll go let's see.
L 5	It's approximately hang on. I think we can go to we
L 6	either take a break now or go to questions from the
L7	Franchise Tax Board. I think our let's see.
L 8	The Franchise Tax Board, do you expect your
L 9	questions for Mr. Taplits to be lengthy or short? What's
20	your expectation?
21	MR. LO GROSSMAN: We expect a short questioning.
22	JUDGE LEUNG: Okay. So let's let Franchise Tax
23	Board question Mr. Taplits first.
24	Go ahead Mr. Lo Grossman.
25	///

## CROSS-EXAMINATION

BY MR. LO GROSSMAN:

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Q Okay. I guess as long as we have Exhibits 9, 10, and 11 in front of us, and we're still not putting them on the screen. I have a few questions for you, Mr. Taplits.

A Okay.

Q Whenever you're ready.

A I'm ready.

Q All right. You mentioned data analytics in your direct. Where in this contract would data analytics be in Exhibit 9?

A Well, I don't know if the term data analytics is specifically written in contract terms. But the vendors and we want to do whatever we can to drive the sales of the product, and we supply data analytics in order to do that. There's a lot of things that we may do but every word -- yeah. I'm not even sure you can quantify it in a contract. Some things you can, and some things you can't. It's just expected that that's one of the things that the company is going to do for you.

Q I see. And so are you aware if there was any -- I know it sounds repetitive. Sorry. Are you aware if there's a data analytics contract that was provided to your counsel?

A I don't believe that a specific data analytics

contract was provided.

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Q All right. With respect to the contracts that are in front of you, is it -- is it correct that these are different items -- that these are different benefits for different items?

A I am sorry. What was that? I didn't understand.

Q Is it correct that the performance of one item is different from the performance of another item? Are these items given as a group, or are they given one by one when they are --

MR. TRESH: If I can, what items? Just to be clear to the witness, what items are we talking about? BY MR. LO GROSSMAN:

Q Oh, so -- okay. So we're looking on page 2 of Exhibit 9. The volume allowance, the cooperative advertising allowance, the defective merchandising allowance, are those items, I guess, where you obtained by Appellant on one-by-one basis or are they obtained as a group?

A In this contract they're shown separately in the contract.

Q Thank you very much. No further questions?

JUDGE LEUNG: Thank you, Mr. Grossman.

I believe the Judges do have some questions, and
I think we're going to take that break right now for

1 So if everyone can mute their microphones and 15 minutes. 2 turn off their cameras. Do not disconnect. We'll be back 3 in 15 minutes, and we'll begin with the Judges' questions for Mr. Taplits and any final questions from Mr. Tresh to 4 5 Mr. Taplits. 6 So I'll see everybody in 15 minutes. 7 (There is a pause in the proceedings.) JUDGE LEUNG: We're back on the record. 8 9 And we'll start with Judge Akin. Do you have any 10 questions for Mr. Taplits? 11 JUDGE AKIN: Judge Akin speaking here. 12 Okay. Mr. Taplits, looking at Exhibit 9, and I'm do. just going to be very careful here so I don't state the 13 14 vendor's name or the affiliate name or identify, you know, 15 the specific products. But looking at Exhibit 9 --16 JUDGE LEUNG: Excuse me, Judge Akin. You're sort 17 of breaking up, so if you get closer to the mic it will be better. 18 Thank you. 19 Thank you. Is this better? Okay so JUDGE AKIN: 20 looking at Exhibit 9, and I'm looking specifically at the 2.1 sections entitled "Promotional Allowance." And then also 22 on page 2 there's a section entitled Co-Op Advertising 23 Allowance. I'm wondering if you can explain what 2.4 specifically the promotional allowance is being paid for

and how it is different from that Co-Op Advertising

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Allowance.

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MR. TAPLITS: Let me just read it. From what I'm seeing here, the promotional allowance is that we're promoting a product based on what Liberty Procurement Company set up in the store, whether it's end caps or shelf space or whether they are displays that are in the store. I believe that's what the promotional allowance is for.

And it also -- well, it specifies the type of product. But it's promotion other than the co-op advertising. So it's just a different type of promotion. They're both promotional, obviously, but co-op advertising is a different type of promotion. It's, you know, as I said it could be flyers. It could be other types of advertising that we're asking the vendor to share in the cost. Plus, I'm pretty sure we do a markup on it.

JUDGE AKIN: Okay. Thank you. And follow-up question on that. So of the five types of vendor allowances you described, those being markdown reimbursements, vendor rebates, supply distribution charge, vendor compliance, and cooperative advertising allowance, I guess I'm asking which one of these, you know, the promotional allowance here would be classified as?

MR. TAPLITS: I mean, my --

JUDGE AKIN: Or would it be something other than those?

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MR. TAPLITS: I'd say it's more of a vendor rebate. I would say it's more of a vendor rebate on that because we're doing what we need to do in order to drive the sales of the product, so we're promoting it. So I would call it a vendor rebate.

JUDGE AKIN: Okay. Thank you. And then I had just one final question. So you testified that you consider these vendor allowances to be gross receipts. Do you know if they were recorded for financial accounting purposes as revenue?

MR. TAPLITS: When you say revenue, they're certainly recorded as income, but they are in cost -- most of them are in cost of goods sold as a reduction in cost of goods sold. The only one that is recorded in, quote, unquote, "revenue," is the co-op advertising, which is recorded under general accepted accounting principles as in -- as a -- what do you call it? -- a contra advertising expense. So the way it's recorded is on the expense line it's contra advertising, you know, but it is still coming in as earned monies.

