BEFORE THE OFFICE OF TAX APPEALS STATE OF CALIFORNIA

IN THE	MATTER OF TH	HE APPEAL OF,)		
)		1004001
PAKWAN :	RESTAURANT,	LLC,)	OTA NO.	18043017
		APPELLANT.)		
)		

TRANSCRIPT OF PROCEEDINGS

Cerritos, California

Tuesday, September 13, 2022

Reported by: ERNALYN M. ALONZO HEARING REPORTER

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14	Transcript of Proceedings, taken at
15	12900 Park Plaza Dr., Suite 300, Cerritos,
16	California, 91401, commencing at 3:05 p.m.
17	and concluding at 4:22 p.m. on Tuesday,
18	September 13, 2022, reported by Ernalyn M. Alonzo,
19	Hearing Reporter, in and for the State of
20	California.
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1	APPEARANCES:	
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3	Panel Lead:	ALJ TERESA STANLEY
4	Panel Members:	ALJ SUZANNE BROWN
5	raner members.	ALJ DANIEL CHO
6	For the Appellant:	ELLIOTT SPEISER
7	The the Decreedest.	
8	For the Respondent:	STATE OF CALIFORNIA DEPARTMENT OF TAX AND FEE ADMINISTRATION
9		RANDY SUAZO
10		CHAD BACCHUS JASON PARKER
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1	Cerritos, California; Tuesday, September 13, 2022
2	3:05 p.m.
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4	JUDGE STANLEY: Then let's go on the record.
5	And again, this is Judge Stanley speaking. This
6	is for the Appeal of Pakwan Restaurant, LLC, Case Number
7	18043017. It is September 23rd, 2022, and it's about
8	3:05 p.m. in Cerritos, California. September 13th. Okay.
9	Good I got a whole ten days ahead of me. Thank you.
10	I'm Judge Teresa Stanley, and to my right is
11	Judge Suzanne Brown. To my left is Judge Daniel Cho.
12	Neither party objected at the prehearing conference to the
13	substitution of Judge Brown in place of Judge Lambert.
14	I'm going to conduct the hearing today, but as I said
15	earlier, the Panel will equally deliberate and issue a
16	written opinion within 20 days after the record closes.
17	I'm going to ask
18	What did I just say? 20 days. I shouldn't
19	read. That's why. Because then I don't think. Okay.
20	I'll ask the parties to introduce themselves,
21	starting with Appellant, please.
22	JUDGE CHO: And just a reminder, Mr. Speiser, can
23	you talk into the mic and make sure you turn it on.
24	MR. SPEISER: Elliot Speiser on behalf of
25	Annellant Pakwan Restaurant IJ.C

JUDGE STANLEY: Thank you.

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MR. SUAZO: Randy Suazo, Hearing Representative CDTFA.

MR. PARKER: Jason Parker, Chief of Headquarters
Operation Bureau with CDTFA. And we also have Chad
Bacchus, Tax Counsel with our legal division in the
audience.

JUDGE STANLEY: Okay. Thank you.

I wanted to let you know for both the Appellant's purposes and the general public, who is viewing this, that the Office of Tax Appeals is independent of any other tax agency, including the California Department of Tax and Fee Administration or as we call them CDTFA. The Office of Tax Appeals is not a court but is an independent appeals agency staffed with its own tax experts. The only evidence that we have in the Office of Tax Appeals' record is what was submitted in this appeal. These proceedings are being live streamed on YouTube, and our stenographer Ms. Alonzo is reporting the proceedings.

The issues that we have to decide in this appeal today are whether Appellant has established that a reduction is warranted to the amount of unreported taxable sales for the audit period October 1st, 2008, through March 31st, 2012. The second issue is whether Appellant was negligent. And the third issue that was raised at the

prehearing conference was whether a reduction of interest 1 2 is warranted in this case. 3 Mr. Speiser, does that sound correct? MR. SPEISER: Yes, it does, Your Honor. 4 5 JUDGE STANLEY: And Mr. Suazo, does that sound correct. 6 7 MR. SUAZO: Yes, it does. 8 JUDGE STANLEY: Okay. 9 And one of my co-Panelist pointed out the 10 reduction of interest had not been raised or briefed 11 previously, and I was going to ask the Department if they 12 would like time after the hearing to be able to brief that issue. 13 14 MR. SUAZO: Yes, we would setup a timeline. JUDGE STANLEY: Okay. Okay. We'll do that at 15 16 the end. 17 Okay. And then for exhibits, we have Appellant's 18 Exhibits 1 through 16. Several of them are duplicates of 19 CDTFA's exhibits, including Exhibits 1 through 5, 7 20 through 11, 13, and 15 through 16. An exhibit identified 2.1 as Number 6 was never submitted. So we do not have the 22 Exhibit 6 that I had put in the exhibit log that was sent 23 to the parties. We don't have that exhibit. 2.4 Mr. Suazo, are there any objections to any of

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those exhibits?

1	MR. SUAZO: No objections.
2	JUDGE STANLEY: Okay.
3	And CDTFA submitted an exhibit index identifying
4	Exhibits A through F, and did more recently submit Exhibit
5	G, which is a credit card sales ratio schedule.
6	Mr. Speiser, do you have any objection to any of
7	those exhibits?
8	MR. SPEISER: No objections, Your Honor.
9	JUDGE STANLEY: Okay.
10	And one more detail with respect to Appellant's
11	Exhibit Number 12. It was identified as a Board hearing
12	summary by Appellant, but it appears to be a summary
13	analysis prepared for the Department's Bureau of Tax and
14	Fee Division. So I corrected that on my own copy of the
15	exhibit log.
16	So we had talked about Mr. Speiser having to do
17	an opening statement. We talked about giving you ten
18	minutes to do that. So why don't you go ahead and
19	proceed.
20	MR. SPEISER: Thank you, Your Honor. I don't
21	believe I will need the full ten minutes, but I do
22	appreciate the opportunity.
23	
24	OPENING STATEMENT
25	MR. SPEISER: Your Honors, the taxpayer's central

argument has been consistent throughout this entire exam and appeal process, and that argument is simple. It's essentially maintaining that it's been deprived of its right to due process and fundamental fairness in the administration of this appeal. As the record will indicate, the taxpayer has always acted in good faith and provided all responsive documents.

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The Department's failure to timely administer this appeal warrants terminating sanctions. This appeal is an excess of ten -- approximately reaching close to ten years with almost no communication from the State in that time period. As the Appellant will demonstrate during this appeal, the CDTFA on October -- excuse me -- issued a decision back in August 27th, 2014, recommending that Appellant's appeal be denied. At that oral hearing, in connection with the appeal, the BOE heard their arguments and sent the case back down as it did not conform to the audit manual. The instructions were clear.