And the same thing whatever goes through the cost of goods sold, it's still coming in as revenue just for gap purposes. It goes through cost of goods sold. The --

and -- the -- the issue -- the issue that I had original 1 2 discussions with when we did the treasury securities and 3 the vendor allowances, you know, California law just does things different from the way gap is. And that's similar 4 5 to a lot of even federal tax laws in some respects that are different from gap. It just so happens that 6 7 California is -- has some unique aspects to it. 8 JUDGE AKIN: Thank you. And no further questions 9 from me. 10 MR. TAPLITS: Thank you. 11 JUDGE LEUNG: Thank you, Judge Akin. 12 Judge Le, do you have any questions for the witness? 13 14 JUDGE LEUNG: This is Judge Le. I have no 15 questions for the witness. 16 MR. TAPLITS: Thank you, Judge. 17 JUDGE LEUNG: Thank you, Judge Le. 18 And I do have some questions for you, 19 Mr. Taplits. Getting back to Judge Akin's last question, 20 you're Exhibit 13 which is the 10-K -- let me know when 21 you get to it. 22 MR. TAPLITS: I don't know where it is in this 23 book that I have. Hold on. Let me see if I can find it. I mean, I have the full 10-K, Exhibit -- Okay. I see it. 2.4 25 It's a full 10-K. It's a huge document. Okay.

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               JUDGE LEUNG: All right. I'm looking at Item
 2
      Number 6. I believe it's on page 14, the "Statement of
 3
      Earnings."
               MR. TAPLITS: Hold on. One, two -- oh. Are the
 4
 5
      pages numbered? Okay. Good. Okay. 14. Hold on.
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      Page -- page 14 of 68 you're talking about?
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               JUDGE LEUNG: I have 14 of 66, but that could be
      different. Item 6 is after all the high-level executive
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      discussion about the performance of the company? It's the
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      statement of earnings.
               MR. TAPLITS: Okay. I'm looking at what you
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      have. The problem is I have -- as I mentioned, they
      didn't open the latest exhibits. I still have --
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14
               JUDGE LEUNG: Oh.
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               MR. TAPLITS: Is it -- Judge, is it possible to
16
      put it -- have it put on the screen or no?
17
               JUDGE LEUNG: That will be difficult from our
18
      end.
19
               MR. TAPLITS: Okay. Select -- I have select
20
      financial data.
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               JUDGE LEUNG: The first set of financials. It's
22
      like a table with four or five years. It's got your net
23
      sales.
              It's got your gross profit, all that stuff on
2.4
      there.
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               MR. TAPLITS: Okay. I think I have it.
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1
      page did you say? I have it on page -- did you say
2
      page 16?
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               JUDGE LEUNG:
                            14.
               MR. TAPLITS: Oh, mine is -- I think the one I
 4
      have is on page 16. It says, "Financial Data." That's
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 6
      what you're talking about?
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               JUDGE LEUNG: Yeah. It's got like --
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               MR. TAPLITS: Okay. I got it. I think I have
9
      it. Okay.
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               MR. TRESH: It is page 16, Judge, for
      Mr. Taplits' book.
11
12
               JUDGE LEUNG: Okay. It's got years 2011, 2010,
      2009, 2008 --
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14
               MR. TAPLITS: Yes.
15
               JUDGE LEUNG: -- personalized net sales.
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      next line is gross profit.
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               MR. TAPLITS: Yes.
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               JUDGE LEUNG: So my question would be that
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      follow-up on Judge Akin's question. All these vendor
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      allowances would not appear -- it's not in the line that
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      says net sales; correct?
22
               MR. TAPLITS: Correct.
23
               JUDGE LEUNG: And it's not in gross profit;
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      correct?
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               MR. TAPLITS: No. It is -- it is in gross profit
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as --

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JUDGE LEUNG: That's a net.

MR. TAPLITS: -- as a reduction of cost of goods sold. So it's in gross profit.

JUDGE LEUNG: Okay. So when you file your federal or state return, the numbers you would put down on that return would be -- as for the sales would be that first line, and then gross profit would be from the second line. So that would be -- the vendor allowance amounts would be -- would not be apparent when someone looks at the -- either the federal or state return?

MR. TAPLITS: It would not be apparent on the first -- per page 1 of the federal return, it would not be apparent. That is correct.

JUDGE LEUNG: Okay. Okay. That's the last one to clarify as follow up on Judge Akin's question. Did Bed Bath & Beyond ever receive forms 1099, either whatever the alphabet soup follows miscellaneous or K from the vendors for these services?

MR. TAPLITS: No, they did not.

JUDGE LEUNG: Okay. And for purposes of sales tax, when a consumer walks into a Bed Bath & Beyond store and let's say a product is selling for 100 bucks and as a mark down to, say, \$95. Does the consumer pay the sales tax or use tax on the \$100 or \$95?

1 MR. TAPLITS: If there's a cash discount, you're 2 saying, to the consumer? 3 JUDGE LEUNG: Hm-hm. Yes. MR. TAPLITS: If there's a cash discount that is 4 5 a Bed Bath discount as opposed to a manufacturer's 6 discount, it would be on the \$5. 7 JUDGE LEUNG: Oh, you mean the 100 bucks or the 95 bucks? 8 9 MR. TAPLITS: Oh, I'm sorry. I thought you meant 10 there was a \$95 discount. I'm sorry. It would -- I 11 apologize. It would be on the \$95. 12 JUDGE LEUNG: Okay. And that would be the same for the rebate? So the consumer got a rebate either 13 14 directly from the manufacturer or as a direct reduction in 15 price at the cash register. How would the sales tax 16 configure on that? 17 MR. TAPLITS: If that was the case, it's from the 18 manufacturer, it would be on the \$100 the sales tax. 19 JUDGE LEUNG: Okay. And I guess it would be 20 another follow-up from Judge Akin's question about the 2.1 breakdown. Is each category broken down, either in your 22 vendor returns or any other subsequent documentations that 23 you submitted to Franchise Tax Board or the general 2.4 ledger, between the five different categories that you've

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laid out for us?

1 MR. TAPLITS: Yes. There are actually more than 2 five categories. We were just concentrating on the top 3 ones, and they were all broken down as information that was provided to the Franchise Tax Board. Yes. 4 5 JUDGE LEUNG: Okay. That is very good. believe those are the questions I have. I'm finished with 6 7 my questions. And Mr. Tresh, I'll allow you five minutes if you wish to follow up with questions for Mr. Taplits. 8 9 MR. TAPLITS: Thank you, Judge. 10 JUDGE LEUNG: Thank you. 11 MR. TAPLITS: Did we lose Mr. Tresh? 12 JUDGE AKIN: We can't hear you. 13 MR. TRESH: Sorry. Apologies. Thank you, Judge. 14 Just a couple of quick questions. 15 16 REDIRECT EXAMINATION 17 BY MR. TRESH: 18 Mr. Taplits, the contracts that were -- are in 19 Exhibits 9, 10 and 11, are they generally representative 20 of the contracts that Bed Bath & Beyond would have with 21 its vendors? 22 Yes. They are generally representative. 23 Different contracts and different lanes, but yes. 2.4 And, Mr. Taplits, you mentioned Mr. Dave

Denenberg earlier in your testimony. What was

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Mr. Denenberg's title at the company, if you recall? 1 2 I have to look it up. 3 That's okay. Q I apologize. He was the vice -- his title was 4 5 Vice President of Merchandise Integration and Strategy. 6 That was his last title. 7 And, Mr. Taplits, did Mr. Denenberg oversee the vendor allowance program? Was that one of his job 8 9 responsibilities? 10 Yes, he did. 11 And Mr. Denenberg submitted an affidavit in this 12 case; is that correct? 13 Yes, he did. Α 14 And have you read that affidavit? 0 15 Α Yes, I did. 16 And do you agree with what's in that affidavit? 17 Yes, I do. Α 18 MR. TRESH: Thank you, Mr. Taplits. 19 No further questions, Your Honor. 20 MR. TAPLITS: Thank you. 21 JUDGE LEUNG: Thank you, Mr. Tresh. 22 And, Mr. Taplits, we thank you for testifying 23 We hope you stay dry and stay safe and have a 2.4 great day. 25 MR. TAPLITS: Yeah, the weather happens to be

pretty good right now, but thank you, Judge. I appreciate 1 2 it. 3 JUDGE LEUNG: Well, we had the same thing here over the weekend, so I feel for you. But you're welcome 4 5 to stay and view the hearings if you desire, if not, you 6 have a great day. Thank you. 7 MR. TAPLITS: Judge, do you mind if I put on -take off the video and the mute -- and I mute it if I stay 8 9 on? 10 JUDGE LEUNG: Sure. Absolutely. 11 MR. TAPLITS: Thank you, Judge. 12 JUDGE LEUNG: Okay. Mr. Lo Grossman, you have 13 45 minutes for your presentation. You may begin at your 14 pleasure. 15 MR. LO GROSSMAN: Can you hear me? 16 JUDGE LEUNG: I can hear you. 17 MR. LO GROSSMAN: All right. Thank you. 18 19 PRESENTATION 20 MR. LO GROSSMAN: Hello. My name is Thomas 2.1 Lo Grossman, and I will be representing Franchise Tax 22 Board on appeal today. With me as co-counsel is Craig 23 Swieso who also will be representing Franchise Tax Board. 2.4 There are three issues on appeal, all of which

arise from refund claim denials. The first issue is the

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treasury activities issue. The second issue is the vendor allowance gross receipts issue, and the third issue is the vendor allowance assignment issue.

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and asks whether or not treasury activities are properly reportable in the sales factor denominator. And this issue turns on the continuing validity of Appeal of Fluor. The second is the vendor allowance issue and asks whether or not each of the various kinds of vendor allowances on appeal are reportable as gross receipts in the sales factor denominator. There are many different kinds of vendor allowances which will be gone into greater detail later.

Finally, the third issue is the vendor assignment issue, and it arises as a corollary to the vendor allowance gross receipts issue. And it asks whether any of the classes of transactions that your tribunal deems to be reportable in the gross receipts' sales factor denominator as report -- should also be reported in the sales factor numerator as assignable to California under the cost of performance rules.

So with respect to the treasury activities issue, the facts are stipulated. There's -- it's not in question that there's a regulation that's directly on point. It's 25137(c)(1)(d). The Appeal of Fluor provides that where

the facts that are specific to a regulation are on point, that that regulation will control irrespective of the standard apportionment formula in UDITPA, which would include 25120 to 25136.

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We do not dispute that Microsoft holds that under the standard apportionment formula treasury receipts are -- treasury activities do constitute gross receipts. That's -- it's -- that's clearly the case that under 25120 that is true. We don't dispute that the legislature changed 25120 by amendment of -- on a prospective basis. The authority for the regulation, however, comes from Section 25137, and there is binding precedent that says that where the regulation -- where there is a 25137 regulation and the facts are on point, that treasury -- that the regulation will control, and we have that here.

There are treasury activities. The regulation provides that they are not reportable in the sales factor denominator. I would point out that Appellant mentioned a little bit about distortion towards the end of their argument. And it is true that Appeal of Fluor provides that you can still use distortion where a 25137 regulation is on point. What Appellant left out, however, is that when you attempt to use the -- make a distortion argument in the presence of a 25137 regulation that is directly on

point, it's the 25137 regulation that becomes standard for purposes of determining distortion.

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It's whether or not the 25137regulation that is distortive becomes the issue. And so Appellant's contentions that there aren't actually that many treasury receipts that would be found distortive militates against their position because under Appeal of Fluor the 25137 regulation is controlling. And since there aren't many receipts, Appellant is arguing that there isn't distortion.