The BOE was afforded an opportunity to review its findings and issue a supplemental decision, which it did in February of 2015. Thereafter, we were scheduled for another Board hearing. On April 13th, 2016, the record will show that a week before our hearing the Board requested that this matter be continued in order to file a supplemental decision. That supplemental decision took

four-and-a-half years to be issued. There were no changes in the supplemental decision, no new authorities, no analysis of facts. There was something new in that supplemental decision that the Appellant had to wait an excess of four years.

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The supplemental decision did not properly address the reasonableness of the findings as instructed by the Board members at the prior hearing, and failed to address, more importantly, how the auditor can deviate from the audit manual. Not only did the CDTFA not properly address the reasonableness of the findings as expressed by the Board, but has failed. Again, I want to emphasize it has failed to demonstrate how we can deviate from the audit manual in connection with this exam.

So in connection with taxpayer's argument, essentially, what we're maintaining is the conclusions that have been reached are completely unreasonable. The examination took place. And based upon the examination, the agent conducted numerous independent tests, such as a bank deposit analysis, a comparison of a reconciliation of federal tax returns, and numerous other testings. In connection with those audit findings, it's interesting that the error rate for the reconciliation to the tax return came out to 3.79 percent.

With respect to markup analysis, the markup

analysis, as referenced in Exhibit Number 9, falls within the guidelines. And so with respect to the markup analysis, it appears that their markup analysis is consistent with a reasonable markup. But the reason the agent does not want to use the markup analysis is he maintains that he does not have confidence in taxpayer's purchases. He maintains that the taxpayer is understating purchases.

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Now, the effect that would be caused by understating an expense is increasing your bottom line. You increase your income when you reduce expenses. So although there is no explanation within the agent's write-up or within supplemental decisions, at no point in time do we have any understanding why a markup calculation was not used, other than to say that the agent does not have confidence that the complete set of substantiation the expenses have been provided.

However, there's an easy remedy for that. You simply pick up the phone or you write a communication to the vendor who is supplying all these taxpayer's supplies. And, again, this is a restaurant. So we know who is supplying the meat. We know who is supplying the poultry. We know who is supplying the vegetables. But the agent doesn't want to do the extra step. So the agent takes the markup analysis and sets it aside and says, I have no

reliability in these receipts. And, again, his contention is that the taxpayer is underreporting its expenses which it, again, would increase the taxpayer's income.

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So notwithstanding that, the examiner does do these alternative tests. He reconciles the federal income tax return, and that produces a negligible error rate, a very small error rate. In addition, he then performs a bank deposit analysis. And the bank deposit analysis reflects that there is more sales being reported than income being deposited. And at this time, you must remember that in the early part of this examine the taxpayer is a cash business only. Midway through the examination the taxpayer starts accepting credit cards.

And just for a little relevant history, the two operators are both immigrants to this country. They're very hard working. They are Pakistani immigrants. Their restaurant serve Pakistani food and Indian food. They are both nice gentlemen. They're not that sophisticated, but they understand how to track their income and how to track their expenses. And as the examiner noted, at the end of every shift a report is prepared that sums up all the receipts, and then that's posted into an Excel spreadsheet.

We maintain that those are contemporary -- excuse me -- contemporaneous business records based on the fact

the examiner is noting and memorializing that this procedure is done every day by the financial partner. And that individual is Mohammed Shahbaz. So at the end of the day, the examiner says, you're reporting more income than what you're depositing in the bank and, therefore, I find your deposit analysis to be unreasonable and unreliable.

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Now, normally when it's the other way around that conclusion is justified when you have more money coming in than what's being deposited. Here, since it's a cash business, we maintain it is reasonable for the taxpayer to keep a certain percentage in each of the locations, because they're a cash business, they must have money for their registers. And as noted in the taxpayer's notes, that reconciliation was confirmed that it's performed every day.

So at the end of the day, what we have here is a cash basis, cash extensive business that early on didn't accept credit cards. And based upon that activity, a bank deposit analysis is performed, but that's also disrespected based on the fact you're reporting more income than you're depositing. We believe that's an indicia that the taxpayer is following proper accounting.

Let's get back to the markup analysis. Again, we believe that what should have been performed here was to either perform an enlarged markup analysis and speak to

the vendors or alternatively -- and this is the thrust of our argument here today -- sales in this case -- I'm just going to cut to the chase. Sales in this case are being projected based upon the examiner's one-day site observation. We know from the Audit Manual that a site observation for one day at Section 080.3, a one-day site observation can be used to either impeach a taxpayer's records or demonstrate that they are not complete and accurate.

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At no point in time, does the examiner discuss this with the taxpayer. The examiner maintains that the taxpayer is not open to increasing the site examination. Notwithstanding that, the manual makes it clear that we can only use these conclusions to impeach. Now, based upon the information that's been provided to the examiner, there are several alternative tests that can be performed. Excuse me. There are several alternative tests that can be performed that are prescribed by the Audit Manual when the site observation demonstrates that the examiner does not have comfort levels with these records.

First is to increase the inspection to three days. At no point was the taxpayer ever notified that if you do not allow an increase site inspection, we were going to use the one day. And equally important we like to emphasis, again, the taxpayer throughout the write-up

the taxpayer continues to argue that your statistics are erroneousness based upon your sample size. And so they continue to offer additional periods.

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They start with a two-week period. It is increased to a two-month period. Again, these are the taxpayers offering the examining agent additional records to demonstrate we believe your site observation is inaccurate. Additionally, during the site observation it was brought to the agent's attention, taxpayer contends that there was graduation parties with some small families from the middle schools. The agent had -- well, we had been asked and you go back and find the schools. At this point in time, we can't even find the party. We know that it was an Indian family that came with their family. They were celebrating a middle school.

And this was a representation made during the examination. This is not made from my office. We're just advancing this because it was a contemporaneous statement made by the taxpayer, not the taxpayer's rep. And, again, we emphasize the fact that the taxpayer has no background in any type of tax procedure or tax controversy. We maintain that -- similar to dying declaration, this individual's statements do hold a lot of weight for truth and veracity. And based upon the relationship that the agent memorializes in their write-up, it was a very

cooperative relationship. This was not an adversarial relationship.

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And don't get me wrong. Nobody enjoys having any taxing agency come in and do an examination. And, therefore, with respect to the taxpayer's position that we don't want to increase this site observation, again, if they were just informed that if you don't there are going to be consequences or we're going to be limited in what we can do. But the Manual makes it clear at no point can you use a one-day's observation to project sales.

The remainder of our exhibits are essentially the fruits of this tainted tree. Our other exhibits, if we go through the exhibits, basically what has occurred is the one-day sample produces an average sale. That average sale then is intertwined into all of the agent's projections and determinations with respect to projected sales. We also want to emphasize the fact that this observation occurs outside of the audit period. As accurately pointed out, when we were doing our housekeeping, the audit period here is from October 1st, 2008, through March 31st, 2012. The observation occurs on May 30th, 2012, essentially, two months after the audit period.

In addition, during 2011, the taxpayers among their several locations made improvements. These are

essentially cosmetic improvements. They're not structural. But what they did do is put in new bathrooms, which everyone would appreciate when you're going to a restaurant. They also installed new tiles. Now, the agent indicates that he has no substantiation for these expenditures.

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The taxpayer has maintained look -- because he went to the federal tax returns. Take a look at the federal tax returns. Look at the expenses with respect to the 179 depreciation and the other expenses listed with respect to improvements. They're contained within the tax returns, and it's clear. So, again, these are representations that were made by the taxpayer, not the taxpayer's rep because the taxpayer was involved during -- was present, and we want to emphasize that. This is not coming from their hired representative, their accountants.

This is coming from the taxpayer. And we put a lot of weight on that only because the taxpayer, when he was confronted with this, the first thing that the taxpayer brought up was the fact that, hey, the day you came, we -- it's graduation season. In addition, when you look at the write-up in connection with the site observation, it's clear from the agent that Thursdays, Fridays, Saturdays are the busiest days of the week; Friday and Saturday being the busiest.

The site observation here was conducted on a Wednesday. Now, some of those restaurants are closed on Monday and Tuesday. So, essentially, what we have is a four-day period for some of these restaurants. So with respect to three busiest days, the agent elects not to use one of those days. We believe consistent with the Audit Manual.

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JUDGE STANLEY: Can I stop you for a second?

MR. SPEISER: Certainly.

JUDGE STANLEY: I'm sorry to interpret. But we had talked at the prehearing conference about giving you some time for an opening statement and also for witness testimony, but it doesn't appear you have any witnesses with you?

MR. SPEISER: Right. And I had told the person when I checked in that the witnesses would not be appearing today.

JUDGE STANLEY: Okay. That's fine. I just wanted to know if I should go ahead and let you keep talking and use the time that we allotted for them. So you can proceed. Sorry to interrupt.

MR. SPEISER: Not a problem. Thank you.

So in connection with the audit findings, again, in connection, if you look at Exhibit 8, this Exhibit 8 basically indicates consistent with the Audit Manual that

there was an exception that the Department would go in there, and with respect to projecting sales, it would have to have a site observation of more than one day.

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And so the taxpayer has always maintained -well, he'd been given instructions to go back and review
your determinations. Based upon the fact that you're
projecting sales in violation of the Manual and that's
because it's based only on a one-day observation, as well
as the fact that no consideration is given to the -- and
if you look at the federal tax returns, there's
year-over-year growth in the tax returns year. There's
year-over-year with respect to the sales tax returns that
have been filed.

Credit cards are now being accepted, which really makes a difference in their business. They've made these improvements to these locations. And as the examiner notes in connection with his write-up, the taxpayer is now offering all types of marketing and specials. They have these lunch specials. So when the examiner started to determine an average net sales amount and some of the locations are coming up with the wrong conclusion, essentially, that the taxpayer appears to have been over reporting.

And let me bring your attention to -- the examiner, if you look at Exhibit 15 -- I'm jumping ahead.

But Exhibit 15, the notes during -- at the bottom of the exhibit, this is essentially what -- the examiner is disputing that any improvements have been made. Now, again, with respect to the improvements that the taxpayer maintains, it's both to the -- it's a cosmetic improvement. They painted. They put tile, and they've got new bathrooms.

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In addition, they've hired an adviser to do advertising. And as the agent points out on Exhibit 15, due to their lunch specials, maybe these differences are occurring due to these lunch specials. So we know that during their -- his observation, there were new things occurring. And those new things that were occurring are essentially enhancements to the business. They have lunch specials. They now accept credit cards, and the place looks clean and inviting.

Also, there was a shift. I believe in the work papers you'll see where the -- excuse me -- the examiner's work papers. The menu is also skewed a lot more towards Indian food, and that has generated a lot more in sales. So that's what we found so disingenuous that if sales are going up as evidenced by the federal tax return, the agent is maintaining that they are underreporting their expenses. And because they're underreporting their expenses, he can't -- he doesn't want to use his markup

analysis.

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Again, as spoken earlier, the remedy for that is contact the vendor. They will have a sales history to these restaurants. This restaurant doesn't change its food supplier. That's usually not good for a restaurant when they do that. So with respect to deviation from the Audit Manual, there's no justification. What should have been done is probably to focus on the markup analysis. Or earlier, when the auditor or the examining agent used — expanded and used the two-week and then went to a two-month. That came to a 24 percent error rate for which we did dispute because of certain factors. But the error rate that's being applied today is over 70 percent.

And when we look at the markup analysis, which is determined to be within the CDTFA's guidelines, when we look at the reconciliation of bank statements, the bank deposit analysis, even the examining agent on his work paper -- and that is Exhibit 13. Exhibit 13 is the agent's bank deposit analysis, and we can see from his analysis that the reported sales exceed the bank deposit. Well, we know why. Some money has to be left inside the locations. And they also keep petty cash for which the agent confirmed that's reconciled monthly by Mohammed Shahbaz.

So at the end of the day, we're unclear why this

bank deposit couldn't be used. We know that the sales are exceeding what's being deposited. And so with respect to reported sales, we can examine and confirm that using alternative methods, foremost, the markup commutation.

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In addition, the other test. So we have four tests performed by the examining agent all within generally a single digit error rate except for the two-month observation, which is 24 percent. However, he puts that aside and maintains, I'm going to go forward and utilize the results from my one-day site observation.

That one-day site observation delivers a 70 percent error rate. And so we sit back and say, how do you reconcile four other tests generally all around 10 to 12 percent averaging, and yours is 70 percent. We know that with respect to the Audit Manual, you've got to demonstrate that your conclusions are reasonable.

But in the face of all of your other work that's been performed, there's no analysis determining that this is reasonable. The only thing that he maintains is, I'm using my one-day site observation, and these are the statistics that it generates. So as I pointed out earlier in Exhibit 8, even the Board at page 3, line 23 to 24, they're citing the Audit Manual to say, I think you need to go back and probably expand it.