Since it would be Appellant's burden to show distortion, it's -- it's very hard for Appellant to make a showing of distortion when the -- when they are saying that there aren't a lot of gross receipts, and the standard formula is the one under 25137 under Appeal of Fluor. So to summarize Issue One, there's a regulation that is directly on point, and there's a case that says that regulation is controlling and those treasury receipts -- treasury activities are not reportable in the sales factor denominator.

With respect to the vendor allowance issue, a little bit of detail needs to be gone into, a little bit of background. Appellant's claim arises from an amended return. And so on claim review it was determined that that amended return, the figures that Appellant used to

make its claim were derived from many, many different general ledger accounts that had -- had a -- what -- what joined these general ledger accounts was their accounting treatment, not necessarily the underlying activities for the general ledger accounts.

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So Appellant booked in its general ledger many contra cost of goods sold items, and these included the vendor rebates, the markdown reimbursements, the supply distribution charges, the vendor compliance fees, some of the cooperative advertising, and many, many other general ledger accounts, many of which seem to have the word promotional as a prefix. And what happened is all of those general ledger items were turned into a claim for California apportionment purposes. So, although, these items were reported as contra cost of goods sold for financial accounting purposes, not as income for income tax purposes, but they were reported as gross receipts for California apportionment purposes on the claim.

And a couple of things to point out. 87 percent of the general -- of the purported gross receipts come from the four main vendor allowances, vendor rebates, markdown reimbursement, supply distribution charges, and vendor compliance fees. As far as we can tell, about 1 percent comes from cooperative advertising because we think it relates back to the advertising charge-back

general ledger account. And the balance relates to other items, other things. We don't know.

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And this creates some issues because of the myriad vendor allowances that are being discussed, we -the four main ones we have quite a bit of documentation on it at this point. And so we can relate whatever discussion is going on about the four main vendor allowances back to the documents and then back to the general ledger. There's been a bunch of discussion of cooperative advertising too, so we can relate the discussion of the cooperative advertising vendor allowance back to the general ledger and back to the claim.

All these other vendor allowance discussions, like the SodaStream and the Keurig that were mentioned earlier by the witness, promotional advertising, data analytics, it's not clear, necessarily, whether those vendor allowances, which are separate, are necessarily even related back to the general ledger accounts, which are the basis for the claim. There isn't that kind of documentary trail relating back. Discussion of various other vendor allowances, besides the main ones, back to the general ledger, which constituted the base of Appellant's claim.

So that creates a real substantiation issue. We don't necessarily know what Appellant's original return

position is for some of the items they discussed, and Appellant has not cleared that up. So that creates a serious, you know, factual question as to whether or not some of these additional allowances are even part of the claim on appeal.

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With respect to the four main vendor allowances, those are definitely on appeal. Appellant has provided documentation about what goes into the vendor rebate allowance, the markdown reimbursement allowance, the supply distribution charge, and the vendor compliance fees, as well as the cooperative advertising. So based on those documents, it's clear that none of them constitute gross receipts for the simple reasons that the vendor rebates are volume purchase discounts. And a volume purchase discount by its nature cannot be separated from the underlying purchase of goods.

The way to earn more volume purchase discounts is to purchase more volume, and the markdown -- and the reimbursement is against the purchase price. It's hard to see a separable service there. With respect to the markdown reimbursements, it's a price adjustment on goods that aren't selling for sufficient -- or sufficient as far as the contract is concerned, price. And that is also intimately linked to the underlying purchase of goods. A markdown reimbursement can't be separated from the

underlying purchase of goods.

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The supply distribution charge is a protection against cost overruns on shipping and handling that Appellant is charged by its vendors. A vendor in the course of its business buys goods, and sometimes it agrees to pay shipping and handling charges. What the supply distribution charges constitute is protection against being overcharged by the vendors. But, of course, that's inseparable from the underlying purchase of goods.

The vendor compliance charges are charge backs for where there are qualitative failures in vendors' supplying of goods. I think the example was lateness or other failures in shipping and handling. That's inseparable from the underlying purchase of goods. So those 87 percent, which is what was discussed broadly in the documentation, are not gross receipts because they cannot be separated from the goods purchases.

With respect to cooperative advertising, the issue isn't so much whether or not cooperative advertising is income. The issue is that the items are a dollar-for-dollar reimbursement. So -- and there's some support for that in the text box at Exhibit 11. But Appellant, under the cooperative advertising documentation based on what we see on Exhibit 9 and 11 and I believe at 10, there is -- just 9 and 11 -- there is a reimbursement

of charges where Appellant advances expenditures to buy advertising on behalf of its vendors. It is reimbursed dollar-for-dollar.

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We know this because the mechanics of the contracts say so by its vendors. And for that reason, Appellant is acting as a conduit, and it does not constitute gross receipts. The reason a dollar-for-dollar reimbursement does not constitute a gross receipt is because Lincoln Merchandising, which is a Supreme Court case, says that reimbursements do not constitute gross receipts.

The -- if cooperative advertising was not being reimbursed on a dollar-for-dollar basis, it very well could be a gross receipt. But based on all of the documentation provided by Appellant, they do appear to be reimbursed on a dollar-for-dollar basis. And it is for that reason the cooperative advertising does not constitute a gross receipt.

With respect to the myriad of other allowances, we just don't have the documentation. Appellant was asked repeatedly. We never did obtain contracts until the third Respondent's -- brief by Appellant. And based on the contracts we have, we're -- there's no evidence that any of it would constitute a gross receipt. Appellant has been very consistent with its narrative explanation of the

main vendor allowances.

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They were asked to explain the vendor allowances in 2015 -- well, it looks like it was 2014, but their answer came January 26th, 2015. And there was no mention of anything like analytics or anything other that the narrative explanation that's in the briefing. They were asked again on March 16th, 2016. They did not mention anything about analytics or anything other than what was in the briefing or in the affidavit.