Now, they do address the fact the petitioner was

opposed to expanding the observation test, but there's no other discussion other than that. What taxpayer is going to welcome is an increased test. What we maintain is the taxpayer was not notified of any type of consequences.

Taxpayer should have been admonished that, look, it's in your best interest to allow this to occur. Otherwise, we're going to go back, maybe contact your vendors get your supply history to see what you're paying and determine whether or not your expenses are accurate. And if they're not now, you know, we've got a lot more information and maybe it's not a negligence penalty anymore.

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But none of that ever occurred, and we believe consistent with the Audit Manual, taxpayer has the right to be informed as to what's going to occur. Now, when the taxpayer, according to this Exhibit 8, when a taxpayer indicated, I don't want to have another inspection, the taxpayer representative stepped up and provided additional So with respect to the taxpayer, the taxpayer is trying to demonstrate, look, is there anything else we can do besides another site observation? Take another two weeks of records. Take another two months of records. We see that was performed. There was no summons. There was no compelled disclosure. The taxpayer volunteered these trying to demonstrate that your sample is not accurate.

So at the end of the day what we have here is, again, the taxpayer has just basically been waiting for an explanation. How do we deviate from the Audit Manual?

And equally important, how do you reconcile these conclusions to be reasonable when, in fact, you performed all these other tests that demonstrate your error rate is -- is so skewed, it doesn't even come close to the higher -- the highest error rate that you have computed independently.

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And so, again, what I'd like -- I don't want to go into -- most of the schedules that I have attached as exhibits are basically highlighting the fact that the measure is predicated upon the one-day site observation. They are projecting sales based upon those -- that day. We know that the Manual says that can't be done. We can use it to impeach, and he did use it to impeach. But instead of doing an alternate course, what he says is, I'm not going to rely on your records because I've impeached those records, and now I'm using a device that I've used to impeach your records to project the measure.

Well, we know that -- I apologize for not having the cite memorized. I should. Within --

JUDGE STANLEY: Can you speak into the microphone, Mr. Speiser?

MR. SPEISER: I apologize, Your Honor.

JUDGE STANLEY: Thank you.

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MR. SPEISER: Consistent with the Audit Manual 0810.30, this test cannot be used to project sales without expanding the period to a full three days.

Now, Your Honors, I'm reading a revised statute dated January 2017. I understand that this audit involves some periods before that. We did go and try to obtain an earlier revised statute. We were not able to, but I'm making a representation to the Court that based upon the article that I did read, it's consistent that you cannot use a one-day site observation to project sales. There were some articles that they were discussing maybe two days, but as of January 17th, it is clear the -- it's mandated that it must be three days. Also, it's not permissive language. It is mandatory language that a one-day site test cannot be used to project sales.

And so with respect to our other exhibits, we're bringing to Your Honors' attention that these other work papers within the -- I mean, they are quite voluminous. And so we just want to bring it to your attention that these work papers are intertwined. The foundation for these work papers is the one-day site test. They are using the projected sales to determine the measure.

JUDGE STANLEY: Is that it that you have to say for now?

MR. SPEISER: That's it. That's all I have for now, yes.

JUDGE STANLEY: Okay.

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Judge Cho, do you have any questions?

JUDGE CHO: Yeah. I wanted to ask a couple of clarifying questions. So as I understand your argument, you -- the taxpayer did not want to expand the one-day observation test at some point during the audit; is that correct?

MR. SPEISER: Yes, that would be correct. Well, he wasn't inclined to. He was asked, and he said I don't want to.

JUDGE CHO: Okay. So -- and in response he requested to provide additional documentation of a different kind, such as, you said a two-week period and then a two-month period of records; is that correct?

MR. SPEISER: Yes. For additional clarification the taxpayer was not using any type of automated software. During the end of this period, they did install, in connection with improvements to their location, they got a system, Z-tapes. And that's why they said, look, we got this system in place. How about we give you two weeks' worth of or two months' worth of records? And so the agent first said I want the two weeks. He looked at the two weeks. There were issues.

And then the taxpayer said can we expand that?

I'll give you more records. I think your two weeks needs

to be expanded based on what they were discussing. They

volunteered this. They -- it's -- it's -- and then they

give them the two months, and based upon those findings,

the agent determined there's a 24 percent error rate. But

then he maintains, you know what, I can't rely upon these

records. So I'm not going to rely upon these records.

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JUDGE CHO: Okay. And at some point in time, during the audit, the taxpayer was aware the Department was going to use the one-day observation test to project. I'm sure they received the audit working papers at one time. When they were aware, why didn't the taxpayer allow the expansion of the observation test in that point in time.

MR. SPEISER: What's interesting and I believe what should have been done is basically go back and advise the taxpayer of what these determinations are looking like. Taxpayer was never given the opportunity to say, based upon this, are you going to allow us to come back? Because the way that this — the write-up occurs and based on my communications with the client, essentially, what had happened was they — the site observation was conducted, and then there were issues, and they said we'd like to go back. He says I really don't want to. Can you

just have more records, so the agent took more records.

At no point in time was there ever a discussion that we're going to use a one-day site observation. At no point was this ever represented to the taxpayer or the taxpayer's representatives. I believe, if in fact that was, because I believe the taxpayer's representatives were competent. They would --

JUDGE CHO: I'm going to stop you right now just to kind of speed this up a little bit.

MR. SPEISER: Sure.

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JUDGE CHO: If you look at the 414-Z, which is on page 92 of the Department's exhibits, it's Exhibit F.

It's the audit working papers. It looks like the audit was sent to the taxpayer's representative Mr. Dryer by email on June 13th, 2012. And at that point, once you receive the audit working papers, you're pretty much aware of how the Department is coming out to their determination. My question then is why wasn't the observation test expanded at that point in time?

MR. SPEISER: If you look at Mr. Dryer's response, Mr. Dryer's response is, essentially, your sample is not accurate. That's what Mr. Dryer's response is. Mr. Dryer is requesting --

JUDGE CHO: Just a reminder to please speak into the microphone.

MR. SPEISER: I apologize. Sorry, Your Honor.

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Mr. Dryer's response is your sample is not reliable. Let's increase it. That has always been the taxpayer's contention because they don't have a reliable sample. I mean, based upon statistics, you've got to have a solid foundation. Otherwise, you start having these outliers and different issues. At no point in time -- and when you read the write-up, I don't think a layman will understand how this is being determined. What they're looking at is, what is the amount that is, you know, they say I owe.

And so when you go through this, I'm not saying that it's artful writing, but it is very persuasive. You forget the fact that this is predicated on a one-day site observation. They start intertwining all these other test results and you lose focus that -- these are all red herrings. It has nothing to do with your markup analysis. It has nothing to do with your bank deposits. It has nothing to do with your cash sales. The examining agent at least verified that was reconciled at the end of every business day, because they're a cash business early on in the period.

So with all due respect, I don't believe the taxpayer is ever on notice or put on notice that, hey, this is predicated on a one-day site observation. From

reading the report, basically, it gets buried in all types 1 2 of other references. You know, they're talking about 3 supplies not being accurately stated. He talks about his bank deposit analysis. He talks about the average sales. 4 5 Well, the average sales come from his site observation. 6 So all of this is tainted, and I don't believe 7 that the burden should be upon the taxpayer, rather every individual has a duty to at least follow the requirements, 8 9 their code. They're given a rule book, and we should all 10 follow the rules. If you don't follow the rules, then 11 there's consequences. We don't have any type of order if, 12 in fact, we're not going to adhere to the rule book. 13 JUDGE CHO: All right. Thank you very much. 14 Those are the only questions that I have. 15 JUDGE STANLEY: Judge Brown, do you have any 16 questions? 17 JUDGE BROWN: I may have one or two questions. 18 Mr. Speiser, you referred to the renovations to the 19 restaurant. 20 MR. SPEISER: They're not renovations, they are 2.1 more improvements. 22 JUDGE BROWN: And were those improvements made to 23 all four locations or --MR. SPEISER: Most -- I believe so. I believe 2.4 25 that they spent approximately \$100,000, and it was just

basic tile paint and bathrooms. And then they put in the 1 2 credit card system and their marketing. But they're not 3 enlarging the space. There's no structural improvements. 4 JUDGE BROWN: So it's not changing the seating? 5 MR. SPEISER: It's -- yeah. JUDGE STANLEY: And I guess my question is when 6 7 you were referring to the --8 MR. SPEISER: I don't even know if they were 9 changing the seating. I think it was just paint and tile. 10 JUDGE BROWN: Okay. And are there any pages in 11 the exhibits that you want to point me to that are 12 evidence of --13 MR. SPEISER: The federal tax returns. 14 federal tax returns were referenced in the write-up. 15 were given to the state. And so if they're not in -- I 16 thought they were in the State's work papers because they 17 were provided. But that was the part where we said, look 18 at -- if you look at the depreciation schedules, you could 19 see that money is being spent. But the agent wrote up, I 20 don't see any substantiation. 21 JUDGE BROWN: And then you -- during the 22 presentation and then your briefing, you referred to the 23 Board hearing, which seems like you're referring to the 2.4 actual Board members, but I don't see that in the

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evidence. I see that there's a Board hearing summary, but

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1 what I --2 MR. SPEISER: It would be the Board hearing 3 summary. That's all we received from the Board hearing. I don't believe we received anything else, other than 4 5 their summary, which is their ruling. 6 JUDGE BROWN: Well, the Board hearing summary --7 MR. SPEISER: Is different from a ruling. When I said that, I'm going -- so what I have here, again, 8 9 because this goes back. It would just be the summaries. 10 JUDGE BROWN: And so there's no indication that 11 the Board members actually met and discussed this case 12 during the Board hearing; correct? 13 MR. SPEISER: Well, these summaries are prepared by the Board; correct? It's not prepared by -- I mean, 14 15 this is after our hearing, this is what gets circulated, 16 no? 17 JUDGE BROWN: No. 18 MR. SPEISER: Then who prepares them? 19 JUDGE STANLEY: But I just wanted to clarify your 20 argument. I didn't --2.1 MR. SPEISER: Okay. Because, again, what we're 22 relying on -- what we're trying to communicate today is we 23 had gone forward to the BOE and had an oral hearing 2.4 pre-CDTFA. At that hearing, the -- one of the elected

members pointed out the fact -- and this is why we believe

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it was taken off calendar later, because we contacted their office. They called us back before the supplemental D&R was issued, and said, look, have you gotten anything yet? We said no.

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They said we don't believe that they're going to address the reasonableness of their conclusions. So when you go back to your next hearing, you need to emphasize that. That hearing then was taken off calendar that week. We waited over four-and-a-half years for that supplemental D&R. Then it's finally issued, and it's nonresponsive. It's basically just no change is made to it at all.

And that's what we're utilizing these for.

Again, it's our understanding that it was prepared by, you know, whoever is the administration with the Board hearing because the Board points out on page 3, they expected consistent with the Manual that this -- excuse me -- that your observation be larger if you're going to be projecting sales. So they sent it back and told them to fix it. And to this day, it has not been fixed. They are still using the one-day site observation as predicate for their projected measure.

JUDGE BROWN: I don't have anything further right now. Thank you.

MR. SPEISER: You're welcome.

JUDGE STANLEY: Okay. And I don't have any

questions, but I do have a few clarifications before we move to CDTFA's presentation. I know, Mr. Speiser, that you're an attorney so you're probably used to being in court, but we -- I have to clarify for the public that we are not a court. We're an administrative hearing body. So just to make that clear. And you don't have to call us Your Honor, either. You can call us Judge Stanley, Brown, and Cho.

And then with respect to a couple of other questions that just came up. Judge Brown, you can look on page 80 of CDTFA's exhibits for Schedule 12-B that lays out the federal income tax returns.

And I'm going to ask Mr. Suazo as part of his presentation if he can just answer the question that was raised about what a Board hearing summary is and who prepares it, whether it's prepared before or after a Board hearing. Okay.

So, Mr. Suazo, you can proceed when ready.

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PRESENTATION

MR. SUAZO: The Appellant operates four restaurants in the Bay Area, one in Hayward, one in Fremont, and two in San Francisco. Only two locations accepted credit cards. All restaurants specialized in Pakistani and Indian-style food. The seller's permit was

closed out effective March 31st, 2012, due to a reorganization.

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The audit period covers from October 1st, 2008, through the close-out period of March 31st, 2012. Records reviewed included federal income tax returns for 2008, 2009, and 2010, bank statements, daily summary reports, point of sale system data for the period from February 1st, 2012, through March 21st, 2012. Comparison of federal income tax returns to sales and use tax reported sales disclosed minimal difference; Exhibit F, page 80. Comparison of sales to cost of goods sold for federal income tax returns disclose an overall markup of 388 percent; Exhibit F, page 79.

Markups for 2008 was over 500 percent. The markup appears high in comparison in industry averages for this type of business. The cost of goods sold appears to be understated. The purchase invoices were not provided; Exhibit F, page 49. So no verification could be conducted to validate recorded cost of goods sold. Bank deposits for each location were scheduled and quarterly summaries were compared to reported sales for the period from October 1st, 2008 through September 30th, 2011. No major differences were noted; Exhibit F, page 81.