On 2019 in their briefing, they explained what the four main vendor allowances were. They were consistent with what was said in prior years and was very consistent with what is in the affidavit of Mr. Denenberg. Mr. Denenberg explained in Item 7 of his affidavit what those allowances were. He described, again, the vendor rebate as a volume discount; the markdown reimbursement as a price adjustment; the supply distribution charge as a protection against cost overruns on shipping and handling; and vendor compliance fees as a charge back for qualitative failures.

This was in an affidavit that was sworn by one of Appellant's employees. Appellant -- that witness is not -- was not here to comment on the affidavit.

Although, the witness we just heard confirmed that he agrees with what the affidavit of Mr. Denenberg says. The

gross allowance, there's some discussion of the gross allowance in Exhibit 10 that we got on February 19th of 2020, which the witness described it as a separate item as all the vendor allowances are separate items. And, again, what you're seeing there is a volume-based allowance.

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So there's a remarkable consistent narrative as to what these allowances are for, and they do not -- and what they are for does not constitute gross receipts.

With respect to the assignment issue, which is Issue
Three, the Appellant has argued that all of the cost of performance would be born in the headquarters area at the, you know, Liberty Procurement center. Which creates an issue because to the extent Appellant is arguing that the cost of performance for obtaining these vendor allowances is merely administering the obtaining of -- the negotiating the obtaining of these vendor allowances.

That argues against the fact -- the argument that there's actually a broad service being performed. To the extent that there is a service being performed in the field, which you would expect if these were broad services that were being provided, that would tend to push the cost performance out towards stores such as -- and where the most stores are in California, based on Appellant's financial statements.

The cases that Appellant has cited to are

software royalty cases. The analogy to the present facts is not clear. The purported services being provided are volume discounts, markdown reimbursements. Presumably the purchase orders are being handled through the stores. We haven't received any testimony on that.

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The supply distribution charge, well, since it's a -- since it's a -- it's inseparable for the underlying goods, and the purchase orders are being handled through the stores, which are moving the product. Presumably that would also be handled through the California stores, and the same would be true of vendor compliance fees. There's discussion with respect to cooperative advertising, we know from Exhibit 9 that to the extent that it's a gross receipt, it's a reimbursement of money spent on local media.

Local media -- the direct cost of buying local media are born locally, and the way more reimbursements are earned is by spending more locally. So the cost of performance of earning that item would also be born outside of the headquarters in the Greater New York area. It would be earned in the field. California is the biggest market. California has the most throughput of goods. So to the extent your tribunal deems that there is indeed a gross receipt generated from these items, the best guess we have would be that the cost of performance

would be in California.

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The reason we are making these sorts of broad suppositions is we have not received any documentation from Appellant. Again, we've been asking since at least 2015 for some explanation as to the cost of performance. Appellant has provided testimony to the effect that some of the -- that the cost in the field would be wrote. That doesn't make them any less -- any less expensive. That just means that there's not a lot of headquarter inputs into it. I mean, there just isn't a lot of flexibility, and we don't have a breakdown of the cost of performing the various vendor allowances that were obtained by Appellant.

So that concludes my direct presentation. I'd be happy to answer any of your questions.

JUDGE LEUNG: Thank you, Mr. Lo Grossman.

Judge Akin, do you have any questions for the Franchise Tax Board?

JUDGE AKIN: Judge Akin speaking. I do not have any questions. Thank you.

JUDGE LEUNG: Thank you, Judge Akin.

Judge Le, any questions for the Franchise Tax Board?

JUDGE LE: This is Judge Le. I have one question. Appellant discussed the -- sort of the

discrepancy between the statute under 25120 and Regulation 25137. The statute that says that treasury receipts are excluded on/or after 2011, and the reg says treasury receipts are excluded on/or after 2007. How should the OTA resolve that discrepancy?

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MR. LO GROSSMAN: Well, the legislation that enacted the changes to 25120, what it did is it prevented -- it allows gross receipts to -- as a matter of -- under the standard formula, not be reported in the sales factor denominator. That's -- and that's under the authority of Section 25120. The regulation is under the authority of Section 25137, which by -- and the regulation in that statute is an express override in UDITPA of the standard apportionment formula.

So to the extent a determination under 25137 is in conflict with the standard formula, the 25137 determination would override. That's actually what happened with the treasury receipt in Microsoft. The court in that case determined that, yes, treasury receipts under the standard formula are indeed gross receipts under Section 20120. But under the facts and circumstances present under Section -- in the Microsoft case before the court, that Section 25137 would override.

What Appeal of Fluor did was it provided that regulations that are promulgated under Section 25137, such

1 as the 25137(c)(1)(d), are valid without a requirement for 2 a showing of distortion on either part. They're binding 3 without a requirement of a distortion finding on either party and, therefore, that the 25137 regulation would 4 5 override the standard formula. So because 25137 provides 6 a statutory override under 25120, under Appeal of Fluor, 7 25137 regs are allowed to under -- override the standard apportionment formula under 25120. 8 9 Thank you. No further questions. JUDGE LE: 10 Thank you, Judge Le. JUDGE LEUNG: 11 I'm going to follow up with Judge Le's questions 12 about the amendments to 25120(e) creating the new 13 25120(f). When the law was changed in 2009, effective 14 2011, was that law changed as a result of a nudge proposal 15 made by the Franchise Tax Board, Mr. Lo Grossman? 16 MR. LO GROSSMAN: I do not have that information. 17 JUDGE LEUNG: Okay. And do you know why the 18 legislature delayed the operative date of that statute to 19 2011? 20 MR. LO GROSSMAN: No. I do not know that, Judge. 21 JUDGE LEUNG: In your mind, would that delay mean 22 that the legislature wanted the treasury function to be a 23 gross receipt until 2011? 2.4 MR. LO GROSSMAN: Well, it's -- I mean, it's hard

to say what the motivations of a collective body are.