Reconciliation of recorded sales amounts to reported sales revealed minimal differences; Exhibit F,

page 77. Recorded February and March sales for 2009, 2010, and 2011 were compared to February and March sales of 2012. Results showed minimal differences; Exhibit F, pages 61 to 66. Observation tests were undertaken to verify the validity of the recorded sales amounts.

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Observation tests were conducted on all four locations for Wednesday, May 30th, 2012. The observation test revealed ex tax sales for all locations amounted to just over \$6,100. Average recorded Wednesday sales for all four locations for the period from January 1st, 2011, through September 30th, 2011, that amounted to just an average of \$3,487; Exhibit F, page 56.

The observation test also disclosed that for two restaurants that did accept credit cards for payment had a 40 percent credit card to cash ratio for the O'Farrell location in San Francisco, and 36 percent credit card to cash ratio for the Hayward location. A percentage of error was computed using the time frame closest to the part of the year that the observation tests were conducted, Wednesday, May 25, 2011, and Wednesday, June 1st, 2011. The sales were totaled and averaged and compared to the observation results to compute a 70 percent percentage of error; Exhibit F, page 55.

The percentage of error was applied to reported sales and total audited sales for almost \$7 million. When

compared to the reported sales of \$4.1 million, a difference of unreported taxable sales of \$2.9 million; Exhibit F, page 54. The Appellant states that a one-day observation test is not representative. However, the Appellant did not allow for the audit team to conduct more observation tests, which is on Exhibit A, page 21.

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In preparation for this hearing, the Department was able to obtain 1099 credit card information for 2011 for the Hayward and O'Farrell San Francisco location.

1099-K data was also obtained for 2012 but only for the Hayward location. Now, if you can indulge me, please go to Exhibit G. On Exhibit G there's analysis of a 1099-K data.

Exhibits G, pages 113 to 117 discloses the following: Credit card ratios from the observation test showed the Hayward location had a 36 percent -- the Hayward location had 36 percent of sales paid for with card, and O'Farrell-San Francisco location had a 40 percent of sales paid for with credit cards. That's on Exhibit G, page 114. The credit card ratio for each location was applied to the respective 1099-K credit card sales reports.

After adjustments were made for tips and sales tax included, the computed combined sales for both of these locations was \$94,000. And that is on Exhibit G,

page 113. Recorded sales, which are on Exhibit G, page 115, obtained from the Appellant's financial statements for the same two locations combined for a total of \$449,000. Again, that's on Exhibit G, page 115. So that's what he recorded. So when you look on page 113, what you're going to see is that the disclosed difference of \$544,000 in sales is more than double what is recorded for the two combined locations. Again, that's on Exhibit G, page 113.

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The combined percentage of error for this nine-month period is over 120 percent. I'm going to Exhibit G, page 115 --or page 117. Excuse me. Comparison of 1099 credit card information for the same nine-month period disclosed that credit cards made up almost 90 percent of the bank deposits. Again, the credit card ratio of sales observed in the observation tests showed credit card payments accounted for 36 percent of the Hayward's location sales and 40 percent of the O'Farrell-San Francisco location sales. Based on these ratios, a vast majority of the cash sales are not being deposited into the bank accounts, and are not being recorded into the Appellant's financial statements.

Also on page 116, comparison of the credit card sales for the Hayward location for the fourth quarter of 2011 were over \$130,000. Yet, reported sales using the

local sales tax amounts were only \$104,000 for the first quarter for 2012. The 1099-K shows \$160,000 worth of sales using the credit card deposits. However, there was only \$98,000 reported for the Hayward location, so again, we have a vast difference.

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Because credit card sales are far greater than the reported sales for the Hayward location, it stands to reason that not all sales from the restaurant are being properly reported -- properly recorded in the Appellant's financial statements and reported on the Appellant's sale and use tax returns. In summary, the 1099-K analysis shows Appellant vastly underreported the sales in both the reported and recorded sales. The analysis also validates that the observation tests were representative, and the 70 percent percentage of error is conservative.

Revenue & Taxation Code 7054 authorizes the

Department to examine the books, papers, records, and
equipment of any person selling personal property, and the

Department may investigate the character of the business
to verify the accuracy of any return made. Moreover,

Revenue & Taxation Code 6481 states that if the Department
is not satisfied with the return or returns of amount of
tax or other amount required to be paid to the State by
any person, it may compute and determine the amount
required to be paid upon the basis of the facts contained.

In the return or returns or upon the basis of any information within its possession or that it may come -- or that may come into its possession. Sorry. Here the Department examined Appellant's books and records. And even thought it found them to be complete and in agreement, the Department was within its rights under Sections 7054 and 6481 to examine behind the books.

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Accordingly, the Department's use of alternative method to compute and determine taxable sales in the applicable sales tax that should have been reported for the audit period was reasonable. Also, if you happen to look at the federal income tax returns, on the federal income tax returns, normally, what we find is that rent is around ten percent of what sales should be. If you look at what the amount of total sales that was computed by the Department and you compare it to the rent, it is within around the ten percent. Maybe a little bit higher, but it's going to be in there.

The taxpayer's federal income tax returns shows over 20 percent of rent as part of sales. So it's way higher than what historically it should be. Again, this points to the reasonableness of the Department's findings. So, again, the Department has shown that its determination was reasonable and the Appellant has not provided sufficient evidence or other documentation to prove

otherwise.

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This concludes my presentation. I'm available to answer any questions you may have.

MR. PARKER: Judge Stanley, I just wanted to add you asked us to address the Exhibit 8, the Board hearing summary. The Board hearing summary is a document prepared in preparation for an upcoming Board hearing. It was developed by our Appeals Division to give a summary of the audit in the case and the issues that are currently under issue for the Board and the Board members and their staff in preparation for the hearing before the Board. So it's a document prepared in advance of the hearing, and it's not a summary of the actual hearing that took place.

JUDGE STANLEY: And does the Department know whether a hearing actually ever occurred in this matter?

MR. SUAZO: I did not see a hearing actually occurring. I can go back and check again.

JUDGE STANLEY: Just to clarify, I did ask for copies of the agenda or minutes from that meeting, if it occurred, and we didn't receive anything. So I'm assuming it may not have occurred.

Judge Cho, do you have any questions?

JUDGE CHO: Yes, just one clarifying question, I hope. So based on Exhibit G, the credit card sales information analysis, it's the Department's position

1 that -- at least with respect to those two stores that did 2 accept credit cards -- if they were to do kind of a more 3 in-depth analysis, the error rate that would have been --MR. SUAZO: It would have gone up. 4 5 JUDGE STANLEY: Would have gone up to about 6 121 percent; is that correct? 7 MR. SUAZO: Yes. And that's over a nine-month period, not a one-day period. 8 9 JUDGE CHO: And then if you had projected that 10 error rate to the entire audit, this would have been a 11 much larger audit; is this --12 MR. SUAZO: Yes. Also, if you look on Exhibit G, for those two Hayward locations in the fourth quarter 2011 13 14 and first quarter 2012, I believe, the sales are higher than what was reported to us for the Hayward location 15 16 based on the local tax that was deferred to that area. 17 JUDGE CHO: Okay. Thank you. That's the only 18 question I have. Thank you. 19 JUDGE STANLEY: Judge Brown, do you have any 20 questions? 21 JUDGE BROWN: I think I may just have one or two. 22 Does CDTFA want to make any argument about application of 23 the negligence penalty, considering that this was a first-time audit. 2.4 25 MR. SUAZO: The amount is very material.

1 Basically, running the locations on their own, the person 2 would have known that it was being well underreported. 3 because of the significance and the materiality, the fact that they would have known, the fact that if you look at 4 5 the bank deposits by themselves for those two locations, 6 it makes up 90 percent. And if you see, based on the 7 information that was provided to us on that site test, it should have been 36 percent for the Hayward location and 8 40 percent for the San Francisco-O'Farrell location. 10

There's no -- they would have known that it was being not reported properly. As a matter of fact, it looks like the only -- I mean, in a way it sort of looks like just one shift is being reported. If they had two shifts, a lunch shift and dinner shift, it looks like only one shift is being reported.

JUDGE BROWN: Thank you. I have no further questions right now.

JUDGE STANLEY: Okay. And I don't have any questions. So I'm going to give Mr. Speiser ten minutes to respond to what has been said and to conclude.

MR. SPEISER: Thank you.

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CLOSING STATEMENT

MR. SPEISER: I do take issue with the conclusions that are being advanced here. Again, we are

dealing with a one-day site observation. The State maintains that due to difficulties in getting information -- which we do not see anywhere being addressed -- that they are unable to get records in connection with their expenses, cost of goods sold.

Again, if a taxpayer is not going to comply with a voluntary request, the State has alternative means of obtaining that information.

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Today we're talking about the fact that the state maintains that their rent is questionable. It should be a lower percentage. It's too high. That's simple to verify. If, in fact, the State has concerns, why don't we just request the lease or lease payments. With respect to the expenses that the State says the taxpayer alleges is not providing, notwithstanding the fact that the taxpayer is providing an additional two months' worth of records to try and demonstrate that the sample needs to be enlarged, why doesn't the State just say, if you're not going to give us the identity of your suppliers, then we'll summons it. We'll obtain it on our own.

I don't know. I forgot my colleague's term was we're going to go behind the numbers. Well, why don't we do that all the way around. Again, we maintain that no point in time was the taxpayer ever advised that a one-day site observation is all he's entitled to. There were four

other tests that were performed. None of those results can even be reconciled to determine that the 70 percent is reasonable.

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Now, we're talking about error rates over 100 percent. Again, the taxpayer maintains no consideration has been given to year-over-year growth. No consideration has been given that a new system has been inputted into these locations now so they can all accept credit cards. We live in a digital society today. No consideration is being given to any improvements alleged to have been made and substantiated by the federal income tax returns.

And no consideration is given to the fact that an advertising program has been put in place advertising lunch and dinner specials for which when the agent comes across a -- an error rate that is not suitable for him, he writes it off as, well, just must be in connection with their new programs. Well, that's contradicting themselves because he's saying I don't see any evidence of new programs. So, again, at the end of the day, the entire measure here is predicated upon a site observation that is in violation of the Audit Manual.

If, in fact, the agent had issues that they are alleging today that he couldn't get the records, there are plenty of devices in the Audit Manual afforded to an agent

when you have uncooperative taxpayers. However, the record here demonstrates that you don't have an uncooperative. So I don't believe at any point in time the taxpayer refused to give any information surrounding their accounting records.

And with respect to their request for an additional site observation, that's a bit nefarious. Because, again, they're asking. He's saying no, and then they're going to discuss these other issues. At no point in time did they ever come back and say, do you want to reconsider? And we believe that is predicated on notions of fairness and due process.

And, again, that's essentially what the taxpayer maintains that they have not been deprived, but the State is now attempting to manipulate their conclusions to fit into their argument when, in fact, there are plenty of other alternatives. And we know the amount of time that was spent on this case by the agents. They certainly had the opportunity to either compel a disclosure, or use an alternative test that produces reliable conclusions like the markup.

Thank you.

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JUDGE STANLEY: Thank you, Mr. Speiser.

Judge Cho, do you have any follow-up questions?

JUDGE CHO: Yes. I just wanted to clarify

1 something.

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So, Mr. Speiser, you're saying that credit cards were accepted at all the locations or was it just two of the locations as the Department is saying?

MR. SPEISER: Well, again, so they -- in the beginning they were cash. They did not accept credit cards. During the course of the audit and when the site observation occurred, at that point in time, they had a POS system put into place. It was towards the end of the examination period. And I believe that's why the agent said, I'll tell you what. Give me the last two weeks of your Z-tapes. Okay. Give me the last two weeks of Z-tapes, and then I'll examine those.

When that came back, that two-week analysis produced an error rate of less than 15 percent. But the taxpayer maintained, hey look, you've got issues. And if I can bring your attention to Exhibit 10 --

JUDGE CHO: I'm sorry, Mr. Speiser, the question was just is --

MR. SPEISER: Well, because it relates to -
JUDGE CHO: -- were there credit cards at two
locations or four locations?

MR. SPEISER: At the end they were all accepting them now.