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to the extent that there was, you know, an expressly prospective application of a new 25120 rule, they would — I mean, they clearly wanted that to be prospective only for purposes of 25120. But 25137 was not overrode. I mean, 25137 was left very much intact, and I think the regulation went out in 2008. Yeah. I mean, it was promulgated from 2008 forward. So there was no communication on the legislature one way or another how they wanted 25137 to apply with respect to treasury receipts under the state.

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JUDGE LEUNG: Okay. Going to your Regulation 25137(c)(1)(d), as in David, during the admin process to adopt that regulation, did Franchise Tax Board hold an interest of parties meetings.

MR. LO GROSSMAN: It did. It did. It held an interest of parties meeting. It specifically invoked Microsoft. It specifically -- and the rule-making file is immense, but from the rule-making fire -- flop -- file, the express goal of the 25137(c)(1)(d) was to make it administrable. The treasury activities cases which were a serious administrable -- had become a serious administration concern, and Microsoft and General Mills were specifically incorporated into why the 25137(c)(1)(d) reg was taking place.

JUDGE LEUNG: And how many of those meetings did

you have before it went into formal hearing process? 1 2 MR. LO GROSSMAN: Formal hearing. I would have 3 to look that up. I don't have that information on me. JUDGE LEUNG: More than one? 4 5 MR. LO GROSSMAN: I don't -- the regulation went through pretty quickly. It's not clear that there was 6 7 more than one. 8 JUDGE LEUNG: And was it well attended by the 9 public? 10 Yes, it was. MR. LO GROSSMAN: Yes. 11 were --12 JUDGE LEUNG: And -- go ahead. 13 MR. LO GROSSMAN: There were many signatures. 14 JUDGE LEUNG: And a lot of input from the public? 15 MR. LO GROSSMAN: There was. There was. 16 regulatory process went through the Office of 17 Administrative Law and Department of Finance. It went 18 through the entire regulatory process. There was public 19 comment. If I recall, the in-state interests were very 20 supportive of the regulation. The out-of-state interests 2.1 were not supportive of the regulation. General motors 22 wrote a -- General Motors was displeased. There's a 23 comment in the regulation for -- about that. 2.4 JUDGE LEUNG: Okay. Now, Mr. Tresh or 25 Mr. Gustafson spoke about some sort of -- or even the

witness, Mr. Taplits, talked about -- talked about some 1 2 sort of hearing even the witness Mr. Taplits talked about 3 some sort of settlement --MR. LO GROSSMAN: Yes. 4 JUDGE LEUNG: -- regarding the treasury function. 5 When did that settlement program end, if there was one? 6 7 MR. LO GROSSMAN: There -- well, it was a 8 settlement program. So strictly speaking, the settlement 9 program covered years prior to those under the years at 10 issue. With respect to the administrative practice of the 11 administration of that settlement program, I am not aware 12 of whether or not it formally ended. 13 JUDGE LEUNG: Well, as far as you're concerned that only taxpayers' return as of a particular date 14 qualify for that settlement program? 15 16 MR. LO GROSSMAN: That is correct. Yes, Judge. 17 That is correct. The settlement agreement by its own 18 terms covers years prior to those under -- those on 19 appeal. The cutoff date was the year the regulation went 20 into effect. 21 JUDGE LEUNG: Okay. 22 MR. SWIESO: May I make a comment, Judge Leung? 23 JUDGE LEUNG: Yes, sir. 2.4 MR. SWIESO: Terminology, technically speaking, 25 it wasn't a settlement program through the Franchise Tax

1 Board's Settlement Bureau. It was classified as a 2 resolution so that there wouldn't be ongoing litigation 3 with respect to the matter. It technically wasn't a settlement through the Franchise Tax Board's Settlement 4 5 I just want to make that clear. Bureau. 6 JUDGE LEUNG: So, basically, these are all 7 closing agreements? MR. SWIESO: 8 Correct. 9 JUDGE LEUNG: Thank you. 10 MR. SWIESO: They weren't settlement agreements. 11 JUDGE LEUNG: Thank you for that the clarification. 12 13 I don't have any questions at this time for 14 Franchise Tax Board. 15 And, Mr. Tresh or Mr. Gustafson, I'll give you 16 guys the option. You have 20 minutes to close. You can 17 go about that right now, or we can take a break and come 18 back afterwards. 19 MR. TRESH: If could we take a -- could we take 20 five-minute break, Your Honor, and then come back in 5 or 10 minutes and do a close? 2.1 22 JUDGE LEUNG: Okay. I'll give you 10. When you 23 come back, you'll do your close and for the Judges' final 2.4 questions. Okay. But we'll break for 10 minutes now.

MR. TRESH: Thank you, Your Honor.

25

JUDGE LEUNG: Mute your mics and shut your videos.

(There is a pause in the proceedings.)

JUDGE LEUNG: This is Judge Leung. We're back on the record, and we're ready for a closing from either Mr. Gustafson or Mr. Tresh.

Gentleman, which one?

MR. TRESH: Your Honor, I'm going to take a shot at this, if it pleases the Court.

MR. TAPLITS: Absolutely.

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## CLOSING STATEMENT

MR. TRESH: Okay. So Your Honors, as we've talked about today, there are essentially three issues that we have before us. We have the treasury receipts issue. We have the vendor allowance issue, and then we have what I'll call are the sourcing issue. Okay.

I'll begin with the treasury receipts issue. We heard a lot about that from Mr. Gustafson in the beginning of our opening presentation. I guess maybe what I would like to add to that, without belaboring the point, is a chronology. And that chronology is that the way treasury receipts has been an issue. Whether to include them in the denominator of the apportionment formula has been an issue in California for -- oh, god, an excess of 20 years

now. And here's kind of how it went down.

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Microsoft being the lead case litigated the issue of whether treasury receipts should be included in the denominator of the sales factor, and in 2006 the California Supreme Court decided that case. California Supreme Court said, yes, treasury receipts are included in the denominator absent to showing of distortion. Black letter law.