JUDGE CHO: Okay. Then just one second. Thank

1 you. 2 Mr. Suazo, the Department said that it was only 3 two locations. MR. SUAZO: If you go to page -- if you go to 4 5 page 96 -- let me know when you're there. 6 JUDGE CHO: All right. I'm there. 7 MR. SUAZO: Okay. So you see on the Z out cash Number 186, \$2,137.71, there's no room for credit cards. 8 9 It's all cash. That's the 16th Street location in San 10 Francisco. And then if you go down a few pages, if you go 11 to the Fremont one, that's on page 99, you see cash 12 Number 59, \$849.19. Again, cash only. No credit cards. 13 JUDGE CHO: Okay. Thank you, Mr. Suazo. 14 MR. SUAZO: Okay. Another thing I would like to 15 bring up is that when she asked me about the negligence 16 penalty, the records weren't maintained in a prudent 17 manner as we couldn't get the purchases to verify for the 18 cost of goods sold. I forgot to tell you that earlier. 19 JUDGE CHO: Okay. Thank you. That's the only 20 question that I had. Thank you. JUDGE STANLEY: Judge Brown, do you have any 21 22 follow-up questions. 23 JUDGE BROWN: I do not have any follow-up 2.4 questions. Thank you. 25 JUDGE STANLEY: Okav.

And, Mr. Speiser, I just had one that you may not be able to answer since you weren't representing the Appellant during the audit. But do you know of any reason why during the audit process or shortly after the first audit you wouldn't -- Appellant wouldn't have offered to provide vendor records so that they could do a markup analysis?

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MR. SPEISER: My communications with the taxpayer indicate that they gave their records to their reps, their accounting records. It's my understanding that the examining agent had access to all of their accounting records. So with respect to depriving the identity of the charge, that to me makes no sense at all. I do not understand what he was referring to. Because, again, at the end of the day if, in fact, in a case like this it's warranted that that examining agent has access to that.

And Mr. Dryer, from my understanding, is a very competent rep. There's no reason why he would not give that. But based upon the write-up it appears that his request was not compiled with. So why doesn't the agent just go ahead and say, if you're not going to give it to me, I'll get it. Because he wants to perform a markup analysis.

JUDGE STANLEY: Okay. I understand your position on that.

I don't have any further questions. I do have a matter of the interest -- potential interest abatement.

And we do not have it in our file that Appellant has ever filed the required written statement under penalty of perjury claiming interest abatement for certain time periods. Is your client willing to provide that?

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MR. SPEISER: Sure. Essentially, my client's argument is just due to administrative delay. It took over four-and-a-half years for a supplemental D&R to be issued with no change to that D&R. We're not alleging due to Covid. We understand that's out of everyone's control.

JUDGE STANLEY: So if I give you some time to get that statement under penalty of perjury, you can feel free to use -- I think it's CDTFA Form 735 or just write your own statement, if you choose. But they need -- I'm going to give them time respond to that, and CDTFA at this point doesn't know which time periods you're addressing and how to respond to it.

So that statement helps them to know whether they believe the delays were reasonable under the circumstances and not Appellant's fault or caused by Appellant in any way. So how long do you think you need to get that statement?

MR. SPEISER: Two weeks only because I'll be traveling. If I could get it done sooner, I'll get it out

1 sooner. 2 JUDGE STANLEY: Okay. Two weeks is reasonable. 3 I don't want this case to languish anymore than it has to. 4 MR. SPEISER: I agree. I agree. 5 And, Mr. Suazo, how long does the JUDGE STANLEY: 6 Department wish to have to respond to whatever is provided 7 by Appellant? 8 MR. SUAZO: 30 days. 9 JUDGE STANLEY: 30 days. 10 Judge Stanley? MR. PARKER: 11 JUDGE STANLEY: Yes. MR. PARKER: Can I just ask that the Appellant be 12 specific about the periods that they are requesting the 13 14 interest relief form so that we can focus our 15 investigation on those periods. 16 MR. SPEISER: That's reasonable. 17 JUDGE STANLEY: As I said, they don't know what 18 they're responding to at this point. So if you put in 19 your statement the specifics, it'll be really helpful. 20 MR. SPEISER: Okay. 21 JUDGE STANLEY: Okay. 22 So I'm going to hold the record open for 23 additional briefing for the two weeks plus the 30 days, 2.4 and once we -- once that process is complete, we'll close 25 the record, and then we'll issue a decision within

100 days, not 20. I'm fast but not that fast. And that is all we have for today. No more cases are scheduled. So we're going to adjourn for today.

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MR. SPEISER: I know it's unorthodox, but before we adjourn, I just wanted to comment on two of my exhibits. Would that be possible? Just real briefly, based upon Counsel's recent statements. I think it's relevant with respect to --

JUDGE STANLEY: Is it something you have to respond to that they just said?

MR. SPEISER: No. It -- possibly, but essentially in connection with the observation. My colleague was talking about the O'Farrell location and the credit card and sales. Again, we want to emphasize we're looking -- the observation occurs outside of the audit period, and we're relating back sales to a period when credit cards were nonexistent. But with respect to the O'Farrell location, if you look at my Exhibit 10, at the O'Farrell Street location on the subsequent Sundays -- that would be February 5th and February 12th -- the gross receipts are \$1,082 and \$540. You can see those in Column 1 on Exhibit 10.

For each day of the week for the month of February 2012, four to five days of gross receipts were analyzed, and only one day, Monday, to the observed sales

for any given day during February 2012 exceed the average sales for said day of the week during 2009 to 2011.

That's -- and if you go to Exhibit 11, that also demonstrates that only one day did observed sales exceed the average.

For Mondays the maximum sale exceeded the minimal sale by 50 percent. Such a small population and minimal data can easily be skewed, and that's what we maintain is occurring here. And that's why the taxpayer basically requested to increase the scope, giving more records. So by eliminating these outliers in 10 and 11 from the projected sales, you eliminate those outliers, and your error rate is less than 15 percent.

And, again, Exhibits 10 and 11 are basically from the examination -- the auditor's worksheets. When you use a small population, numbers can -- numbers get skewed. You can make statistics talk, and we believe that's what happened here based upon our analysis. None of these sales -- only one day did the observed sales exceed the average sales. There's no discussion about that.

JUDGE STANLEY: Okay. Thank you for clarifying.

So we'll go back now. And thank you all for

participating, and we'll adjourn the hearing and wish you

all a happy remainder of your afternoon.

(Proceedings adjourned at 4:22 P.M.)

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1 HEARING REPORTER'S CERTIFICATE 2 3 I, Ernalyn M. Alonzo, Hearing Reporter in and for 4 5 the State of California, do hereby certify: That the foregoing transcript of proceedings was 6 7 taken before me at the time and place set forth, that the 8 testimony and proceedings were reported stenographically 9 by me and later transcribed by computer-aided 10 transcription under my direction and supervision, that the 11 foregoing is a true record of the testimony and 12 proceedings taken at that time. 13 I further certify that I am in no way interested 14 in the outcome of said action. 15 I have hereunto subscribed my name this 3rd day 16 of October, 2022. 17 18 19 20 ERNALYN M. ALONZO 21 HEARING REPORTER 2.2 23 2.4 25