So then what happens? FTB is aggrieved by that holding, and FTB says we're going to promulgate a regulation, and we're going to do it under a different statute. We're going to say it's presumptively distortive. And so they promulgate this 2008 regulation. And as Your Honor pointed out, they did do it through the Administrative Rules Process, and they received some input from a lot of people. It's a voluminous record saying that we don't think that FTB has the authority to essentially reverse the California Supreme Court. A.

And so despite receiving all that feedback, FTB goes ahead and very quickly promulgates the regulation anyway. So then what happens? So the legislature sees what the FTB has done, and not less than a year later in 2009, the legislature comes in and says we're going to change the law, and we're going to change the law effective 2011. That is a very purposeful decision on

behalf of -- on the part of the legislature to go ahead and say, we're going to begin including treasury receipts in the sales factor denominator beginning in 2011.

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Now, Mr. Lo Grossman makes the argument and says, well, how I'm going to reconcile that is our regulation is promulgated under a different statute. But here's the problem with that argument. That argument essentially nullifies. It makes moot and meaningless what the legislative did during the years 2009 through 2011.

Because if Mr. Lo Grossman were right, the treasury receipts are just distortive no matter what for 2009 and 2011, and no taxpayer could ever include them.

And what the legislature did by not making the law effective until 2011 is absolutely meaningless. Just enact a law. All the legislature would be due at that point. Why go ahead and put in an effective date on that statute two years later? Well, the why is simple. The why is that because FTB disregards all the commentary they got on their regulation and because for whatever reason, the legislature made a choice to go ahead and change the law. They did so, but they gave taxpayers a bit of forewarning and went ahead and changed it as of 2011.

What the FTB is trying to do in this case is make a run around that California Supreme Court's decision in Microsoft and then the legislature's actions, which

happened after their regulation, and went ahead and told us how treasury receipts should be treated. Now, there may be ways to reconcile the Appeal of Fluor, which is a Board of Equalization decision. But to the extent that what FTB is saying is that we can enact a regulation that overturns an action of the California Supreme Court and overturns an action of the state legislative. That cannot be permitted.

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enact regulations that are at direct odds with the law, and it cannot enact regulations that render the law meaningless. And so for that reason we would argue that for these time periods at issue, Bed Bath & Beyond's receipts should be included in the sales factor denominator. This is not an issue that goes forward. The law has been changed, and it is what the legislature says it is. So we respectfully ask that those receipts be included in the sales factor denominator.

Now, I'm going to turn next to the vendor allowance issue. In the vendor allowance issue, I don't think we have much of a debate about what the law says. The law speaks to all gross receipts. I think our primary issue is are these vendor allowances, these various categories of vendor allowances, receipts? And I think for that you have to go with the record that's in front of

you.

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Mr. Lo Grossman, I think, attempted to provide some factual testimony as to what his view of the transactions were, but here's what we know. Here are the facts and evidence before this body. We know that there's an affidavit from Mr. David Denenberg, and there's testimony from Mr. Steve Taplits, and that uncontroverted testimony all says that these vendor allowances were receipts. Now, you may ask why? Why? Does that make sense?

Well, again, the uncontroverted testimony shows that Bed Bath & Beyond performs a variety of services to go ahead and earn those receipts. You have in front of three representative contracts, all of which talk about Bed Bath & Beyond earnings. That's what the contract says, earn. Use those word. It's not a discount in purchase price. It's not a rebate. It's money they earn. That word is purposeful, and they earn that money from doing certain things.

Now what do they do? They have a group of 3 to 400 people, again, uncontroverted testimony, that goes ahead and operates out of New York and New Jersey out of a company called Liberty Procurement. And that company centralizes all of the operations associated with the vendor allowances, among other things. And what that

company does, for example, is they centralize purchasing.

I think Mr. Lo Grossman attempted to say or did say, which was incorrect, that the buying occurs at the store level.

That's not true.

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Stores don't buy anything. All the purchasing decisions are made in New York and New Jersey. What's also true is as part of each of these vendor allowances, uncontroverted testimony in this case shows that data analytics are supplied as part of each of the vendor allowances. Now, I take Mr. Lo Grossman's point that perhaps that information around exactly what were the data analytics and what have you wasn't supplied in a myriad of documents. I don't know all the discussions that Best Buy [sic] people had with FTB's audit staff.

I mean, there were numerous, numerous phone calls. The audit staff was not brought here to testify as to what did or what was or what was not conveyed in those discussions and perhaps that's unfortunate. But we do know that we have uncontroverted testimony that things like data analytics, advertising services, purchasing, decisions, all of these activities that Bed Bath & Beyond was compensated for, we have uncontroverted testimony that those decisions and that service was provided using technology that was maintained in New York and New Jersey using a group of hundreds of employees that resided in

New York and New Jersey.

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And to the extent that a store personnel set up the end cap display, that personnel didn't have any sort of independent authority as Mr. Taplits testified. Those decisions who got the end cap and where the product was placed and whether or not the luggage was placed next to the alarm clocks, all of those decisions were made by a highly sophisticated group resident in New York and New Jersey.

That's where the services were performed. That's what Mr. Taplits testified those vender allowances were made for, and all of that occurred in either New York or New Jersey, not in California. So with respect to the inclusion of these receipts in the denominator, the contracts that are at issue in this case and the testimony, they all show that these was money that Best Buy earned.

The fact that the way the money was paid was that Best Buy went ahead and deducted it from accounts payable -- Best Buy -- Bed Bath & Beyond deducted it from accounts payable. The fact that they did that doesn't change the categorization of how those receipts or the fact that they are receipts in the first place. Simply because I take payment by reducing a payable doesn't mean that the receipts are anything other than receipts.

Lastly, Your Honor brought up the sales tax treatment and how these receipts are treated for other means. And I thought that was -- it's obviously a very good question and an instructive one because if what a vendor did was they went ahead and made a conscious decision to charge Bed Bath & Beyond \$90 instead of \$10, period at full stop, and Bed Bath & Beyond didn't have to do anything more, we wouldn't have a case before us today. We wouldn't have an issue.

But that's not what happened, and that's not what the evidence shows. The evidence shows that what happened is Bed Bath & Beyond entered into contracts with its vendors. Those contracts gave Bed Bath & Beyond the ability to earn money if it did certain things; data analytics, mark downs, product placement, advertising. And it's only if they did those things that they got that money. That's what happened in this case. Bed Bath & Beyond fulfilled its obligation. It paid for it, and the fact that it was paid by reducing an accounts payable doesn't change any of those underlying facts.

For those reasons, we respectfully submit, Your Honors, that Bed Bath & Beyond should include the vendor allowances in its sales factor denominator. And we'd ask that the Court rule in our favor.

We thank you very much.

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JUDGE LEUNG: Thank you, Mr. Tresh.

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Judge Akin, questions for the parties?

JUDGE AKIN: Judge Akin speaking. I don't have any questions for either party at this time.

JUDGE LEUNG: Okay. Judge Le?

JUDGE LE: This is Judge Le. I do not have any questions for either party.

JUDGE LEUNG: Okay. I do have a follow-up question for you, Mr. Tresh. Perhaps the Franchise Tax

Board in a machine, but I'm curious about the -- when you mentioned just now and earlier, about the placement of the product, shelf space, and the fact that a Liberty entity back East negotiated all those terms with the vendors.

And my curiosity is, are the vendors paying for the Liberty staff, or are they paying for the space at the store where the product should be arranged to make it more sellable?

MR. TRESH: I don't think it's either, Your
Honor. I think what they're being compensated for is
these Federal allowances is we've talked about how Bed
Bath & Beyond has a lot of data. And if that data would
show that Bed Bath & Beyond could earn more money by
setting up an end cap in a certain way, then presumably
Bed Bath & Beyond would do that. And -- but those
decisions as to how those displays were set up or how the

store has set up in general, whether or not I position on a shelf the alarm clocks next to the luggage, as you heard Mr. Taplits describe, those decisions are made by the people in New York and New Jersey.

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So I'm not really paying for the space, and I'm not paying for the people. What I'm paying for is the service of making sure that those products move, if you will, and go off the shelves as quickly and as seamlessly as possible. And, again, this is money Bed Bath & Beyond has an opportunity to earn. If those people don't do their jobs well, Bed Bath & Beyond will not earn that money.

JUDGE LEUNG: Thank you. My final question is concerning the audit itself. And, Mr. Tresh, you mentioned that, you know, there are many conversations between the client and Franchise Tax Board regarding the audit. Was this the audit that was conducted at Bed Bath & Beyond or was it a desk audit?

MR. TRESH: Your Honor, I'm not sure. I know that there were -- the audit went on for some time, and there was information that was exchanged remotely and electronically in part because during some of the time frame that we were working with FTB, there was -- it was probably during the pandemic at least for some of it. But I can't answer your question as to whether or not there

was a part of the audit that was performed on-sight.

JUDGE LEUNG: Mr. Lo Grossman, can you shed some

light on that? Was this a desk audit or an on-sight

4 audit?

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MR. LO GROSSMAN: It's not -- the only records we have are the correspondence, and that would not tell us whether or not there was an on-site visit. I apologize.

portion of our hearing. We do have a question that we pose to both parties for additional briefing. The briefing will be due 30 days from today. And the question is this; whether there's a sale and use tax regulation in the State of California Section 1671.118CCR1671.1. And the question we have for the parties is whether that regulation applies to this case? And if not, why not. If so, why so, and how we should apply it. So simultaneous briefing 30 days from today.

MR. SWIESO: This is Craig Swieso from the Franchise Tax Board, may I make a comment, Judge Leung?

JUDGE LEUNG: Yes, Mr. Swieso.

MR. SWIESO: Judge Leung, 30 days from today would be the Friday after Thanksgiving. Is it possible to allow the briefing to be submitted the Monday after the Thanksgiving holiday?

JUDGE LEUNG: Well, since it's a State holiday,

1	yes, we will allow the briefing to be due it would be
2	November 29th, and make it close of business
3	November 29th
4	MR. SWIESO: Thank you.
5	JUDGE LEUNG: 2021.
6	MR. TRESH: Thank you, Your Honor.
7	JUDGE LEUNG: And we will issue an order
8	confirming that. Any further questions?
9	MR. TRESH: No further questions from Bed Bath &
10	Beyond, Your Honor.
11	JUDGE LEUNG: Thank you, Mr. Tresh.
12	Mr. Lo Grossman, any further questions?
13	MR. LO GROSSMAN: No further questions from
14	Franchise Tax Board.
15	JUDGE LEUNG: Okay. We will leave the record
16	open until we receive those briefs. We wish you all
17	the next hearing will start at 1:00 o'clock. I wish
18	everybody a good day and a wonderful holiday and stay
19	safe. You have a great day now. Bye-bye.
20	(Proceedings adjourned at 12:26 p.m.)
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## 1 HEARING REPORTER'S CERTIFICATE 2 I, Ernalyn M. Alonzo, Hearing Reporter in and for 3 the State of California, do hereby certify: 4 5 That the foregoing transcript of proceedings was 6 taken before me at the time and place set forth, that the 7 testimony and proceedings were reported stenographically 8 by me and later transcribed by computer-aided 9 transcription under my direction and supervision, that the 10 foregoing is a true record of the testimony and 11 proceedings taken at that time. 12 I further certify that I am in no way interested 13 in the outcome of said action. 14 I have hereunto subscribed my name this 22nd day 15 of November, 2021. 16 17 18 19 ERNALYN M. ALONZO 20 HEARING REPORTER 21 2.2 23 2.4 25